

Our Path to Net Zero 2045

Decarbonisation levers



Efficiency
Scope 1, 2 & 3



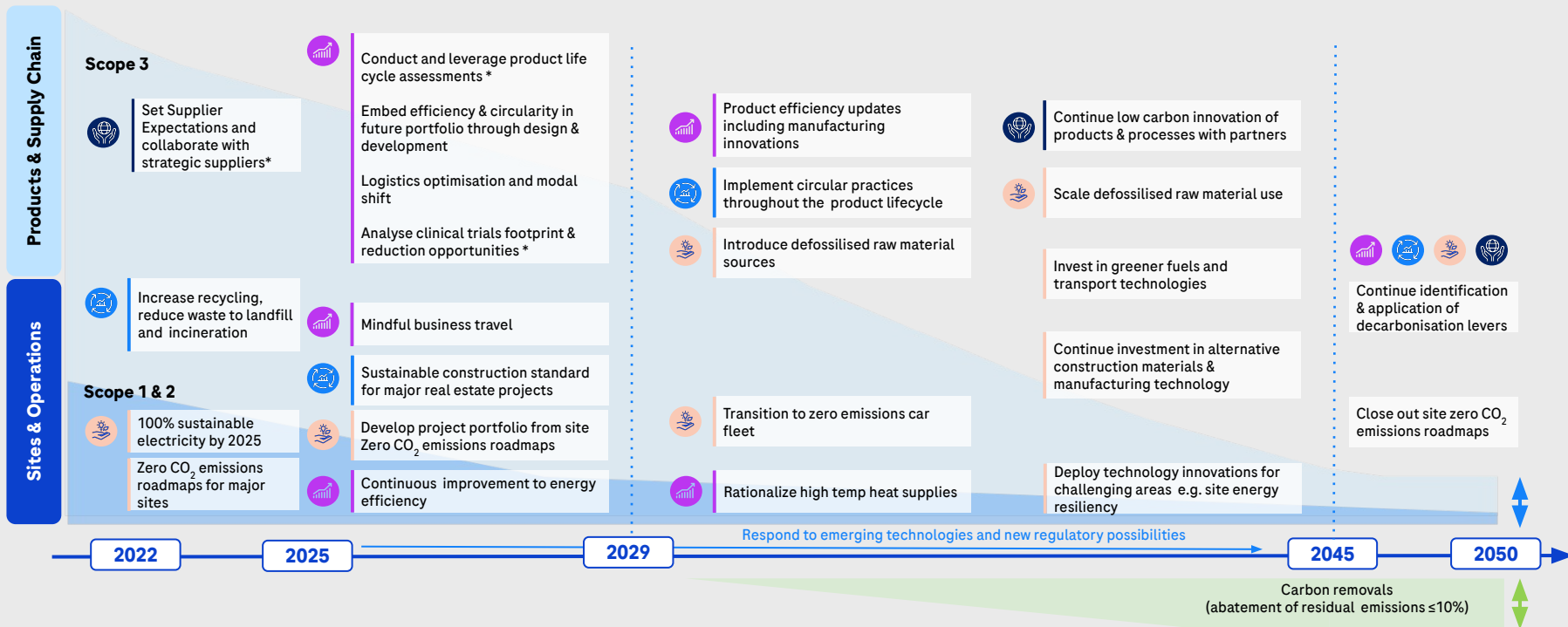
Circularity
Scope 3



Sustainable Sources
Scope 1, 2 & 3



Supplier Engagement
Scope 3



Note: emissions across scopes are not illustrated to scale. Timeline is indicative of phasing of decarbonisation strategies and does not denote a specific year of implementation.

Roadmap is a living document and will evolve over time to respond to business change and emerging opportunities and technology.

* Approach includes industry peer collaboration through Sustainable Markets Initiative