
ASCO[®]20 Virtual

Roche Analyst Event
Friday, 29 May 2020



This presentation contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this presentation, among others:

- 1 pricing and product initiatives of competitors;
- 2 legislative and regulatory developments and economic conditions;
- 3 delay or inability in obtaining regulatory approvals or bringing products to market;
- 4 fluctuations in currency exchange rates and general financial market conditions;
- 5 uncertainties in the discovery, development or marketing of new products or new uses of existing products, including without limitation negative results of clinical trials or research projects, unexpected side-effects of pipeline or marketed products;
- 6 increased government pricing pressures;
- 7 interruptions in production;
- 8 loss of or inability to obtain adequate protection for intellectual property rights;
- 9 litigation;
- 10 loss of key executives or other employees; and
- 11 adverse publicity and news coverage.

Any statements regarding earnings per share growth is not a profit forecast and should not be interpreted to mean that Roche's earnings or earnings per share for this year or any subsequent period will necessarily match or exceed the historical published earnings or earnings per share of Roche.

For marketed products discussed in this presentation, please see full prescribing information on our website www.roche.com

All mentioned trademarks are legally protected.

Welcome

Karl Mahler, Head of Investor Relations and Group Planning

Cancer immunotherapy pipeline overview

Targeting the cancer immunity cycle and tiragolumab (Anti-TIGIT) overview

Ira Mellman, Ph.D., Vice President, Cancer Immunology, Genentech Research and Early Development

ASCO 2020 Key readouts across tumor types

CITYSCAPE: Primary analysis of tiragolumab + Tecentriq in 1L NSCLC

Updated data from Alecensa, Rozlytrek and Tecentriq in lung, liver cancer & tumor-agnostic indications

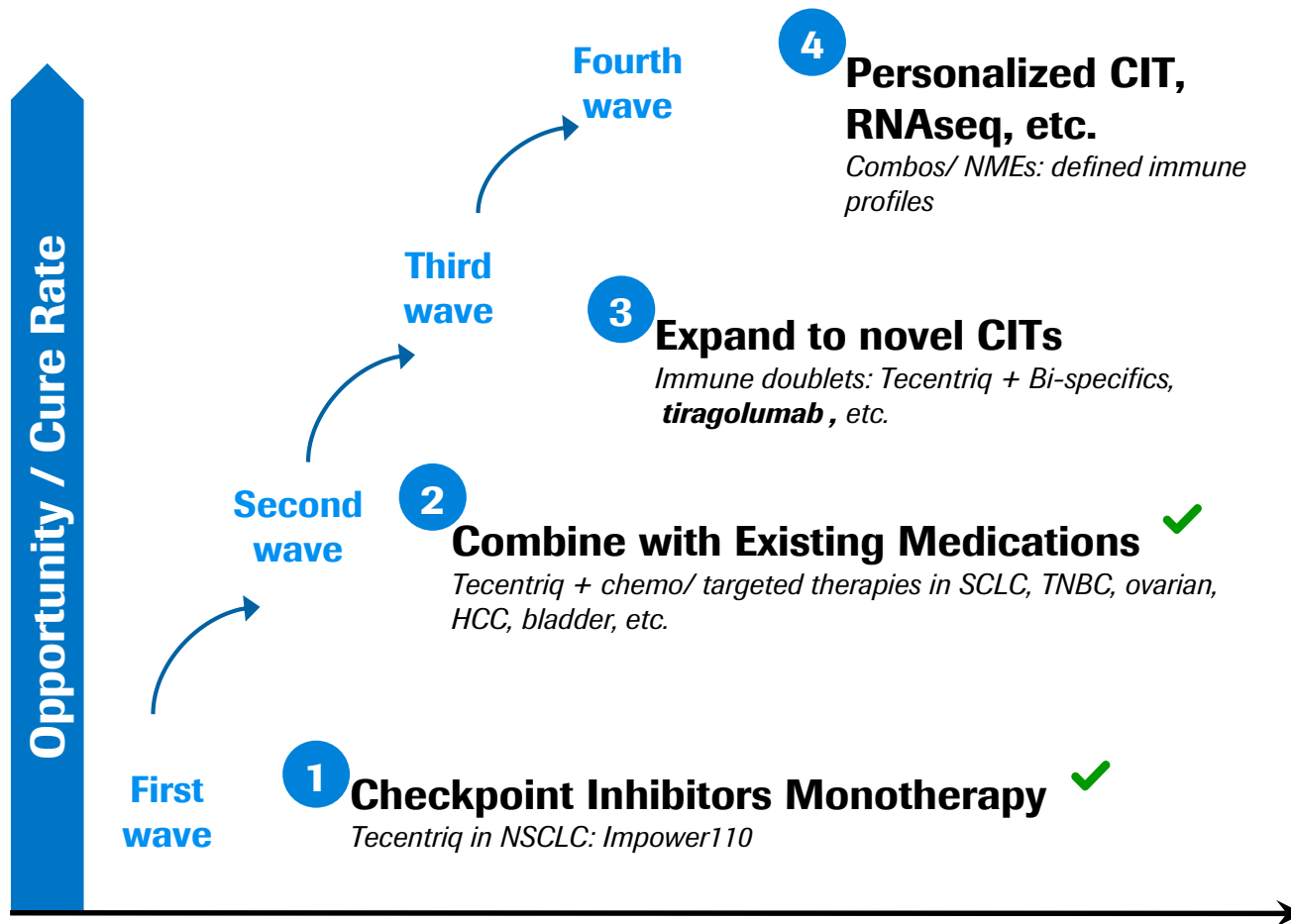
Alan Sandler, M.D., Global Head of Product Development Oncology - Solid Tumors

Q&A

Welcome

Karl Mahler | Head of Investor Relations and Group Planning

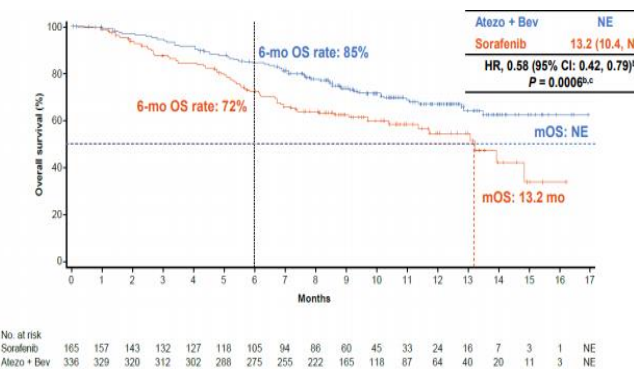
Establishing Tecentriq as standard of care in major tumor types



Wave 3 Tecentriq and tiragolumab in various cancer types have started Ph III development

- **SKYSCRAPER-01 Ph III in PD-L1+ NSCLC**
- **SKYSCRAPER-02 Ph III in ES-SCLC**
- **SKYSCRAPER-04 Ph II in PD-L1+ cervical cancer**

Wave 2 Tecentriq + Avastin in HCC Medically meaningful improvement



NSCLC=non-small cell lung cancer; SCLC=small cell lung cancer; TNBC=triple-negative breast cancer; HCC=hepatocellular carcinoma

Overview of tiragolumab (Anti-TIGIT)

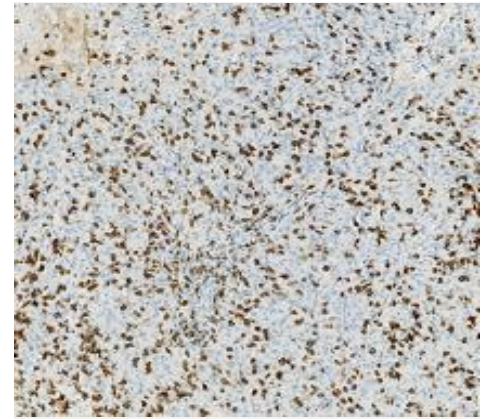
Ira Mellman, Ph.D. | Vice President, Cancer Immunology (gRED)

All tumors exhibit one of three basic immune phenotypes

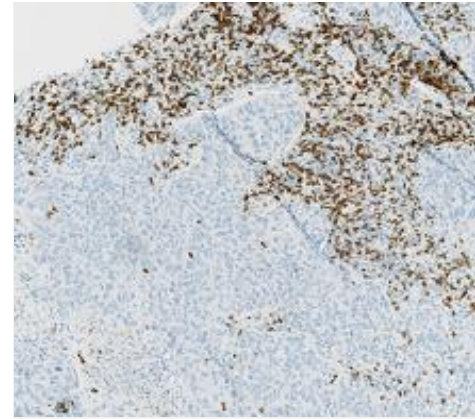
Provides mechanistic context for response and lack of response to CIT



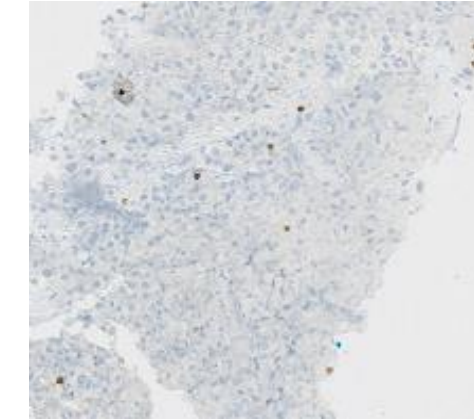
Melanoma Lung TNBC Bladder Gastric Ovarian CRC PDAC



IMMUNE INFLAMED
CD8+ T cells infiltrated, but insufficient



IMMUNE EXCLUDED
CD8+ T cells do not efficiently infiltrate out from stroma



IMMUNE DESERT
CD8+ T cells absent from tumor and periphery

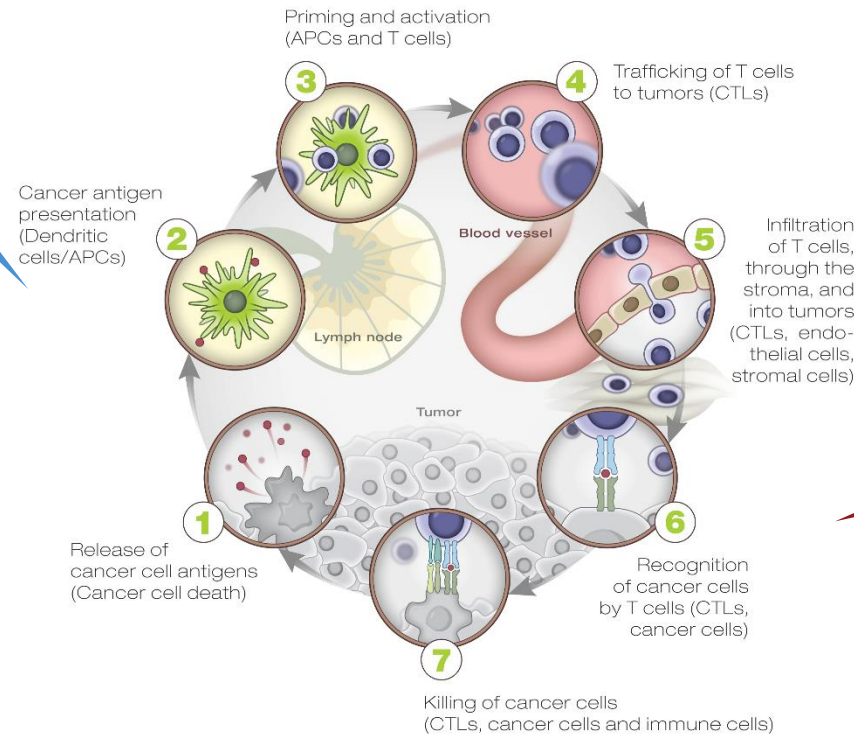
| Incidence | IMMUNE INFLAMED | | | IMMUNE EXCLUDED | | | IMMUNE DESERT | | |
|-----------|-----------------|-------|-----|-----------------|-------|-----|---------------|-------|-----|
| | CRC | NSCLC | mUC | CRC | NSCLC | mUC | CRC | NSCLC | mUC |
| | 12% | 31% | 26% | 63% | 44% | 47% | 25% | 25% | 27% |
| | 36% | | | 47% | | | 17% | | |

Strategies to promote an antitumor immune response by phenotype

Target “rate limiting steps” associated with primary and secondary resistance

IMMUNE DESERT

- Generate/release/deliver antigens
- Enhance antigen presentation and T-cell priming
- Redirect and engage T cells



IMMUNE EXCLUDED

- Recruit T cells to tumour
- Address stromal barrier
- Redirect and engage T cells

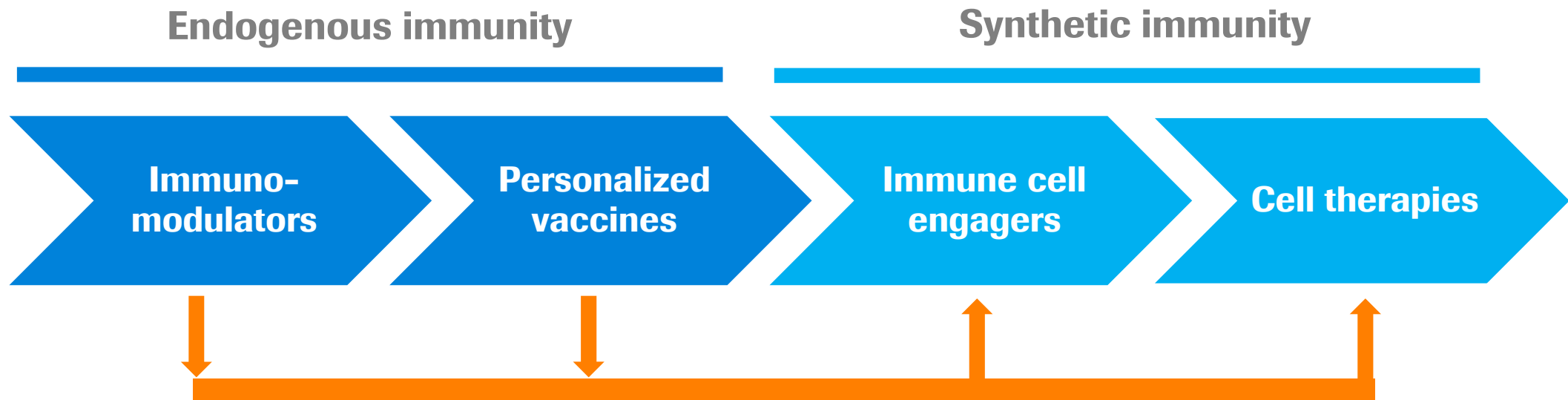
INFLAMED

- Invigorate T cell response
- Redirect and engage T cells

Some patients may only require targeting of negative regulator (aPD-L1 monotherapy) to enable cancer immunity

