



Roche

2016 results

London, 01 February 2017

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- 4 fluctuations in currency exchange rates and general financial market conditions;
- 5 uncertainties in the discovery, development or marketing of new products or new uses of existing products, including without limitation negative results of clinical trials or research projects, unexpected side-effects of pipeline or marketed products;
- 6 increased government pricing pressures;
- 7 interruptions in production;
- 8 loss of or inability to obtain adequate protection for intellectual property rights;
- 9 litigation;
- 10 loss of key executives or other employees; and
- 11 adverse publicity and news coverage.

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Group

Severin Schwan

Chief Executive Officer






2016 performance

Outlook

2016: Targets fully achieved

Targets for 2016

FY 2016

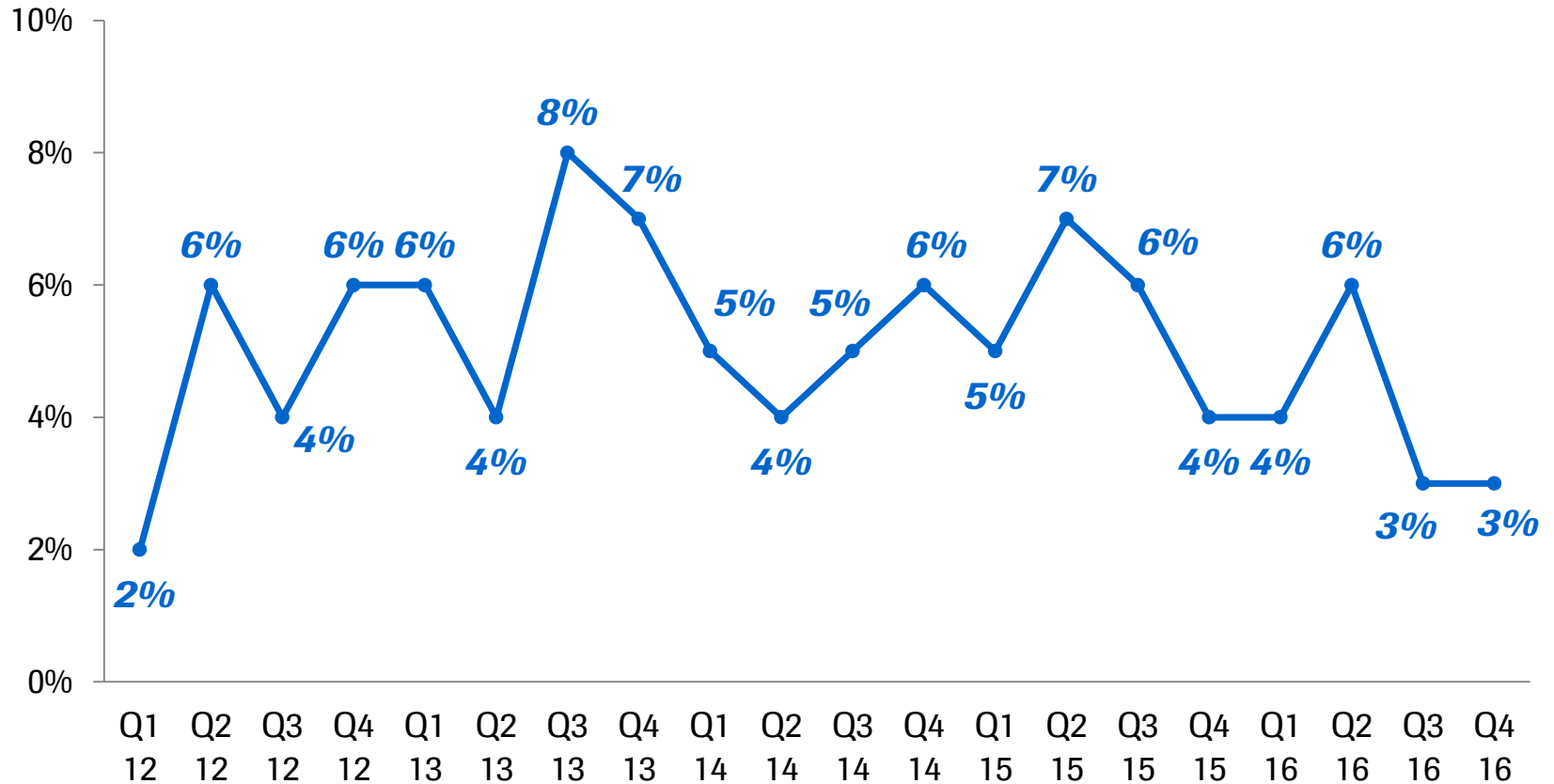
Group sales growth¹	Low to mid-single digit	+4%	
Core EPS growth¹	Ahead of sales growth	+5%	
Dividend outlook	Further increase dividend in Swiss francs ²	CHF 8.20	

¹ At constant exchange rates (CER); ² 2016 dividend as proposed by the Board of Directors

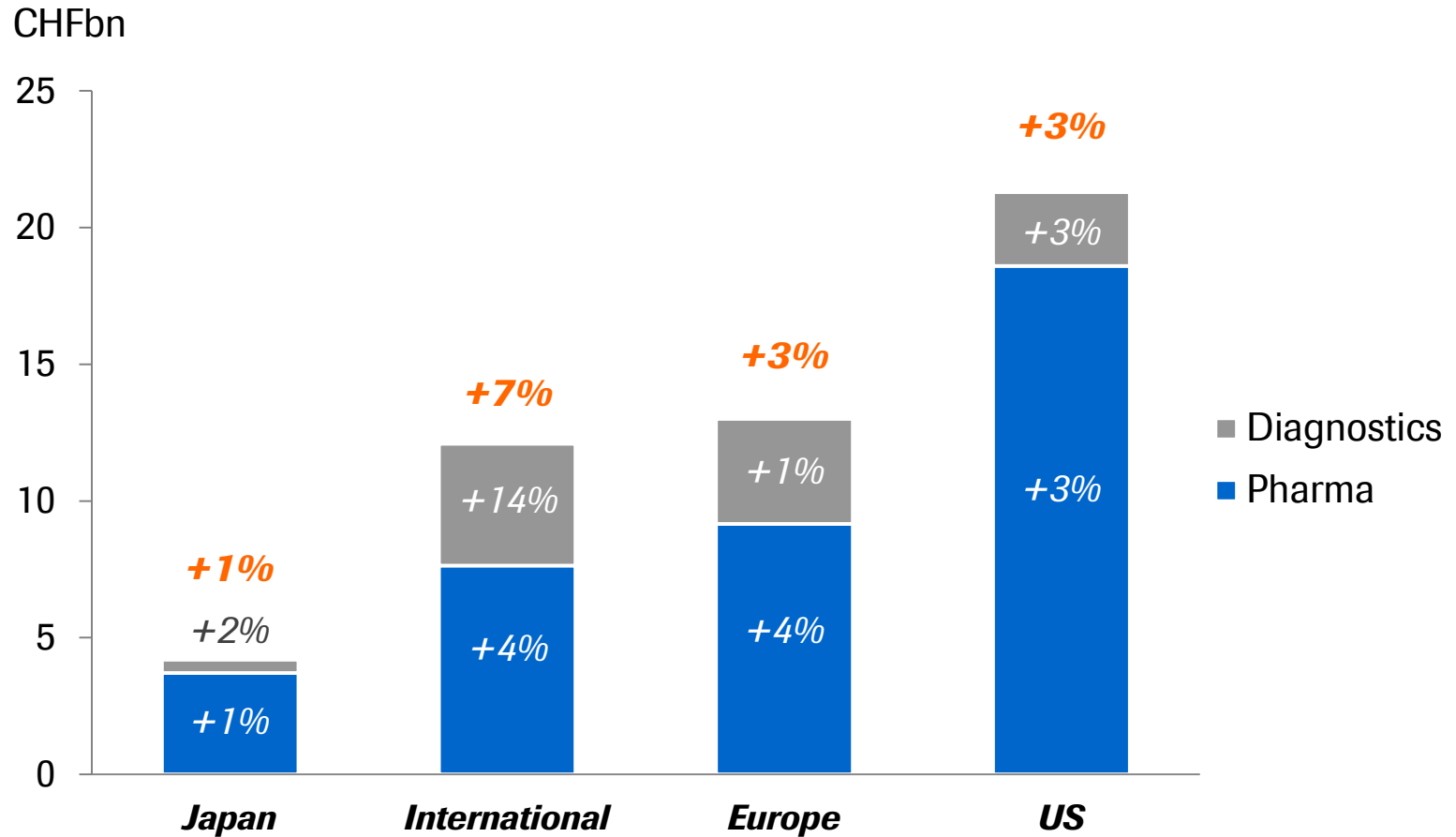
2016: Good sales growth in both divisions