Some patients will need two or more therapies to enable cancer immunity (e.g., to drive infiltration, boost MHC expression, etc)

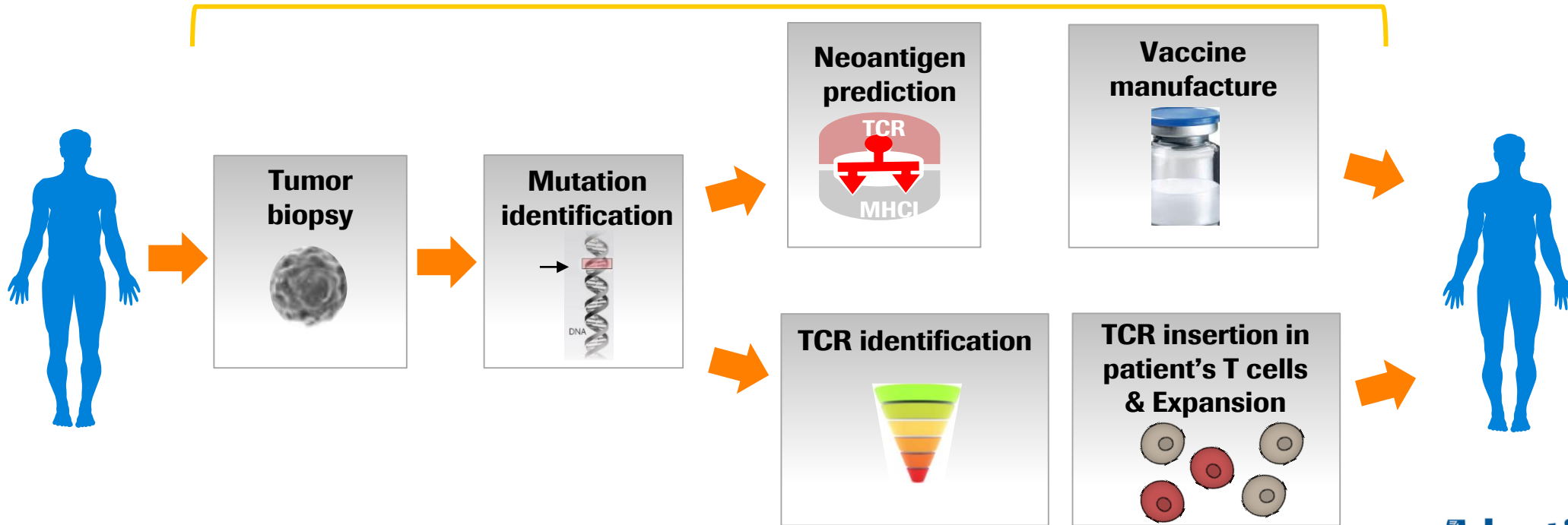
Targeting the cancer immunity cycle requires a methodologically coordinated approach



Immune profiles may limit the effectiveness even of synthetic approaches

Neoantigen specific therapies: two complimentary approaches

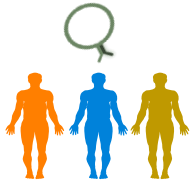
Personalized Cancer Vaccines (iNeST)



iNEST: individualized neoantigen specific immunotherapy, TCR: T cell receptor, MHC I: major histocompatibility complex class I

Neoantigen-specific T cells can be shared or individual

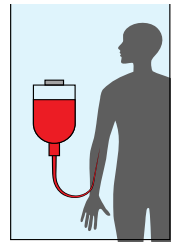
Shared Neoantigens



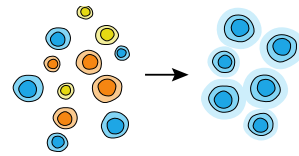
Determine patient mutation and HLA
Access "warehouse" of conserved neo-AgTCRs*



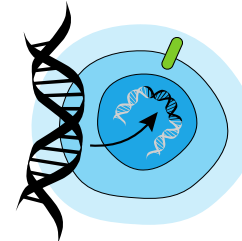
Use existing TCR encoding DNA



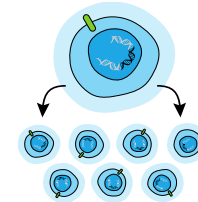
Apheresis



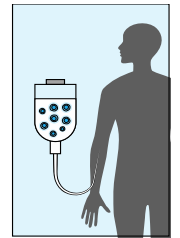
Isolate & stimulate T cells



TCR gene editing (CRISPR)



Expand T cells



Infuse

Individual Neoantigens



Patient tumor sequence

Determine patient mutation and HLA

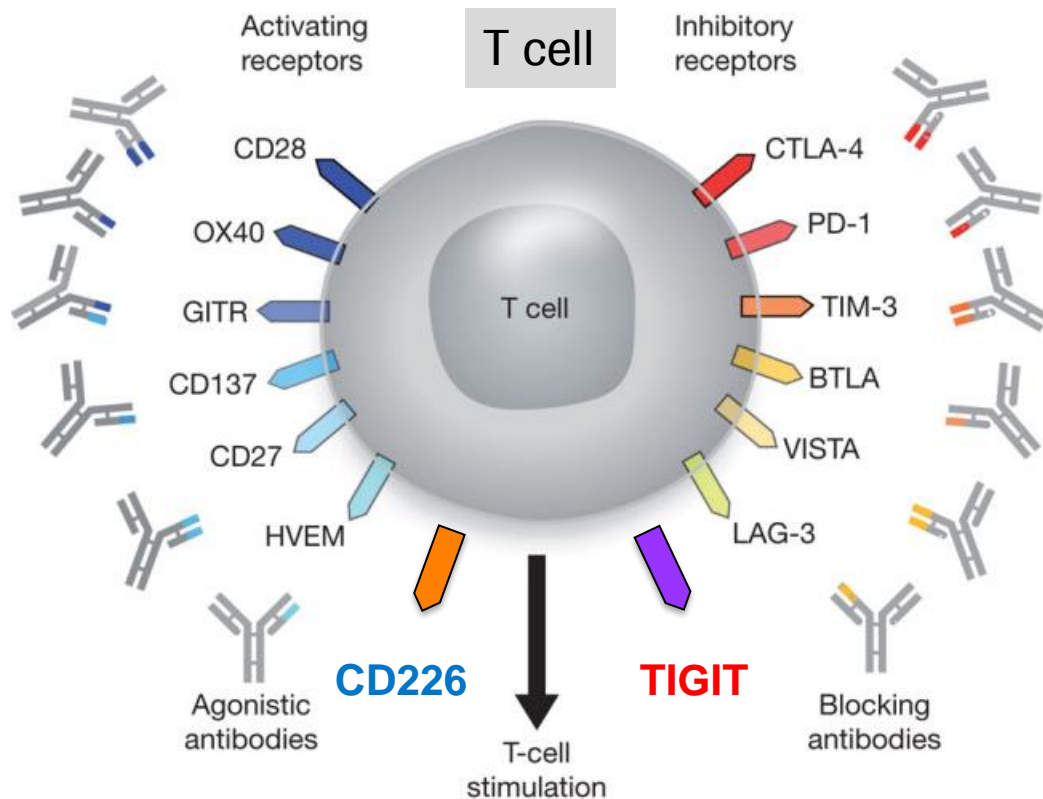
TCR Identification/ Selection*

*from patient PBLs or naïve TCR library

Produce TCR encoding DNA

There are many T cell checkpoints, including TIGIT

T-cell regulation



About TIGIT

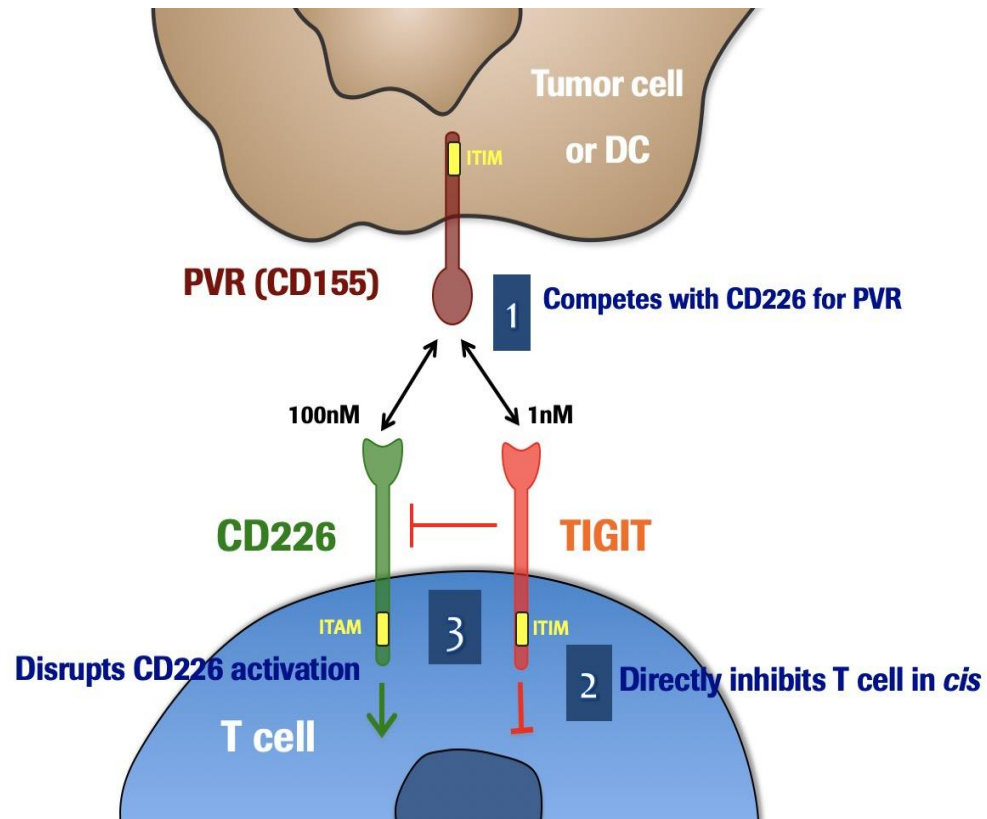
- **TIGIT** (T cell immunoreceptor with Ig and ITIM domains) is an **inhibitory receptor**, discovered at Genentech
- **TIGIT** acts as a specific negative regulator of the CD226 costimulatory receptor
- **TIGIT** is expressed on multiple immune cells, including **CD8+ T cell** (effector memory), **CD4+ T cells** (effector memory and regulatory), **Tfh cells**, and **NK cells**²⁻⁴
- **TIGIT** is expressed on a new population of T cells, **stem-like memory cells**, that may be the preferred targets for anti-PDx efficacy

Ig, immunoglobulin; ITIM, immunoreceptor tyrosine-based inhibition motif; Tfh, T follicular helper cell; NK, natural killer

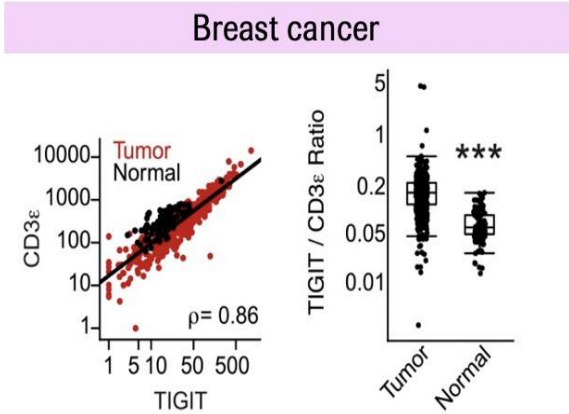
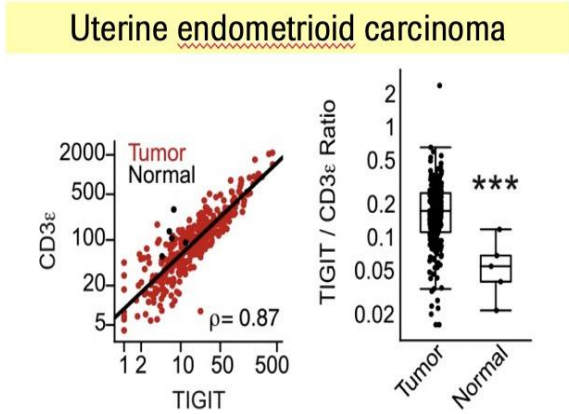
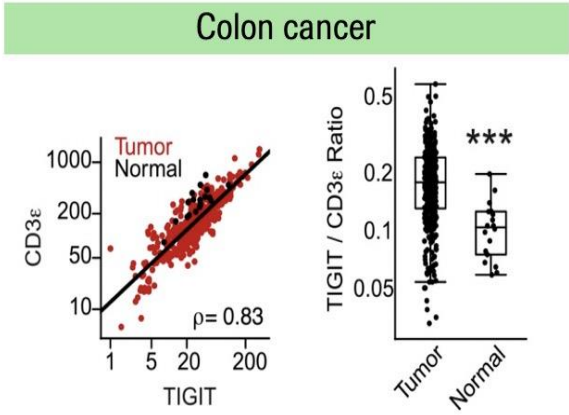
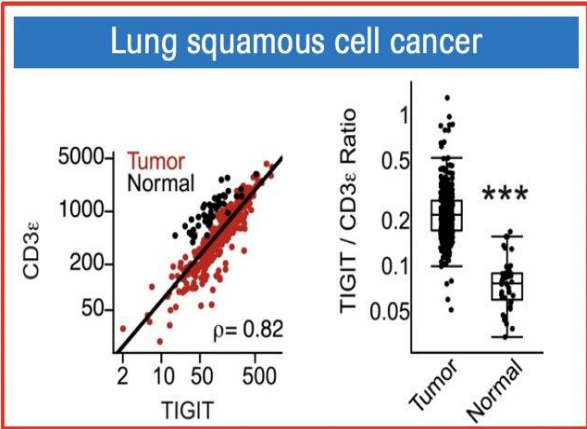
1. Figure adapted from Mellman I et al. Nature 2011; 2. Manieri NA et al. Trends Immunol 2017; 3. Rotte A et al. Annals of Oncol 2018; 4. Yu X et al. Nature Immuno 2009

TIGIT – expressed in multiple tumor types

Model for TIGIT regulation of T cell responses

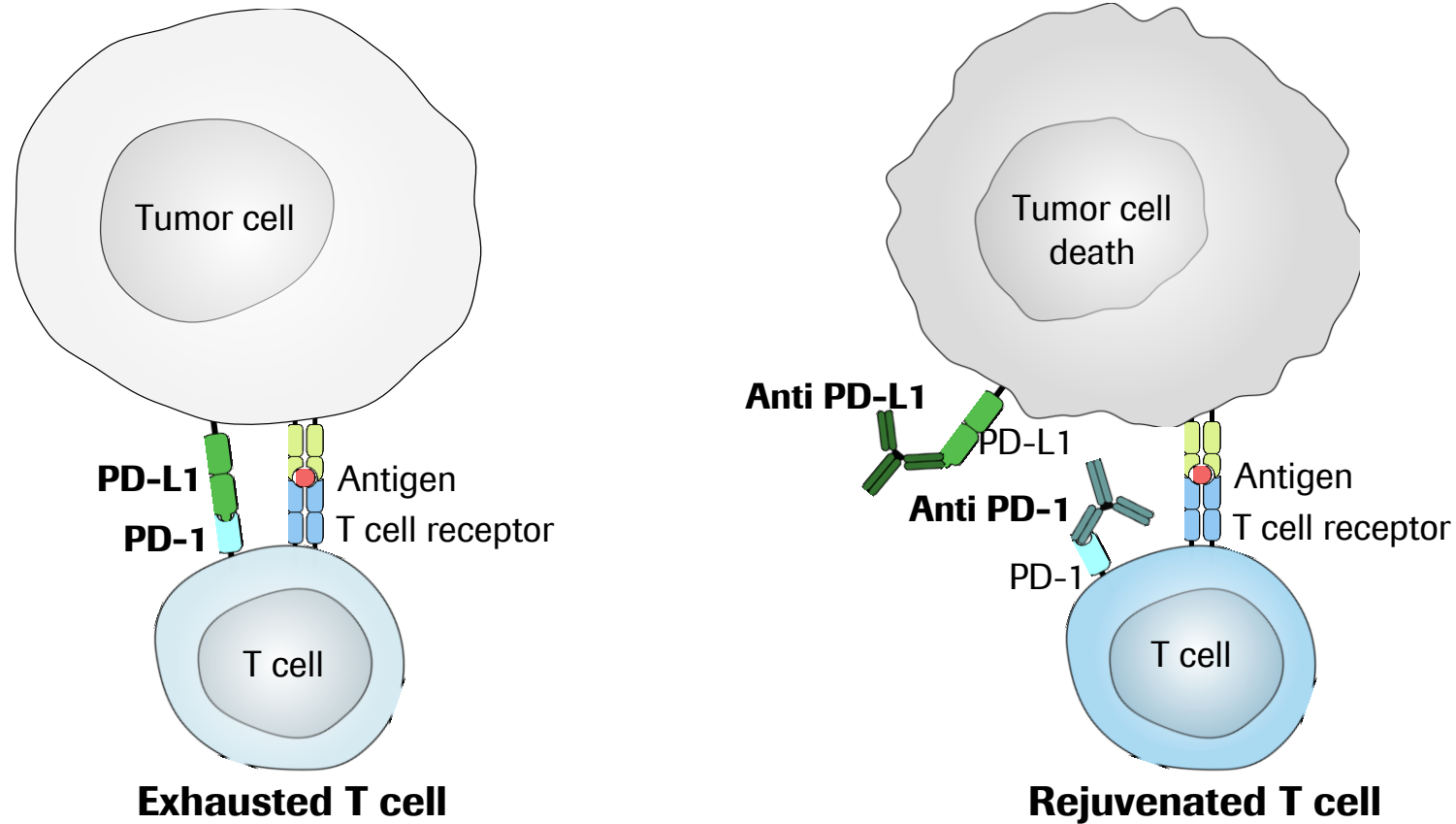


TIGIT is highly expressed in T-cell infiltrated tumors



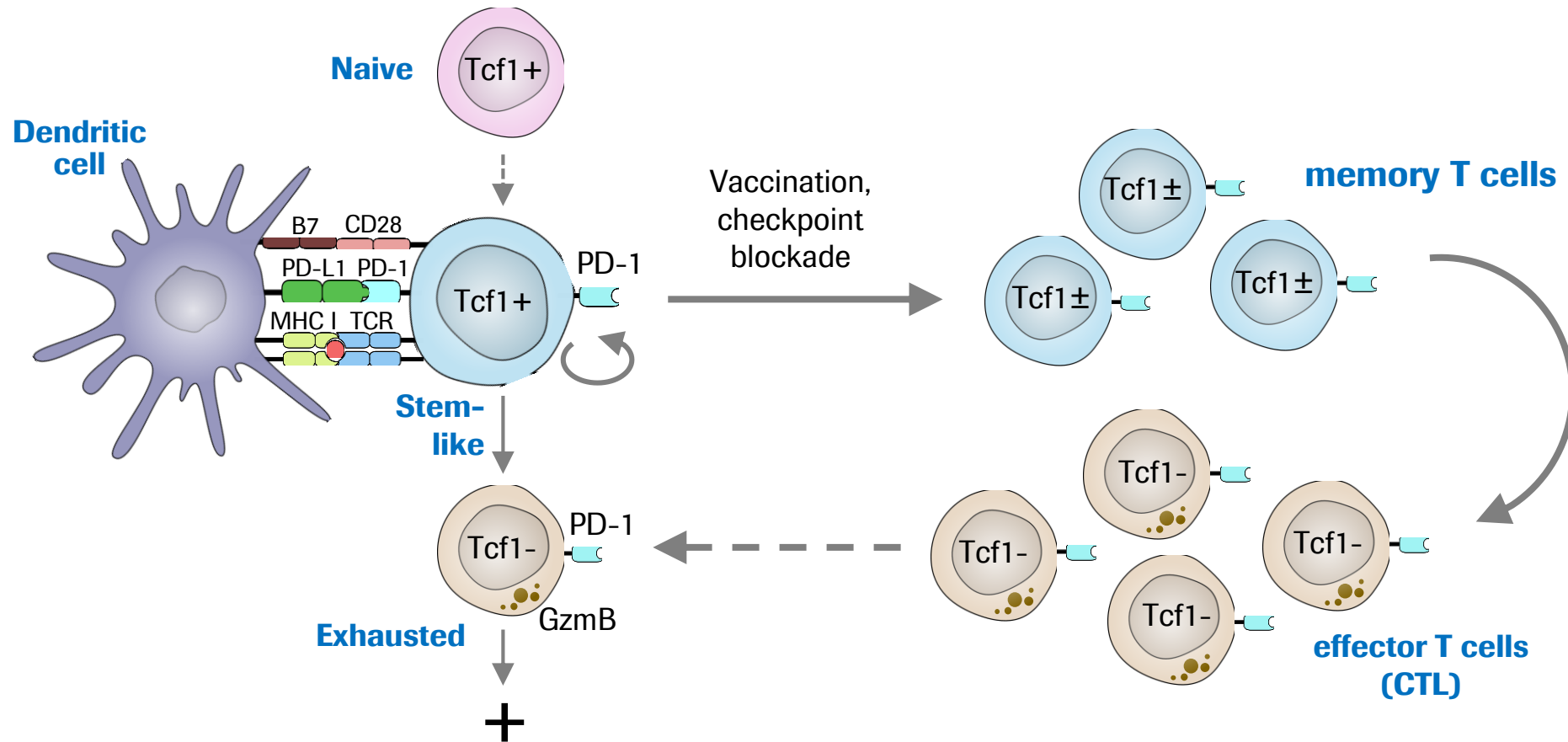
Evolving understanding of how checkpoint inhibitors work: *Reversing exhaustion vs expanding stem cell-like anti-tumor T cells*

Original view: exhaustion reversal



Evolving understanding of how checkpoint inhibitors work: Reversing exhaustion vs expanding stem cell-like anti-tumor T cells

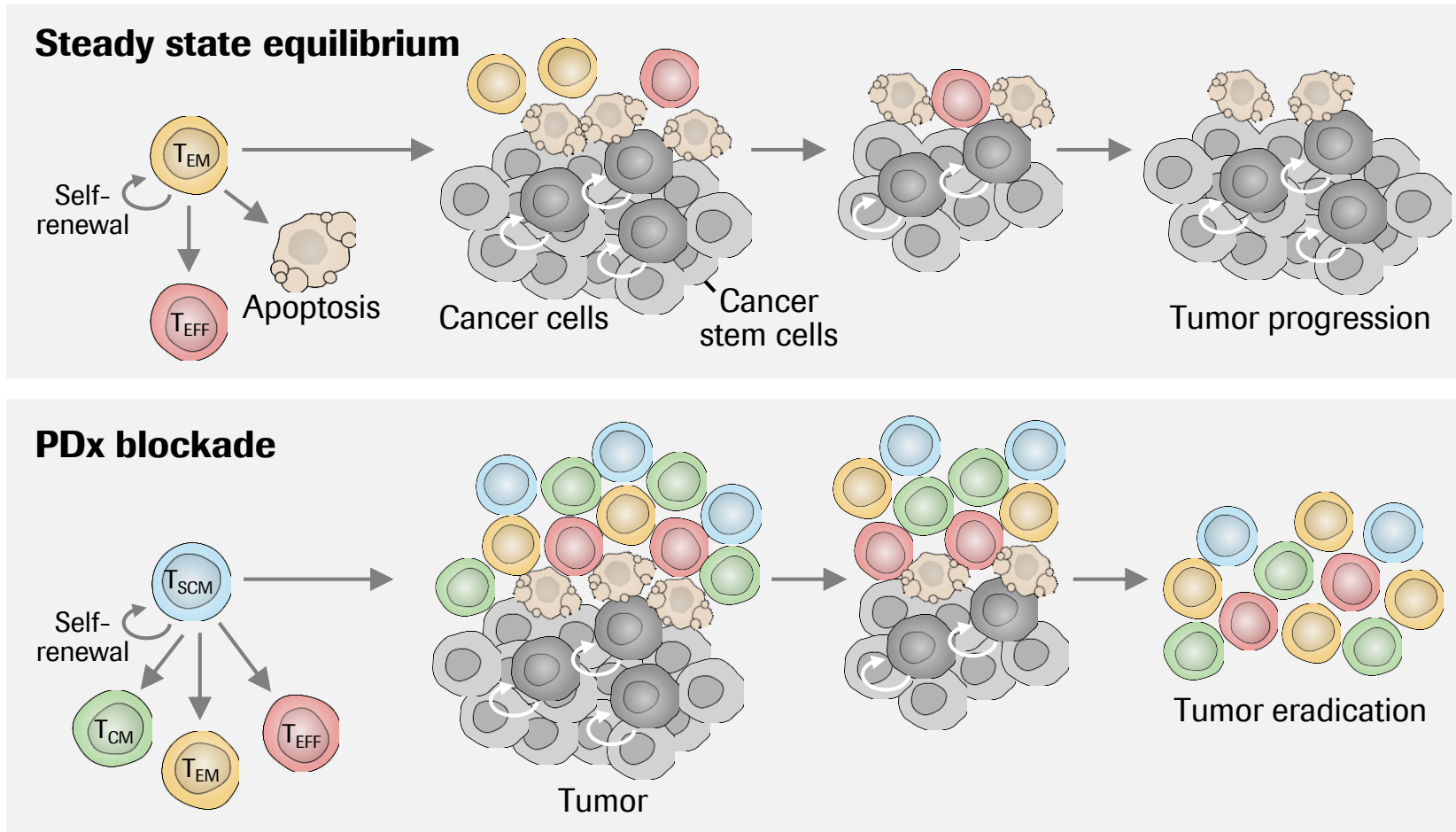
Revised view: T_{SCM} expansion



Siddiqui et al (2019) Immunity 15;50(1):195-211

- LCMV: Im et al. 2016. PMID 27501248, Utzschneider et al 2016. PMID 27533016
- Cancer: Sade-Feldman et al. 2018. PMID 30388456, Kurtulus et al. 2019. PMID 30635236, Siddiqui et al. 2019. PMID 30365237, Jansen et al. 2019. PMID 31827286

Expansion of stem cell-like anti-tumor T cells will drive the production of more tumor-specific effectors



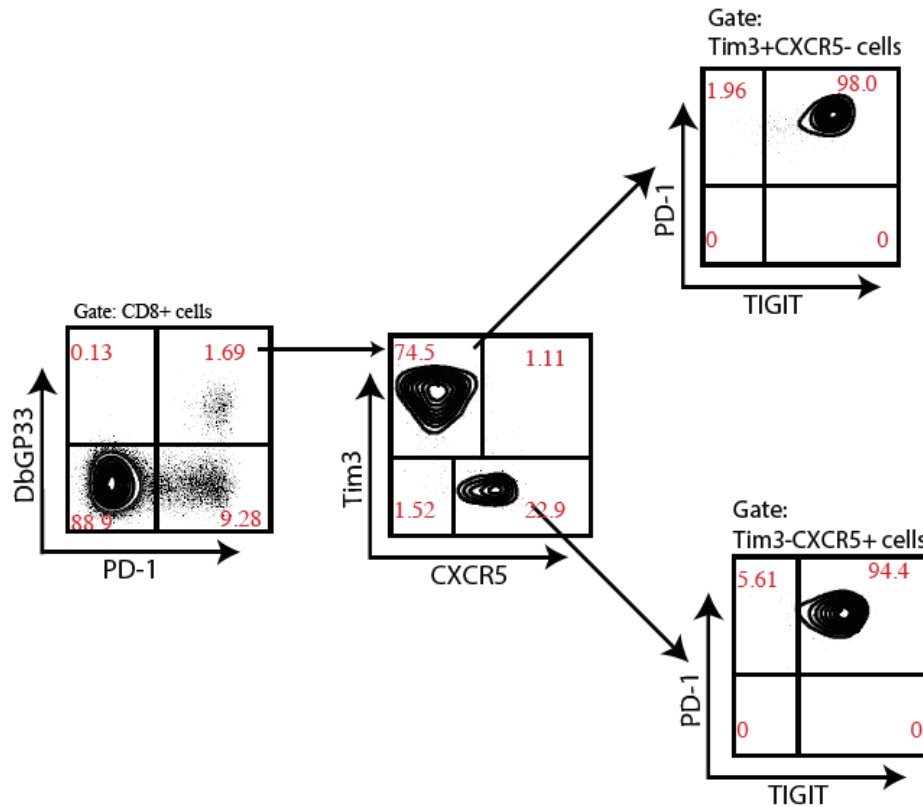
Key CIT questions

- 1) How do we generate more tumor reactive T_{SCM} cells?
- 2) How do we promote their self renewal?
- 3) How do we promote their differentiation and effector function?