	2016 CHFbn	2015 CHFbn	Change in %	
			CHF	CER
Pharmaceuticals Division	39.1	37.3	5	3
Diagnostics Division	11.5	10.8	6	7
Roche Group	50.6	48.1	5	4

2016: Sales growth for fifth consecutive year



2016: All regions contributed to sales growth



2016: Building the base for future growth

New Molecular Entities: Launches and key read-outs

Launches

- Tecentriq in 2/3 line bladder & lung (US)
- Alecensa in 2/3 line ALK+ lung (US)
- Cotellic+Zelboraf in BRAFmut melanoma (US, EU)
- Gazyva in R/R FL (US)
- Venclexta/Venclyxto in 17p del CLL (US, EU)

Positive key read-outs

- Gazyva in 1L iNHL: GALLIUM (interim analysis)
- Emicizumab in inhibitor patients: HAVEN1
- Actemra in Giant Cell Arteritis: GiACTA
- Ocrevus in Multiple Sclerosis: filed in US and EU

Diagnostics

- Launch of cobas e 801

Roche significantly advancing patient care

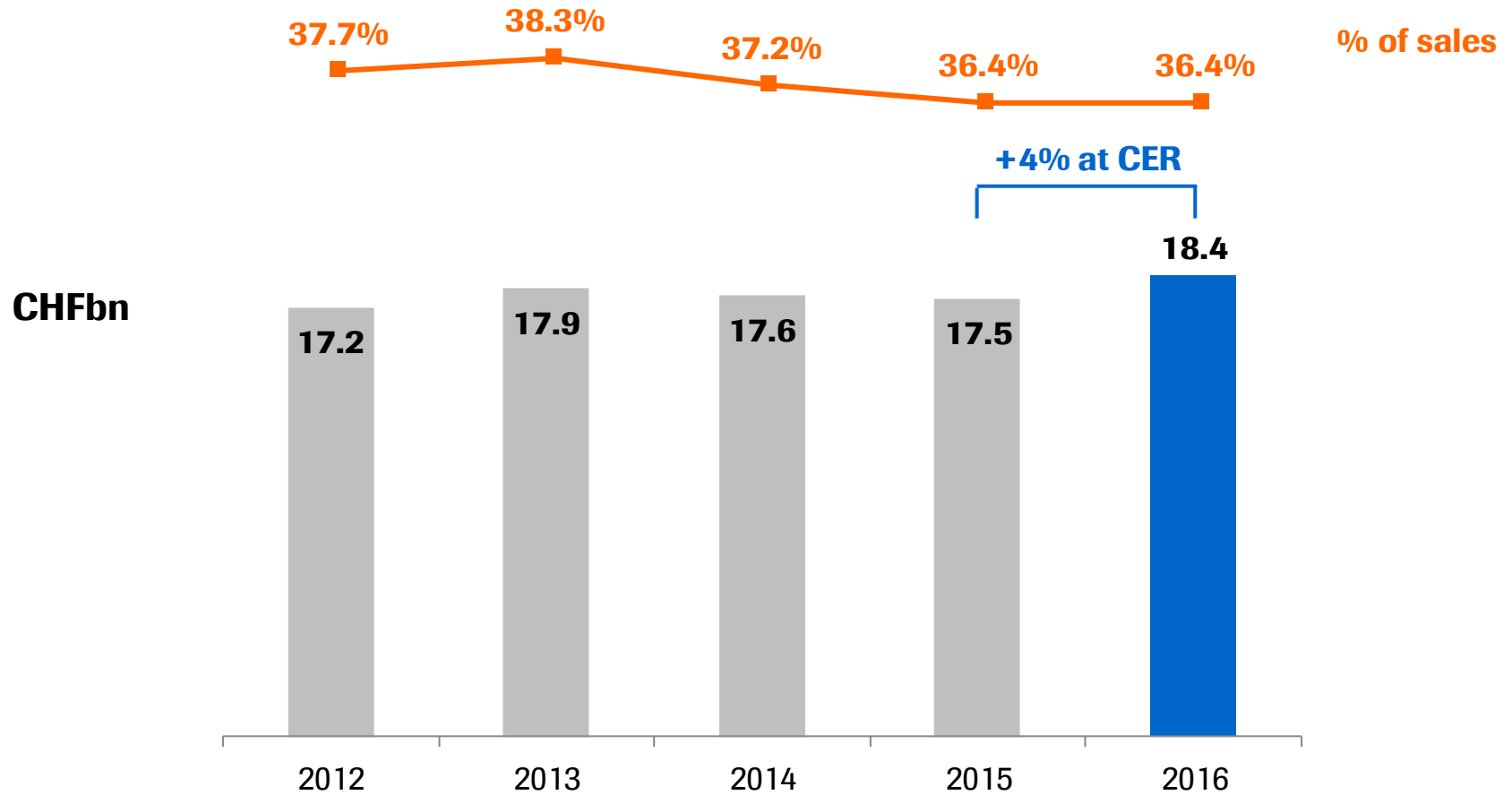
Recognition for innovation 2013-present

14 Breakthrough Therapy Designations

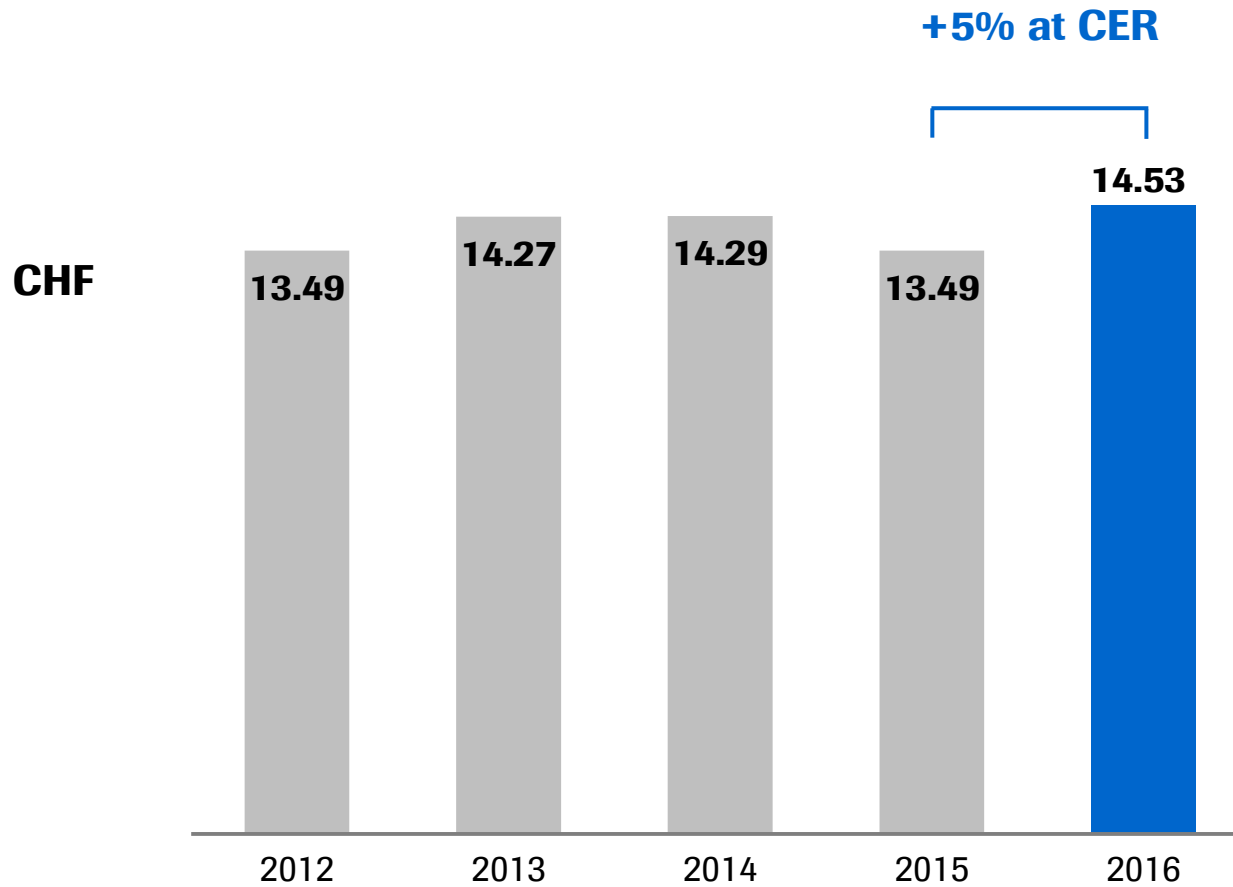
Rank	Company	#
1	Roche	14
2	Novartis	11
3	BMS	10
3	Merck	10
4	AbbVie	7
4	Pfizer	7