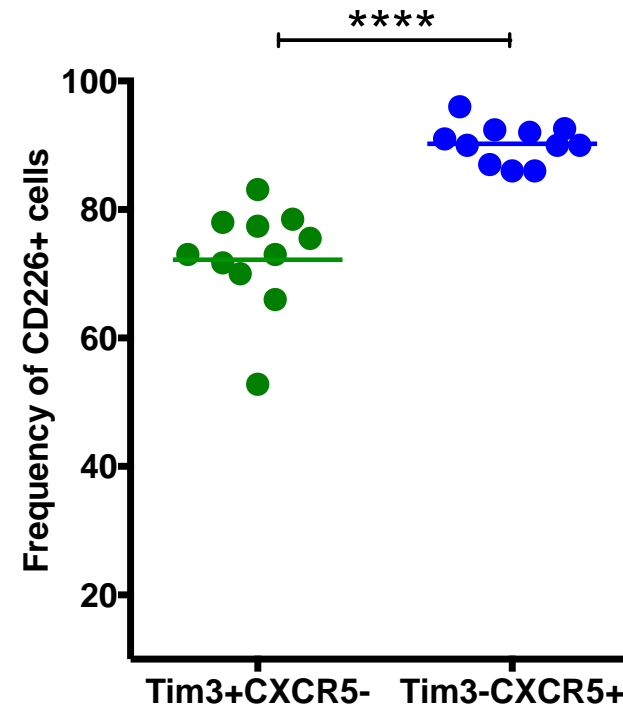
Gattinoni et al 2012 Nature Rev Cancer

T_{EM} : T effector memory cells; T_{EFF} : effector T cells; T_{CM} : central memory T cells; T_{SCM} : stem-cell like T cells

T stem like memory cells (T_{scm}) express PD-1 and TIGIT... not Tim-3 or other negative regulators

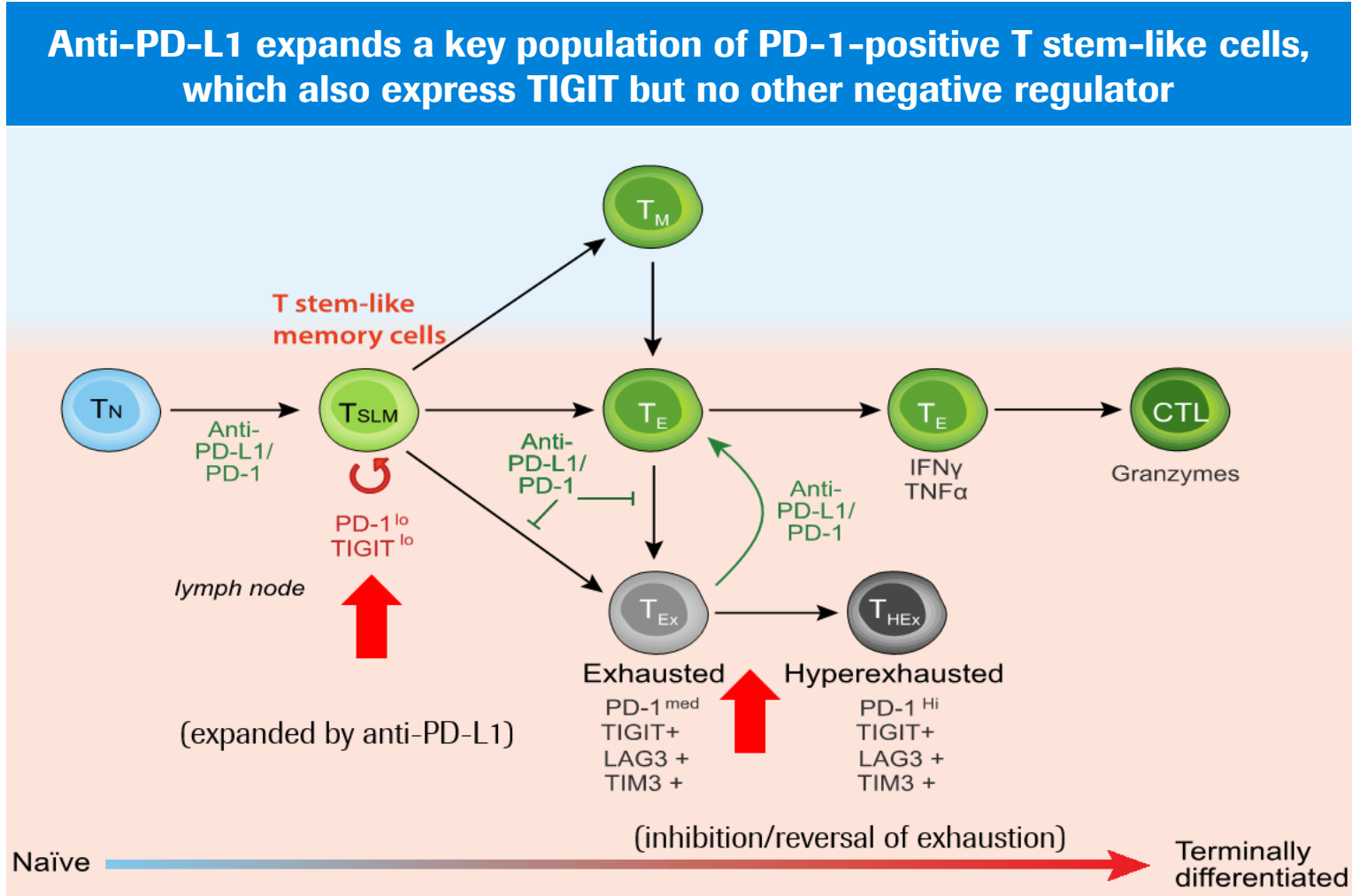


T_{scm} are also CD226+



Rationale for Tecentriq + TIGIT

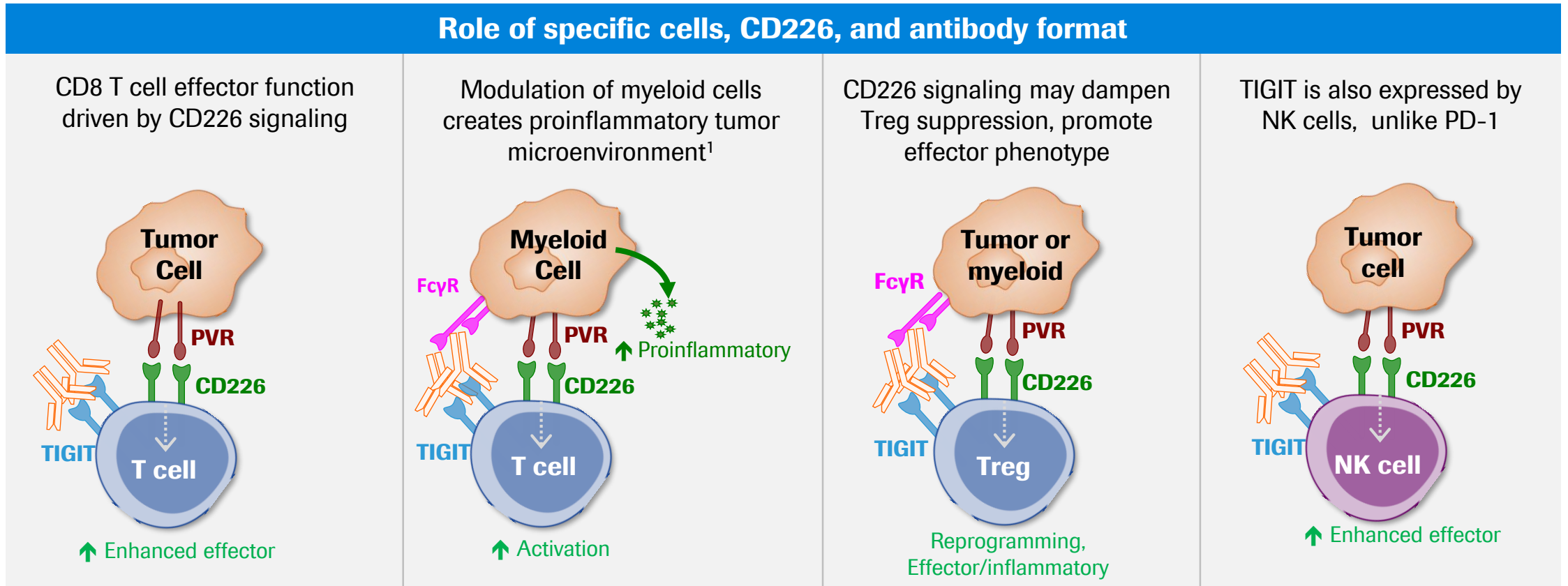
PD1 and TIGIT are co-expressed on stem-like T-cells



- T-cell expansion
 - Prevent/reverse T-cell exhaustion
- Other potential MOA:
- Myeloid cell reprogramming
 - T regulatory cell reprogramming
 - NK effector function

Modified from Chen and Mellman Nature 2017

Additional mechanistic roles for TIGIT

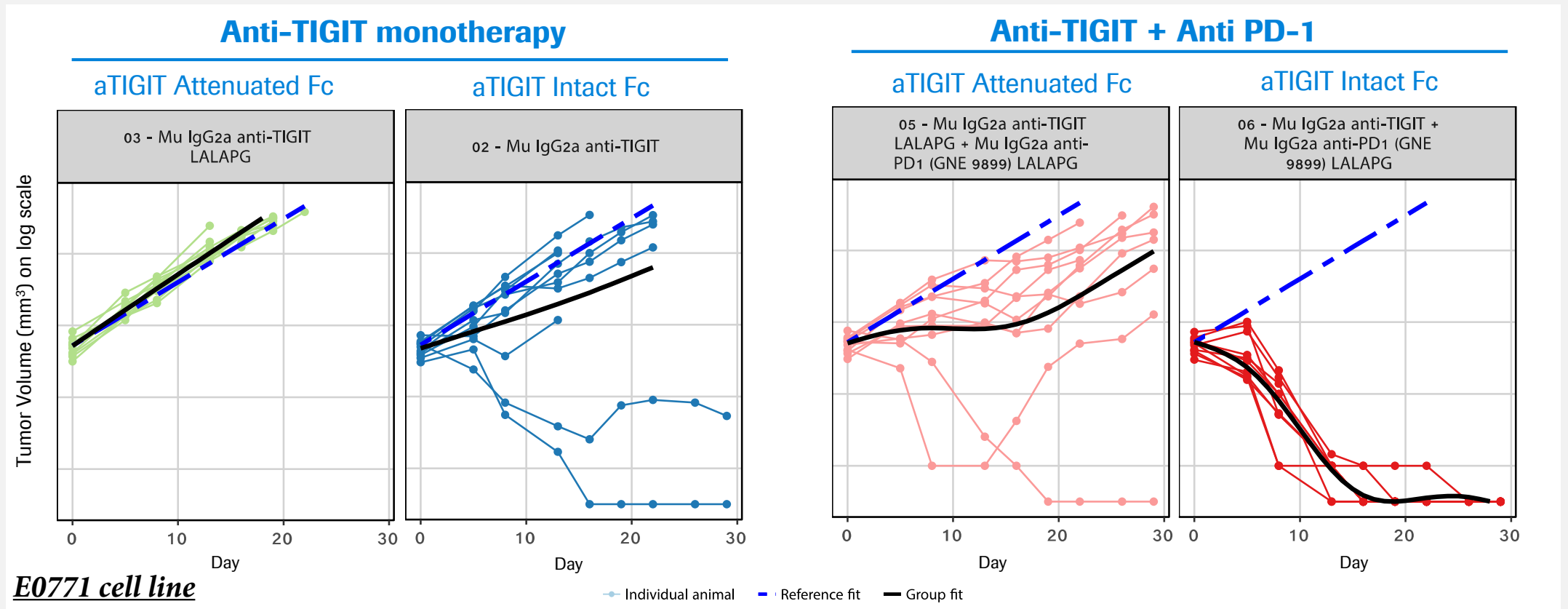


Anti-TIGIT Fc:FcγR interaction may sequester TIGIT away from the synapse, and play a role in reprogramming of myeloid cells

1. Dahan Cancer Cell 2015
 NK: natural killer cell; Fc: Fragment crystallizable region

Anti-TIGIT activity may be dependent on antibody design

Preclinical data supports the hypothesis that Anti-TIGIT activity may be dependent on Fc effector function

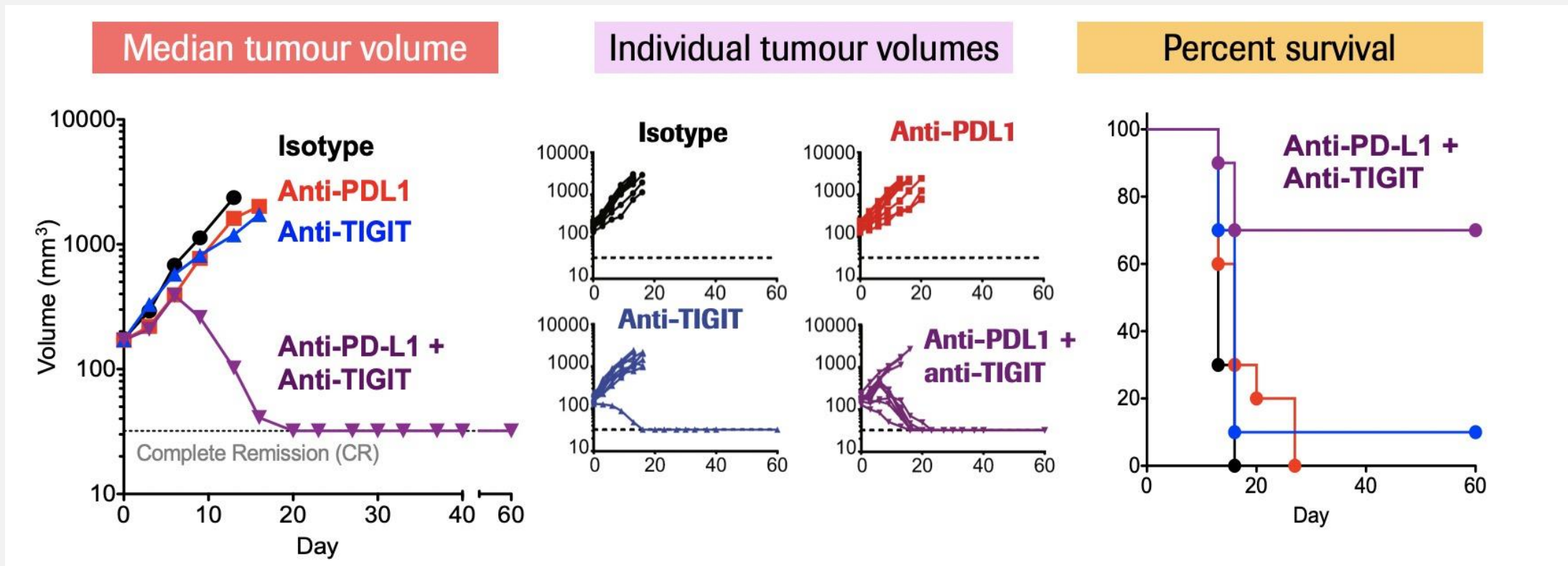


Fc: Fragment crystallizable region

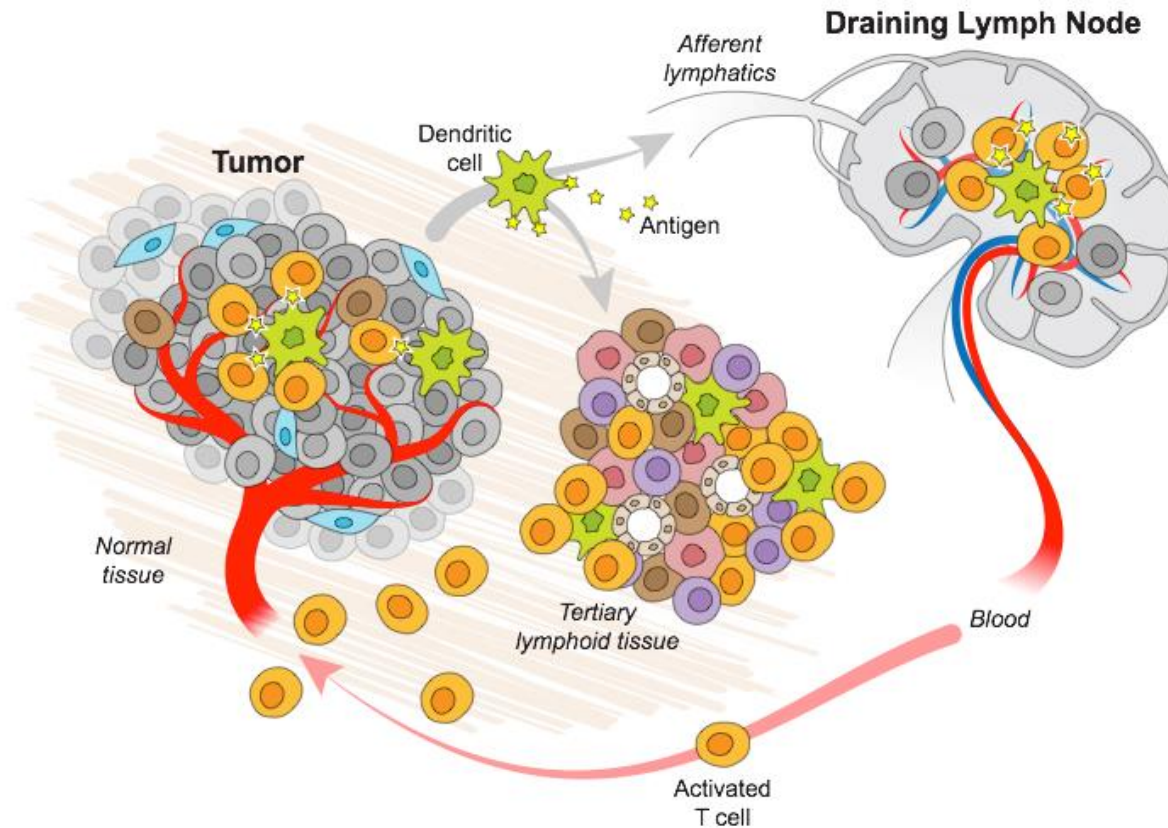
TIGIT and PD-L1 blockade synergistically improves tumor control

Prolongs survival in CT26 models

Blockade of TIGIT and PD-L1 showed a 75% decrease in mean tumor volume after 16 days of treatment



An evolving paradigm: PD1/TIGIT blockade induce T cell expansion in dLN to achieve therapeutic anti-tumor immunity



ASCO 2020 Key readouts across tumor types

Alan Sandler, M.D. | Global Head of Product Development Oncology -
Solid Tumors

Lung cancer

- **CITYSCAPE: Tiragolumab + Tecentriq in 1L NSCLC**
 - **ALEX: Alecensa in 1L Alk-mut. NSCLC**
-

Tumor agnostic indications

- **Rozlytrek updated analyses in pediatrics and adults with solid tumors**
-

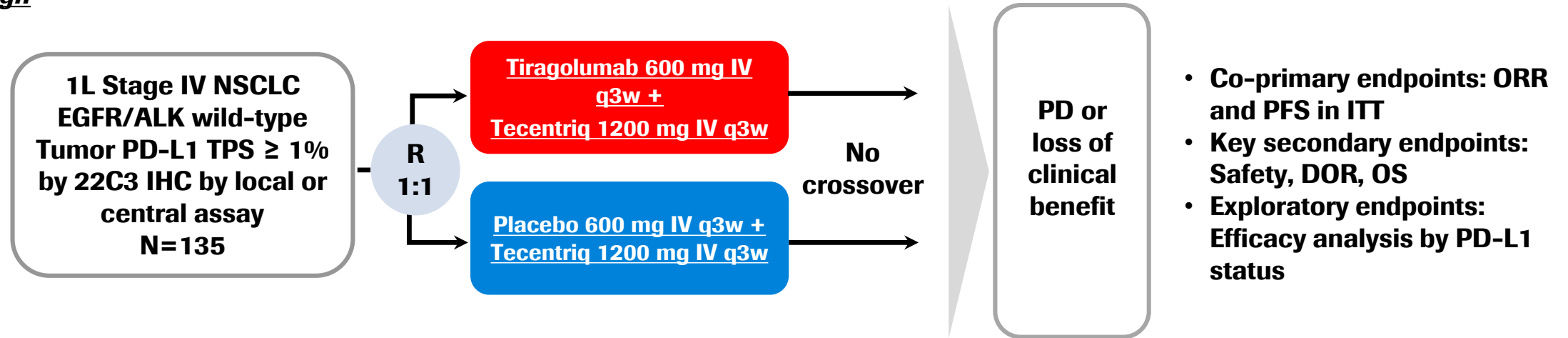
Liver cancer

- **IMbrave150: Tecentriq + Avastin in 1L HCC**
-

CITYSCAPE: Primary analysis of a randomized, double-blind, phase II study of the anti-TIGIT antibody tiragolumab plus Tecentriq versus placebo plus Tecentriq as 1L treatment in patients with PD-L1-selected NSCLC

CITYSCAPE rPh II: Tiragolumab plus Tecentriq in 1L NSCLC

Study design

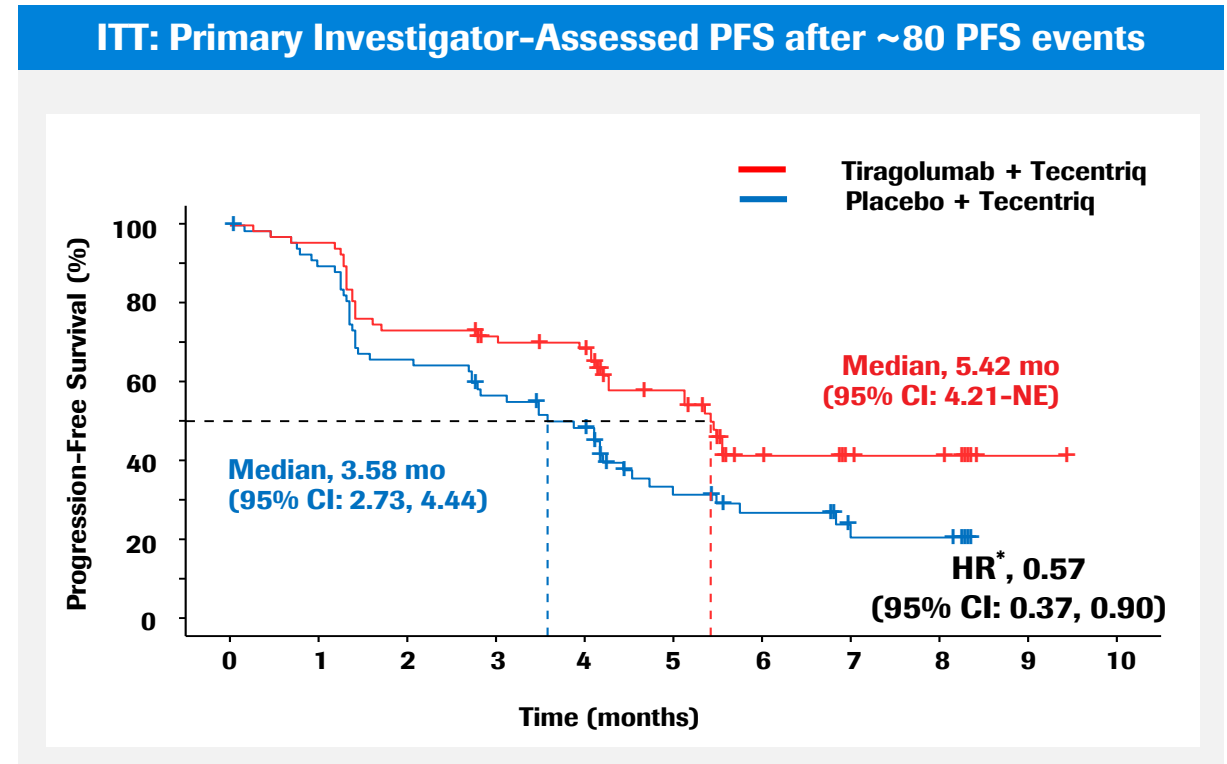
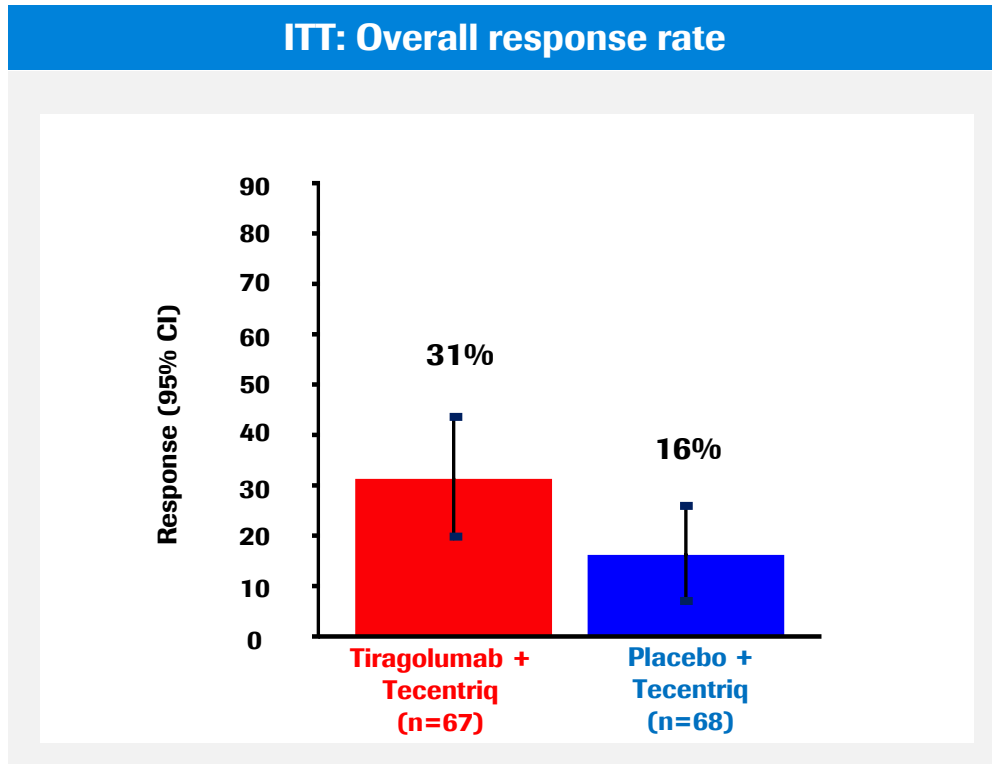


Stratification factors by baseline: ITT

| | Tiragolumab + Tecentriq (n=67) | Placebo + Tecentriq (n=68) |
|-------------------------|--------------------------------|----------------------------|
| Never used tobacco* | 7 (10%) | 7 (10%) |
| Non-squamous histology* | 40 (60%) | 40 (59%) |
| PD-L1 TPS \geq 50%* | 29 (43%) | 29 (43%) |
| PD-L1 TPS 1-49%* | 38 (57%) | 39 (57%) |

CITYSCAPE rPh II: Tiragolumab plus Tecentriq in 1L NSCLC

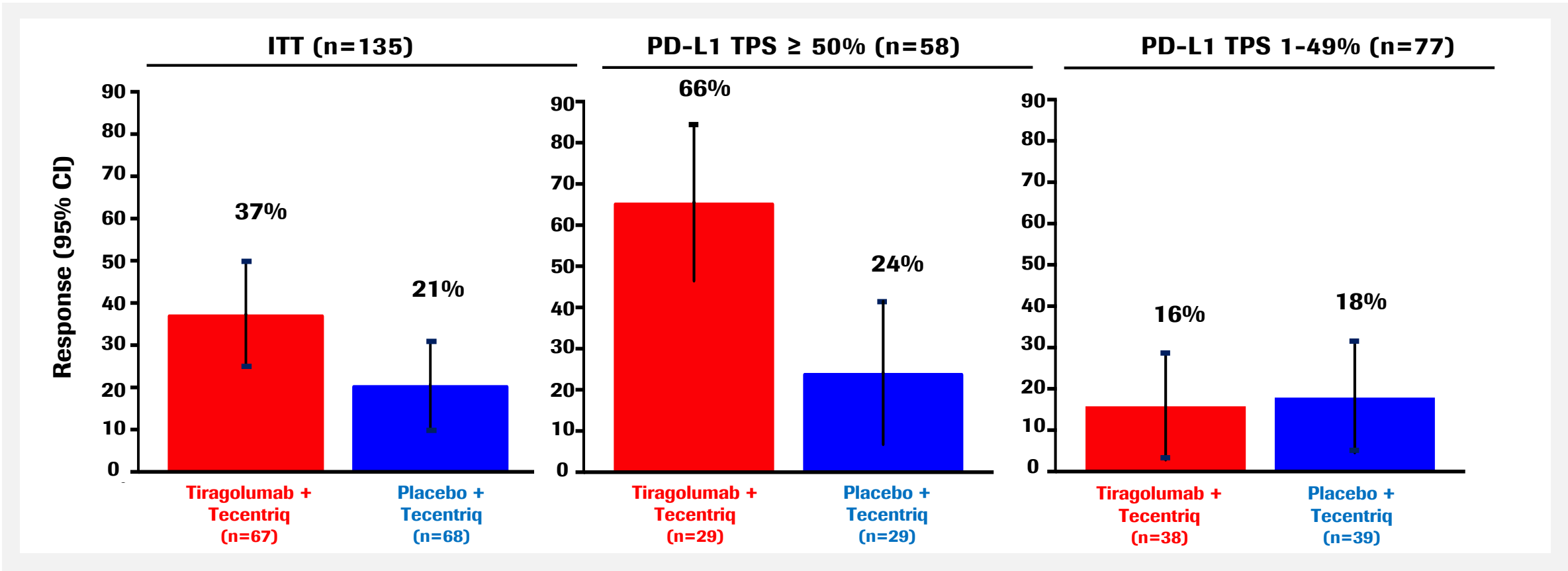
Primary analysis with 5.9 months median follow-up