Year	Molecule
2016	<i>Actemra</i> (Giant cell arteritis)
	<i>Alecensa</i> (1L ALK+ NSCLC)
	<i>Ocrevus</i> (PPMS)
	<i>Venclexta</i> (AML)
	<i>Venclexta + Rituxan</i> (R/R CLL)
2015	<i>Actemra</i> (Systemic sclerosis)
	<i>Tecentriq</i> (NSCLC)
	<i>Venclexta</i> (R/R CLL 17p del)
	<i>Emicizumab/ACE 910</i> (Hemophilia A)
2014	<i>Esbriet</i> (IPF)
	<i>Lucentis</i> (Diabetic retinopathy)
	<i>Tecentriq</i> (Bladder)
2013	<i>Alecensa</i> (2L ALK+ NSCLC)
	<i>Gazyva</i> (1L CLL)

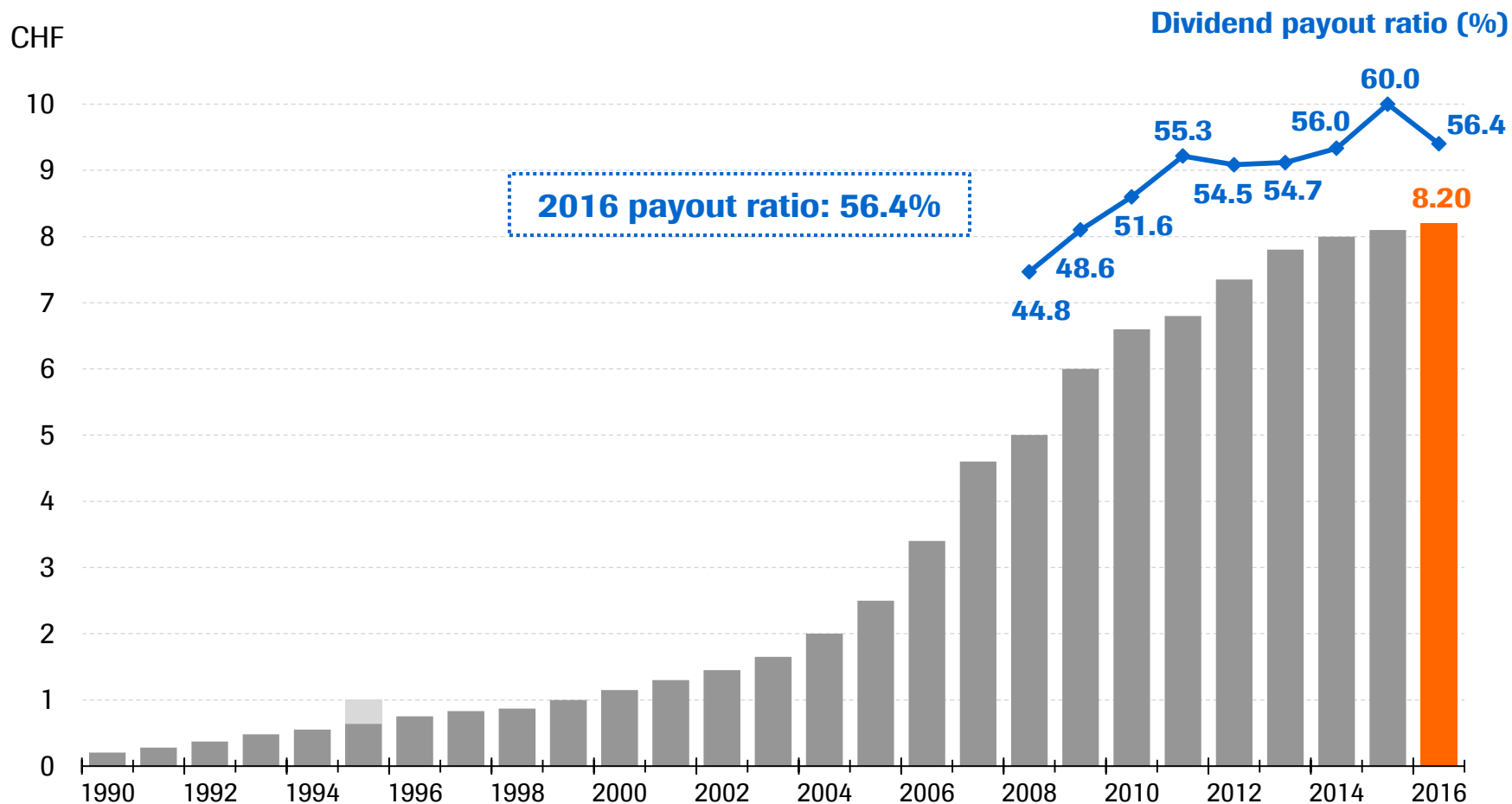
2016: Strong Core operating profit & stable margin