Tiragolumab plus Tecentriq met both co-primary endpoints in the ITT population, showing an improvement in ORR and PFS

CITYSCAPE rPh II: Tiragolumab plus Tecentriq in 1L NSCLC

Updated ORR analysis with 10.9 months median follow-up

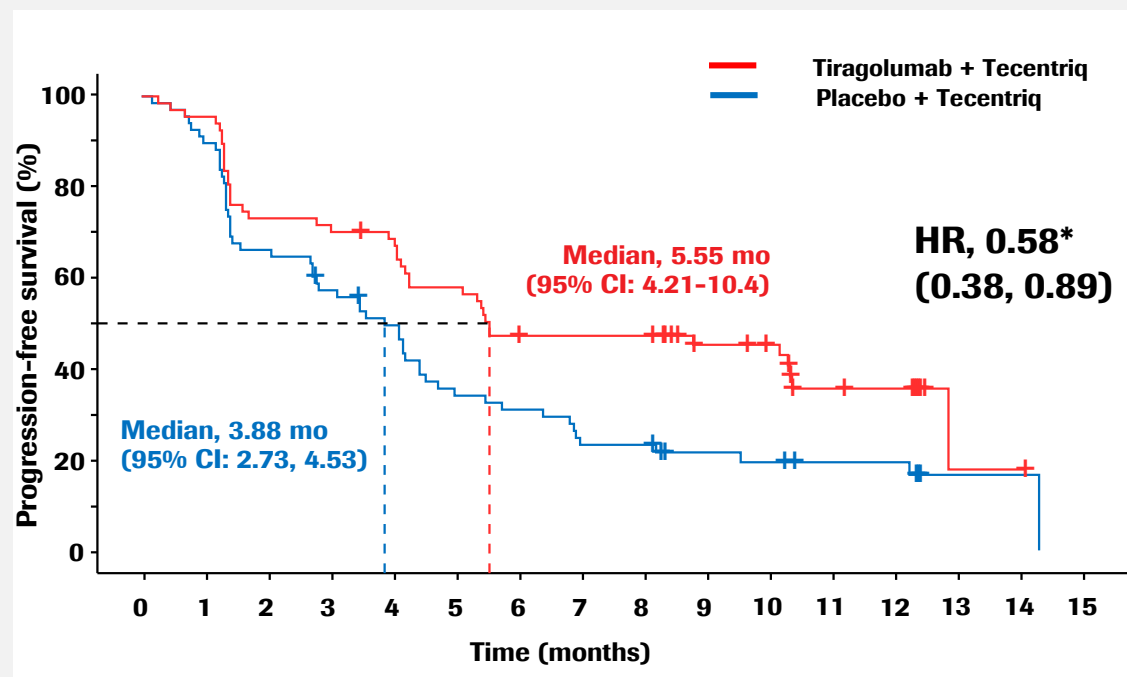


Consistent and clinically meaningful overall response rate (ORR), mainly driven by the PD-L1 high population (TPS>50%)

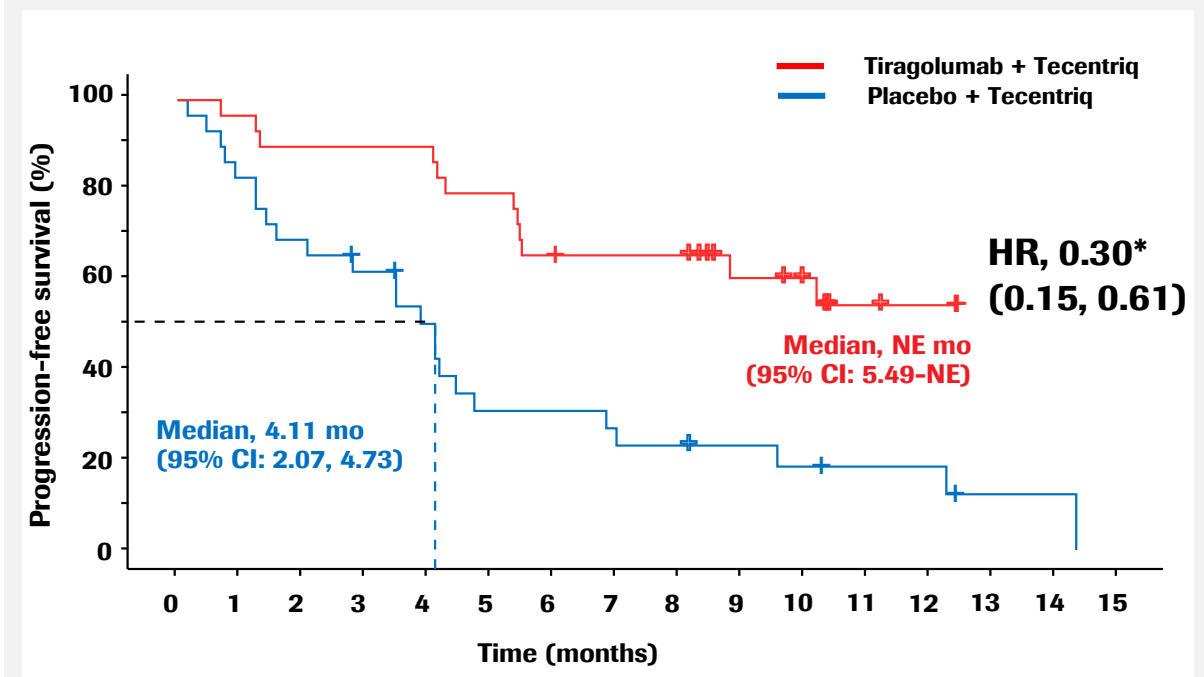
CITYSCAPE rPh II: Tiragolumab plus Tecentriq in 1L NSCLC

Updated PFS analysis with 10.9 months median follow-up

Updated investigator-assessed PFS: ITT

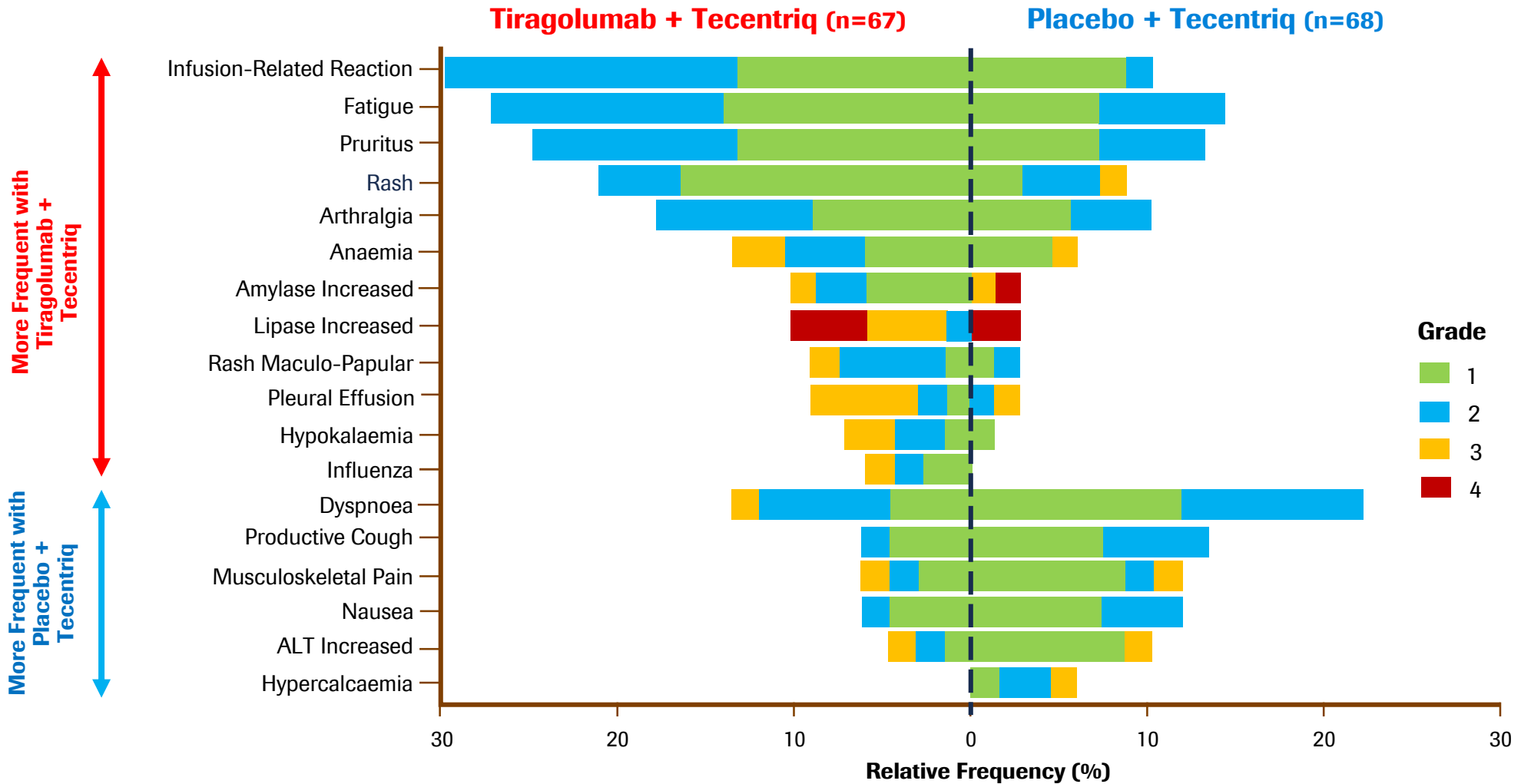


Updated Investigator-Assessed PFS: PD-L1 TPS ≥ 50%



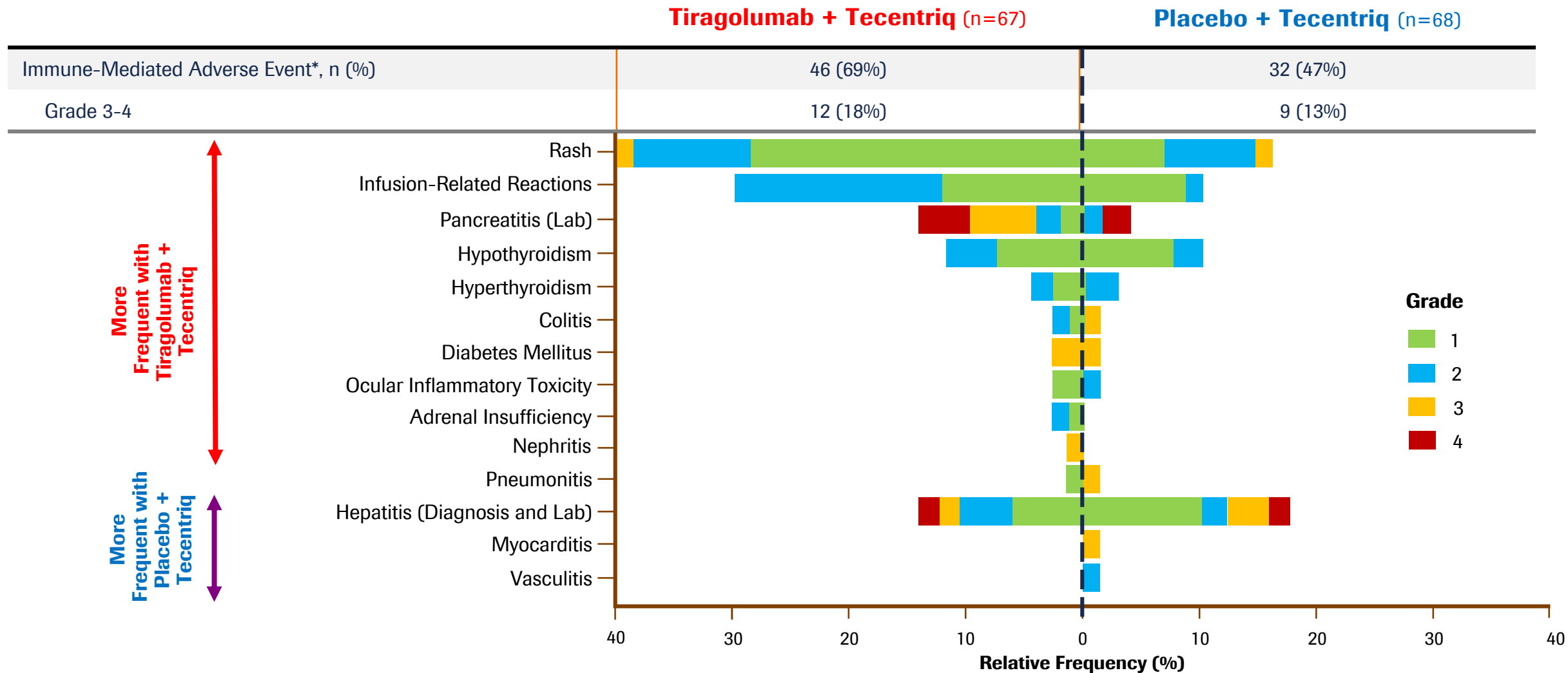
Consistent and clinically meaningful PFS at longer follow-up with greater magnitude of improvement in the PD-L1 high population

CITYSCAPE: All-cause adverse events (updated analysis)



Combining tiragolumab and Tecentriq was well-tolerated with similar rates of all Grade 3+ AEs compared with Tecentriq alone

CITYSCAPE: Immune-mediated adverse events (updated analysis)



More frequent immune-related AEs with the combination of tiragolumab and Tecentriq, but primarily Grade 1-2 IRR and rash

*imAE's captured using Atezo AESI basket strategy to identify possibly immune related PT's

CITYSCAPE: Conclusions

- Tiragolumab + Tecentriq showed clinically meaningful improvement in ORR and PFS in the ITT population compared to placebo + Tecentriq
- With longer follow-up, the treatment benefit of tiragolumab + Tecentriq remained consistent, with a greater magnitude of improvement seen in the PD-L1 TPS \geq 50% subgroup
- Tiragolumab + Tecentriq was well-tolerated, with a safety profile similar to placebo + Tecentriq
 - Immune-mediated adverse events (imAEs) were more frequent with tiragolumab + Tecentriq but were primarily Grade 1-2 imAEs (mostly IRR and rash) and were manageable
- The observed activity and safety of tiragolumab + Tecentriq is to be confirmed in an ongoing Phase III study (SKYSCRAPER-01) in first-line PD-L1 TPS \geq 50% NSCLC (NCT04294810)