2016: Strong Core EPS growth



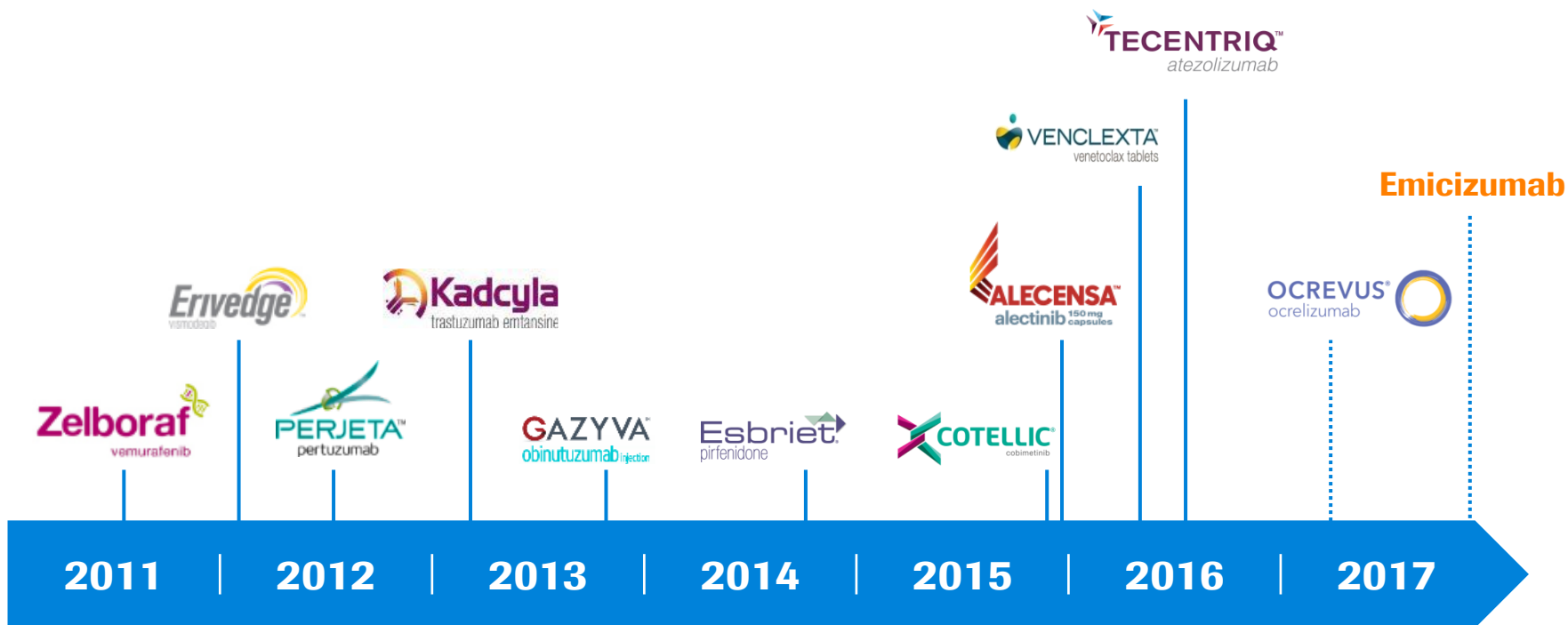
2016: Dividend further increased



2016 performance

Outlook

Launch of new medicines at a record high



2017: Sales and Core EPS guidance

Sales

Low to mid single digit



Allows for:

- **Tamiflu generics**
- **Biosimilars**
- **APHINITY outcomes**

Core EPS

Broadly in line with sales

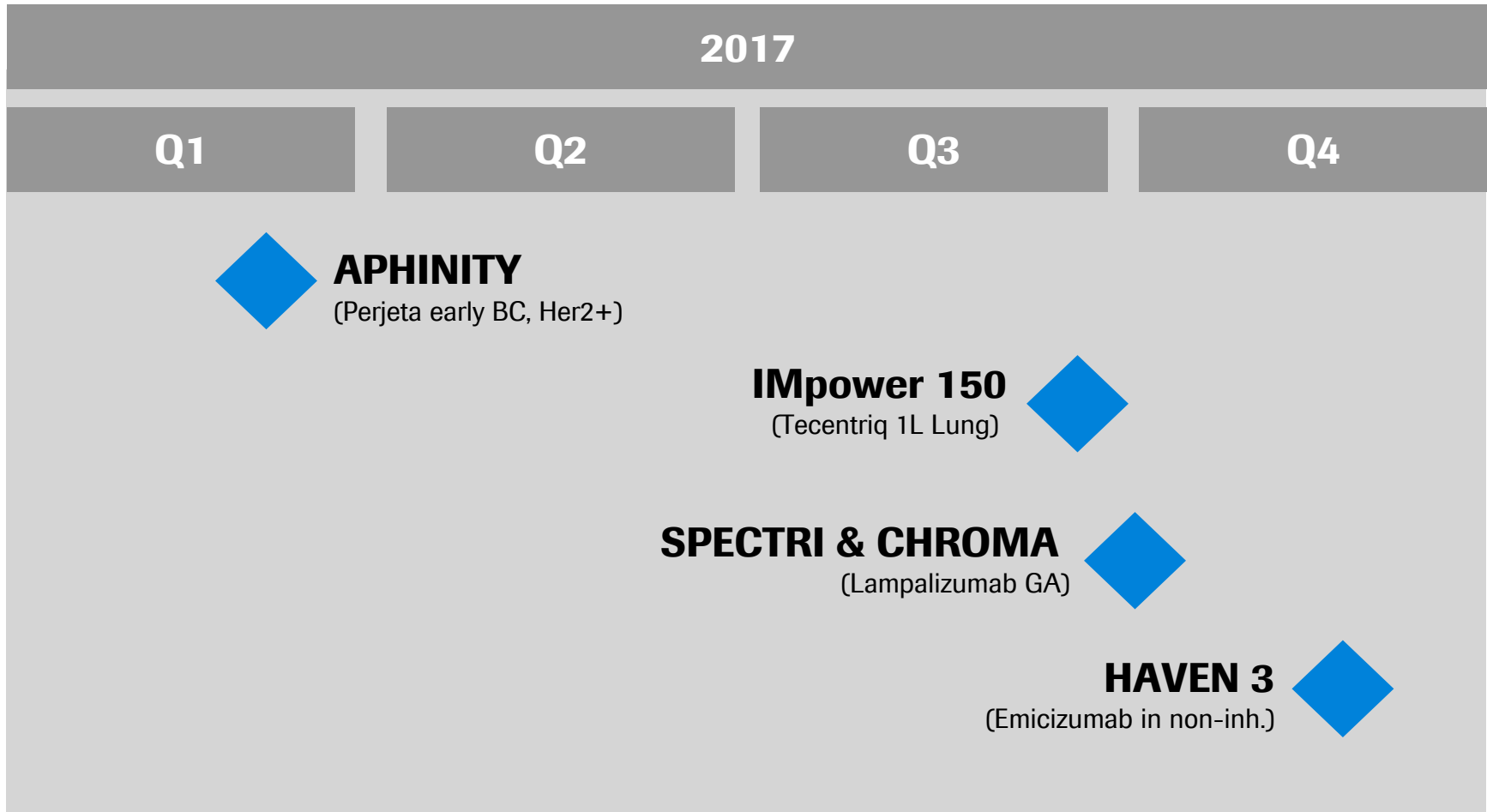


Allows for:

- **Tamiflu generics**
- **Biosimilars**
- **APHINITY outcomes**
- **PSI***

2017: Another important year for our pipeline

Key read-outs



2017 outlook

Group sales growth¹	Low to mid-single digit
Core EPS growth¹	Broadly in line with sales growth
Dividend outlook	Further increase dividend in Swiss francs