Tiragolumab: Broad clinical development program

Further studies to be started over the course of next 12 months

| | | | |
|--------------------------|--|-----------------|--|
| Phase 1 GO30103 | Solid tumors | Ongoing | Data from NSCLC cohort at AACR 2020 |
| Phase 1 GO41036 | R/R Multiple myeloma or NHL | Ongoing | |
| Phase 2 CITYSCAPE | Non-small cell lung cancer PD-L1 TPS \geq 1% | Ongoing | Data at ASCO 2020 |
| Phase 3 SKYSCRAPER-01 | Non-small cell lung cancer PD-L1 TPS > 50% | FPI Q1 '20 | |
| Phase 3 SKYSCRAPER-02 | Extensive stage small-cell lung cancer | FPI Q1 '20 | |
| Phase 2 SKYSCRAPER-04 | Cervical cancer PD-L1-selected | FPI exp. Q2 '20 | |
| Phase 1b/2 YO39609 | MORPHEUS GI cancer | Ongoing | |
| Phase 1b/2 WO39608 | MORPHEUS pancreatic cancer | Ongoing | |
| Phase 1b/2 WO39613 | MORPHEUS urothelial carcinoma | Ongoing | |

Signal-seeking in various tumor types ongoing; four additional phase 3 studies including chemo-free immune doublets to be initiated in 2020

Lung cancer

- **CITYSCAPE: Tiragolumab + Tecentriq in 1L NSCLC**
 - **ALEX: Alecensa in 1L Alk-mut. NSCLC**
-

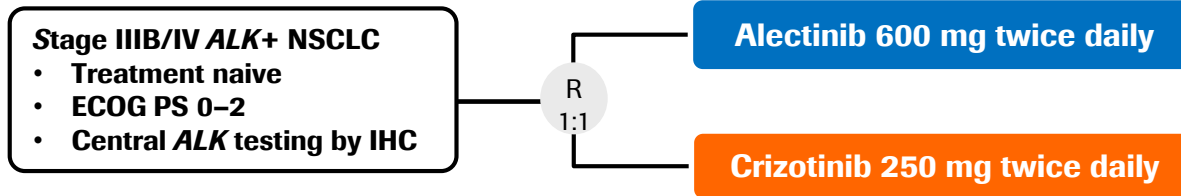
Tumor agnostic indications

- **Rozlytrek updated analyses in pediatrics and adults with solid tumors**
-

Liver cancer

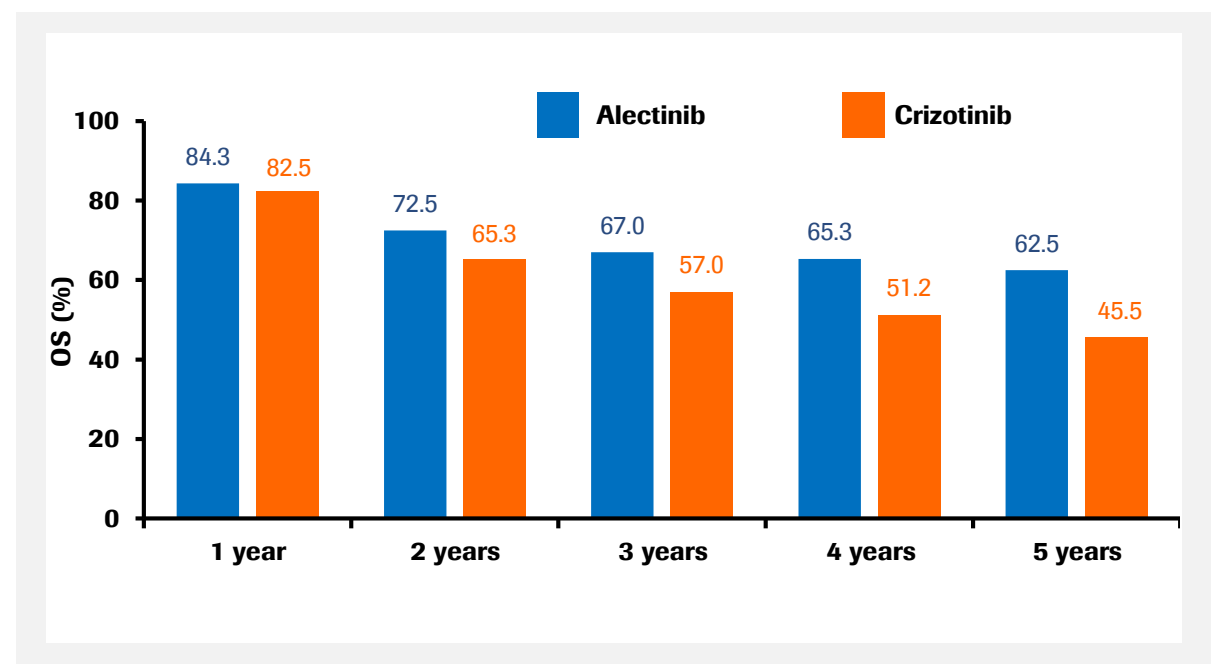
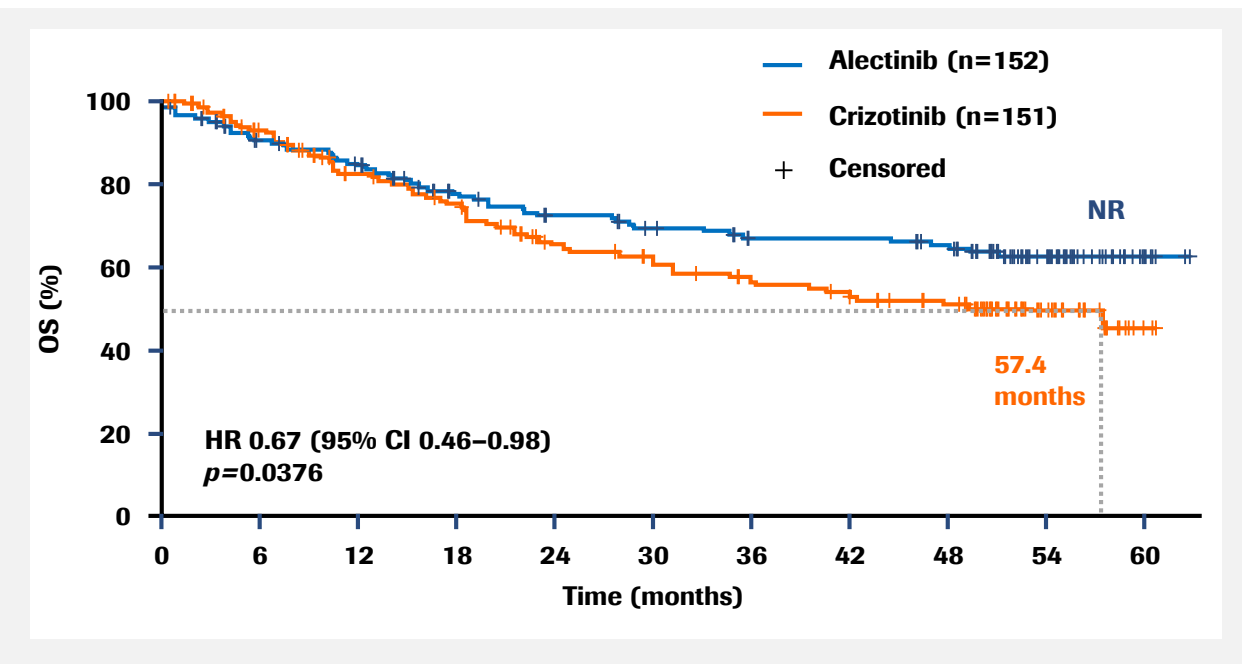
- **IMbrave150: Tecentriq + Avastin in 1L HCC**
-

Alecensa in 1L *ALK+* NSCLC (ALEX): Greater than 60% of patients alive after 5 years



5-year OS rate (ITT) of 62.5% independent of CNS metastases at BL

ALEX tx comparison: Increasing Δ of OS-event free rate (ITT) over 5 yrs



The updated analysis confirms the superior OS efficacy and tolerability of Alecensa in comparison to crizotinib

*Data cut-off 29 Nov 2019; ECOG = Eastern Cooperative Oncology Group; PS = performance status; IHC = immunohistochemistry; ITT=intention-to-treat; OS = overall survival; NR = not reached

Lung cancer

- **CITYSCAPE: Tiragolumab + Tecentriq in 1L NSCLC**
 - **ALEX: Alecensa in 1L Alk-mut. NSCLC**
-

Tumor agnostic indications

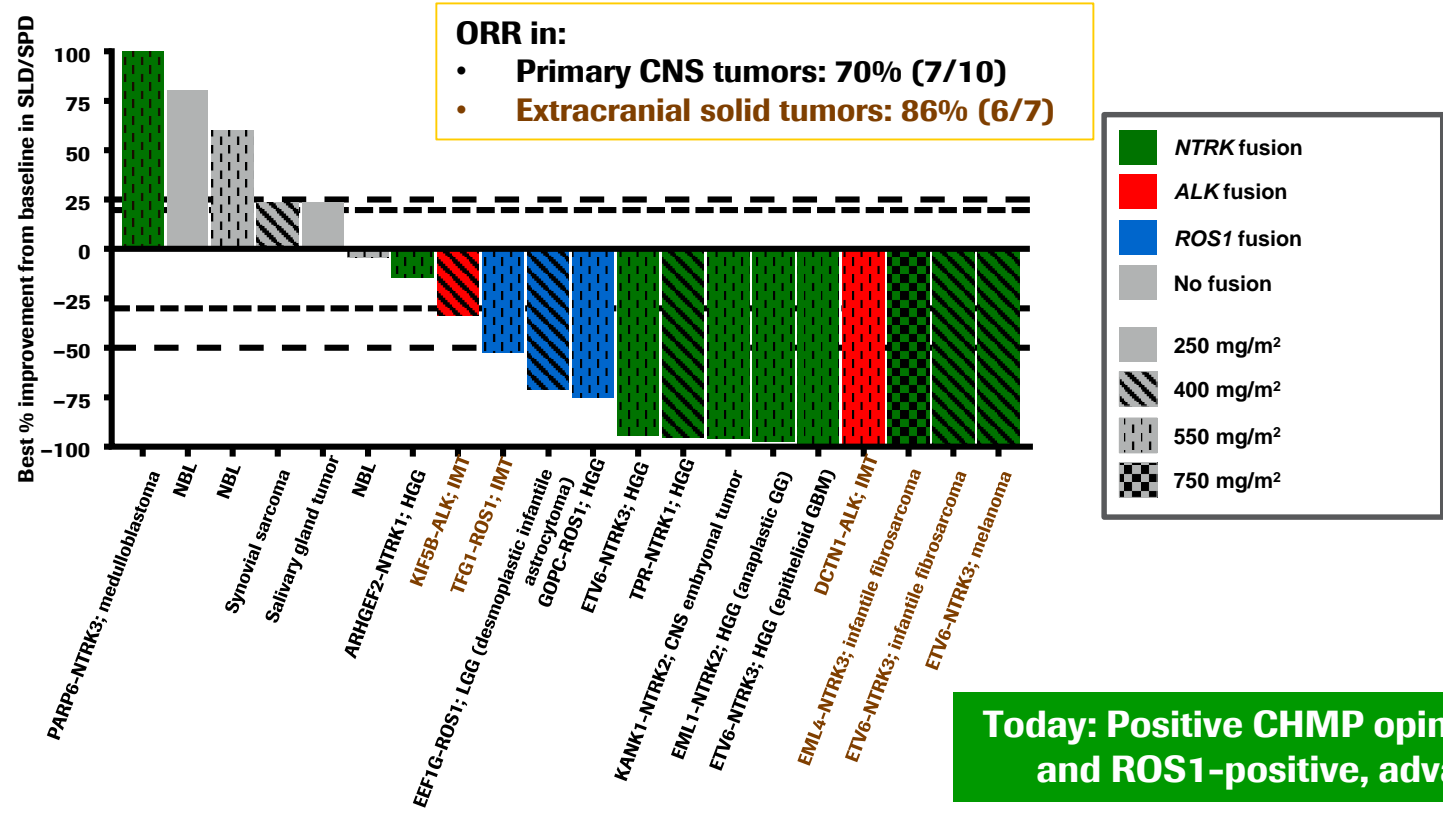
- **Rozlytrek updated analyses in pediatrics and adults with solid tumors**
-

Liver cancer

- **IMbrave150: Tecentriq + Avastin in 1L HCC**
-

Rozlytrek activity in children and adolescents in tumors with and without NTRK1/2/3, ROS1 or ALK fusions: STARTRK-NG update

Response rate in pediatric solid tumors
 - ORR in fusion-positive tumors: 76% (13/17)

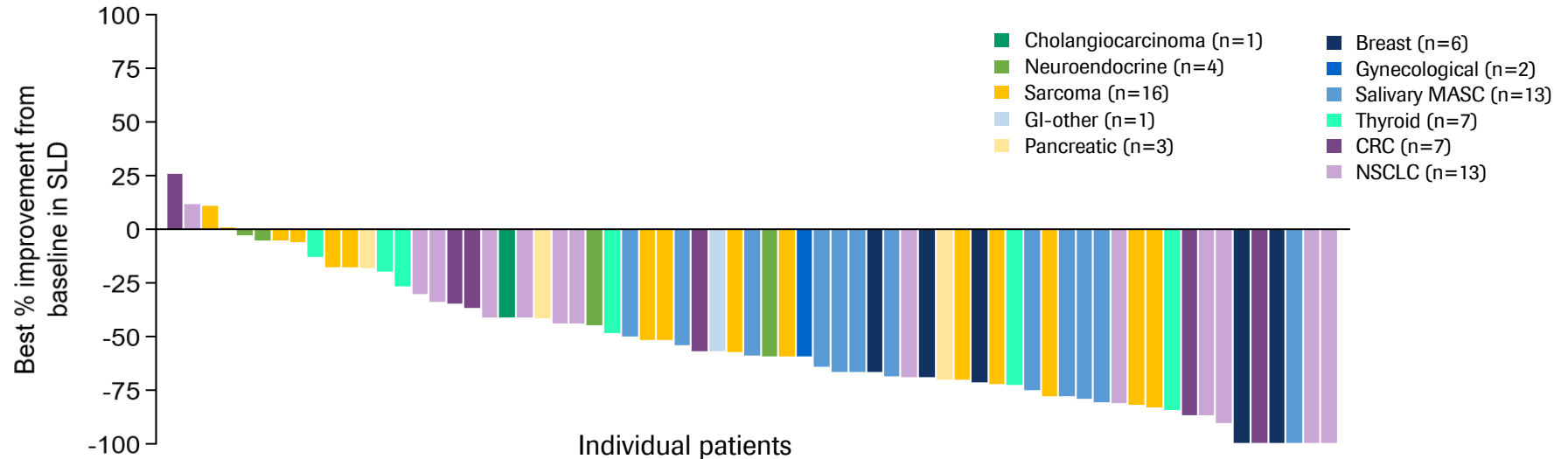


- Efficacy data, with longer follow-up, confirm the rapid and durable objective responses seen in both high-grade CNS tumors and extracranial solid tumors
- Median confirmed DoR not reached: (95% CI 14.3mo, NE)
- Safety profile was consistent with prior reports

Today: Positive CHMP opinion for Rozlytrek in NTRK fusion-positive solid tumors and ROS1-positive, advanced NSCLC in patients 12 years of age and older

Rozlytrek in adult patients with *NTRK* fusion-positive solid tumors: Updated integrated analysis¹

Best individual response per BICR, by tumor type; N=74



Clinically meaningful responses and survival outcomes in *NTRK*-fp solid tumors



ORR 63.5%
mPFS 11.2 mo
mOS 23.9 mo

Systemic efficacy irrespective of presence or absence of CNS metastases at baseline



with 62.5% **without 63.8%**

Strong intracranial efficacy in patients with CNS metastases at baseline



Intracranial ORR 50.0%

Durable disease control
DoR 12.9 months vs previous 10.4



1.Integrated analysis of phase 1/2 studies (ALKA-372-001, STARTRK-1, STARTRK-2; EudraCT 2012-000148-88; NCT02097810; NCT02568267)

Patients with missing SLD percent change are excluded from the plot. SLD, sum of longest diameters. GI, gastrointestinal. CRC, colorectal cancer. NSCLC, non-small-cell lung cancer. MASC, mammary analogue secretory carcinoma.

Broadest NSCLC portfolio with the potential for chemo-free combos

Newly added tiragolumab complements activity of Tecentriq

| | | | | | NSCLC (NSq) | | NSCLC (Sq) | SCLC |
|-----------|--------------|---------------------|-------------|-------------|--|--|--|---|
| | ALK | EGFR | ROS | NTRK | Non-Driver | | | |
| | | | | | PD-L1+ | PD-L1- | | |
| Neo-/ Adj | Alecensa | | | | IMpower010 (adj) Tecentriq IMpower030 (neoadj) Tecentriq + platinum-based chemo | | | |
| 1L | ✓ Alecensa | ✓ Tarceva ± Avastin | ✓ Rozlytrek | ✓ Rozlytrek | SKYSCRAPER-01 Tiragolumab + Tecentriq | | SKYSCRAPER-02 Tiragolumab + TCQ+chemo | |
| | | | | | IMpower110 ✓ Tecentriq | IMpower150 ✓ Tecentriq + Avastin + CP IMpower130 ✓ Tecentriq + CnP IMpower132* ✓ Tecentriq + pemetrexed | IMpower131 ✓ Tecentriq + CnP | IMpower133 ✓ Tecentriq + carboplatin + etoposide |
| | | | | | Avastin + CP ✓ | | IMpower110 ✓ Tecentriq | |
| 2L | IMpower150 ✓ | | | | OAK, POPLAR, BIRCH ✓ Tecentriq | | | |
| | | | | | Tarceva ✓ | | | |

approved
 Positive readout

*IMpower132 approved in Japan

Lung cancer

- **CITYSCAPE: Tiragolumab + Tecentriq in 1L NSCLC**
 - **ALEX: Alecensa in 1L Alk-mut. NSCLC**
-

Tumor agnostic indications

- **Rozlytrek updated analyses in pediatrics and adults with solid tumors**
-

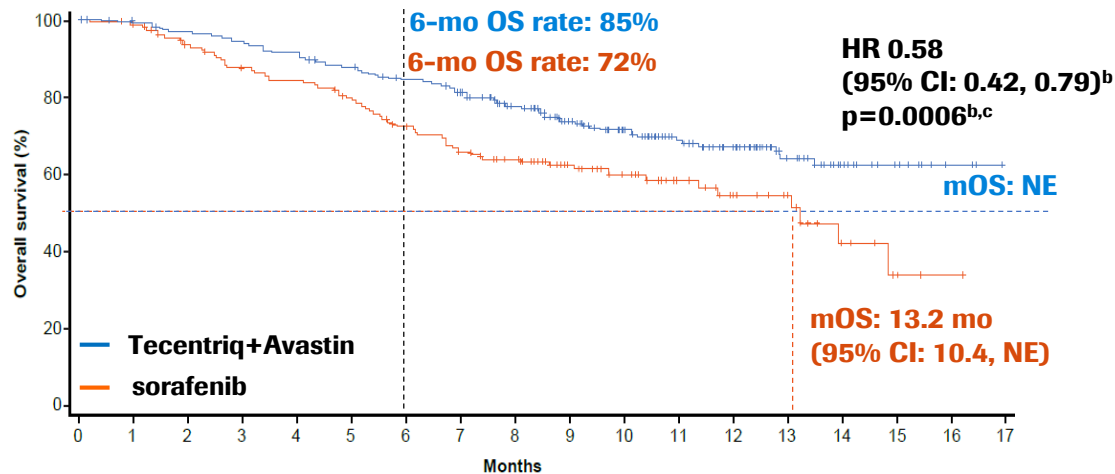
Liver cancer

- **IMbrave150: Tecentriq + Avastin in 1L HCC**
-

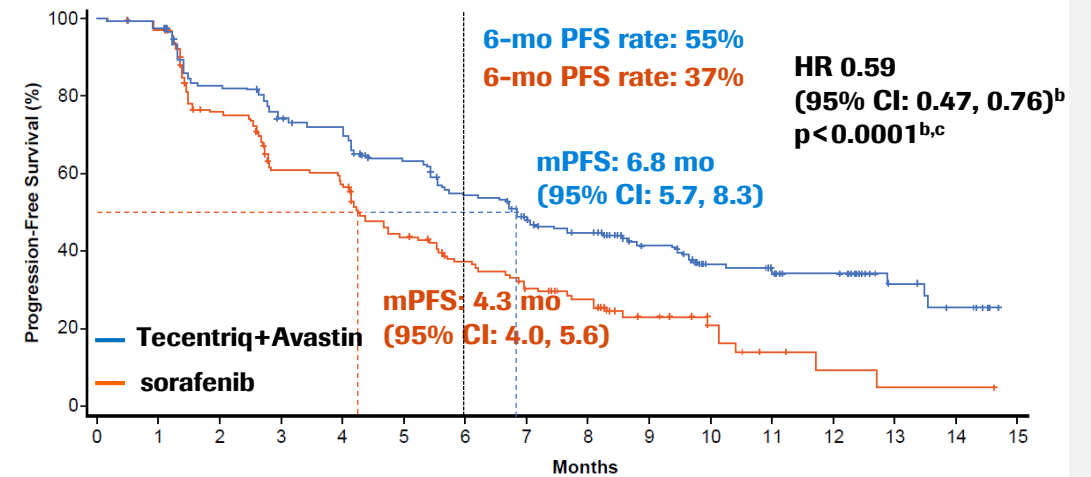
Tecentriq + Avastin in 1L HCC

A new standard of care in unresectable HCC

IMbrave150: Overall survival primary analysis



IMbrave150: Confirmed progression-free survival^a



- Statistically significant and clinically meaningful improvement in both OS and PFS with Tecentriq + Avastin vs sorafenib in patients with unresectable HCC who had not received prior systemic therapy
- Tecentriq + Avastin may be a practice-changing treatment for patients with unresectable HCC who have not received prior systemic treatment

NE, not estimable; ^aassessed by IRF per RECIST 1.1.; ^b HR and *P* value were from Cox model and log-rank test and were stratified by geographic region (Asia vs rest of world, including Japan), AFP level (< 400 vs ≥ 400 ng/mL) at baseline and MVI and/or EHS (yes vs no) per IxRS. ^c The 2-sided *P* value boundary based on 161 events is 0.0033. Data cutoff, 29 Aug 2019; median survival follow-up, 8.6 mo.

Tecentriq + Avastin in 1L unresectable HCC: Complete responses regardless of poorer prognostic factors or HCC etiology

| | IRF RECIST 1.1 | | IRF HCC mRECIST | |
|---|--------------------------|------------------------|---------------------------------------|------------------------|
| | Atezo + Bev (n = 326) | Sorafenib (n = 159) | Atezo + Bev (n = 325) ^a | Sorafenib (n = 158) |
| Confirmed ORR, n (%) (95% CI) | 89 (27) (23, 33) | 19 (12) (7, 18) | 108 (33) (28, 39) | 21 (13) (8, 20) |
| CR | 18 (6) | 0 | 33 (10) | 3 (2) |
| PR | 71 (22) | 19 (12) | 75 (23) | 18 (11) |
| Stratified P value^b | < 0.0001 | | < 0.0001 | |
| SD, n (%) | 151 (46) | 69 (43) | 127 (39) | 66 (42) |
| PD, n (%) | 64 (20) | 39 (25) | 66 (20) | 40 (25) |
| DCR, n (%) | 240 (74) | 88 (55) | 235 (72) | 87 (55) |
| Ongoing response, n (%) ^c | 77 (87) | 13 (68) | 84 (78) | 13 (62) |
| Median DOR, months (95% CI) | NE | 6.3 (4.7, NE) | NE | 6.3 (4.9, NE) |
| Event-free rate at 6 months, n (%) | 88 | 59 | 82 | 63 |

- Six % of patients achieved a CR per RECIST1.1 with Tecentriq+Avastin vs 0% with sorafenib despite historically low CR rates
- Significantly higher ORR with Tecentriq+Avastin (although similar TTR as sorafenib): median TTR per RECIST1.1 of 2.8 months with 27% of patients responding, compared with TTR of 2.7 months for sorafenib with 12% of patients responding
- In the vast majority of patients, CR was still ongoing at 6 months and a median duration of CR has not yet been reached

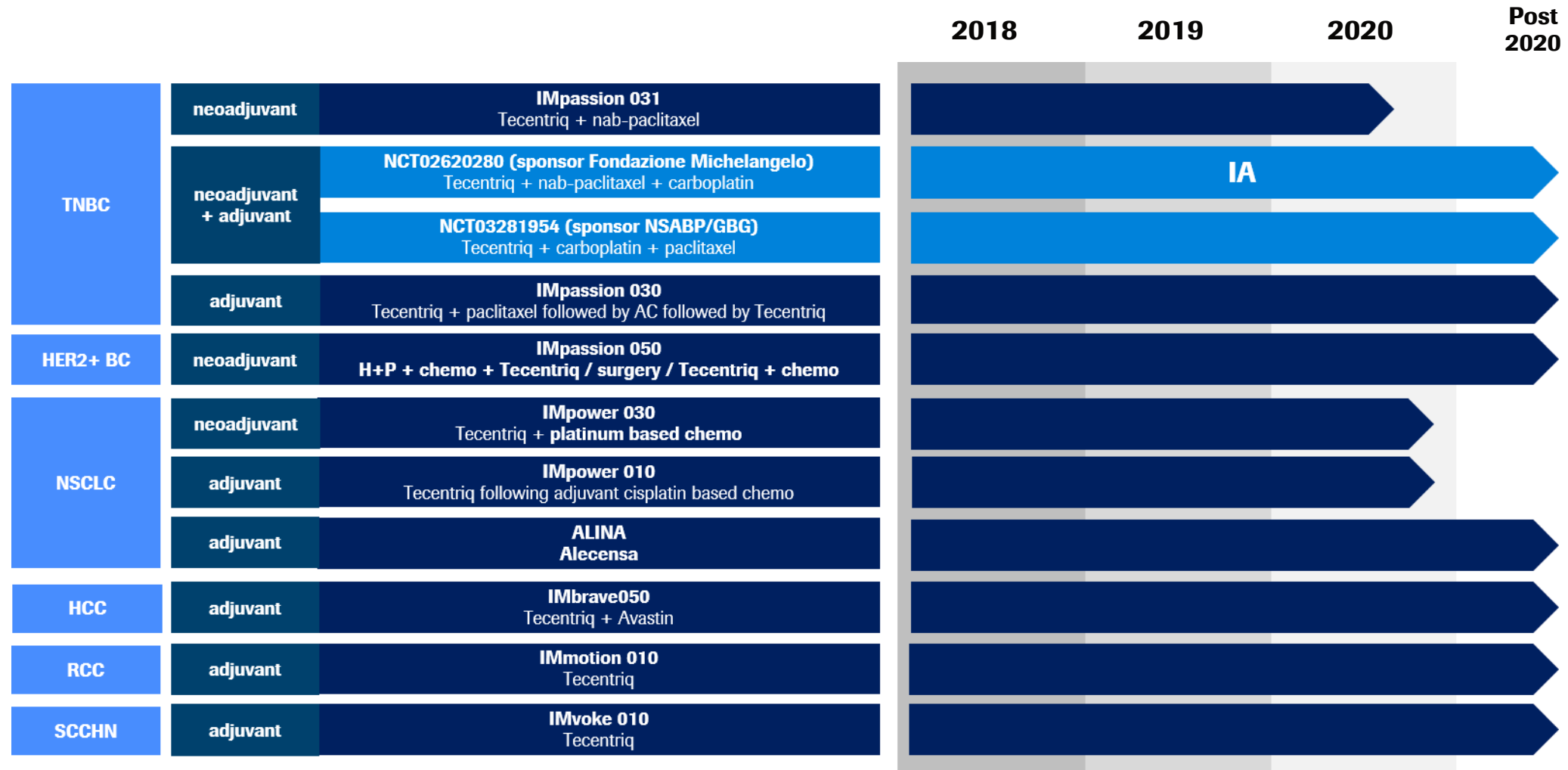
^a IRF HCC mRECIST-evaluable population was based on patients who presented with measurable disease at baseline per HCC mRECIST criteria.

^b Stratification factors included geographic region (Asia vs rest of world, including Japan), AFP level (< 400 vs ≥ 400 ng/mL) at baseline and MVI and/or EHS (yes vs no) per IxRS.

^c Denominator is patients with confirmed CR/PR. Data cutoff, 29 Aug 2019; median survival follow-up, 8.6 mo.

Overview CIT adjuvant program

Liver cancer added, lung and breast studies starting to read out in 2020



▶ Tecentriq Ph III (Roche sponsored)

▶ Tecentriq Ph III (Roche supported)

Doing now what patients need next