¹ At Constant Exchange Rates (CER)

Pharmaceuticals Division

Daniel O'Day

CEO Roche Pharmaceuticals



2016 results

Innovation

Outlook

2016: Pharma sales

Solid growth in Europe, International and US

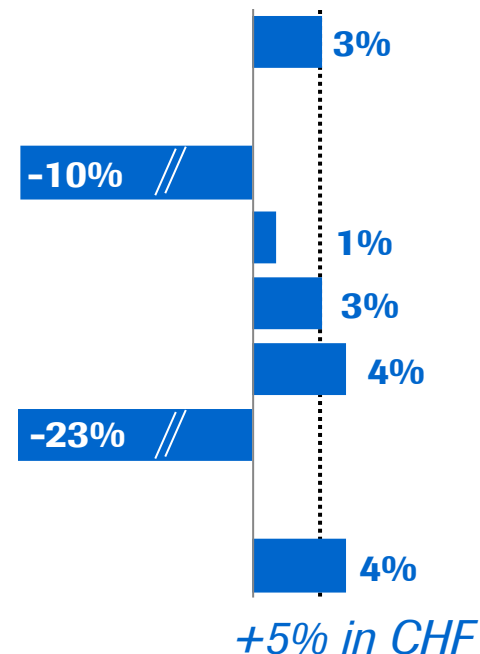
	2016 CHFm	2015 CHFm	Change in %	
			CHF	CER
Pharmaceuticals Division	39,103	37,331	5	3
United States	18,594	17,616	6	3
Europe	9,159	8,734	5	4
Japan	3,711	3,224	15	1
International	7,639	7,757	-2	4

2016: Pharma Division

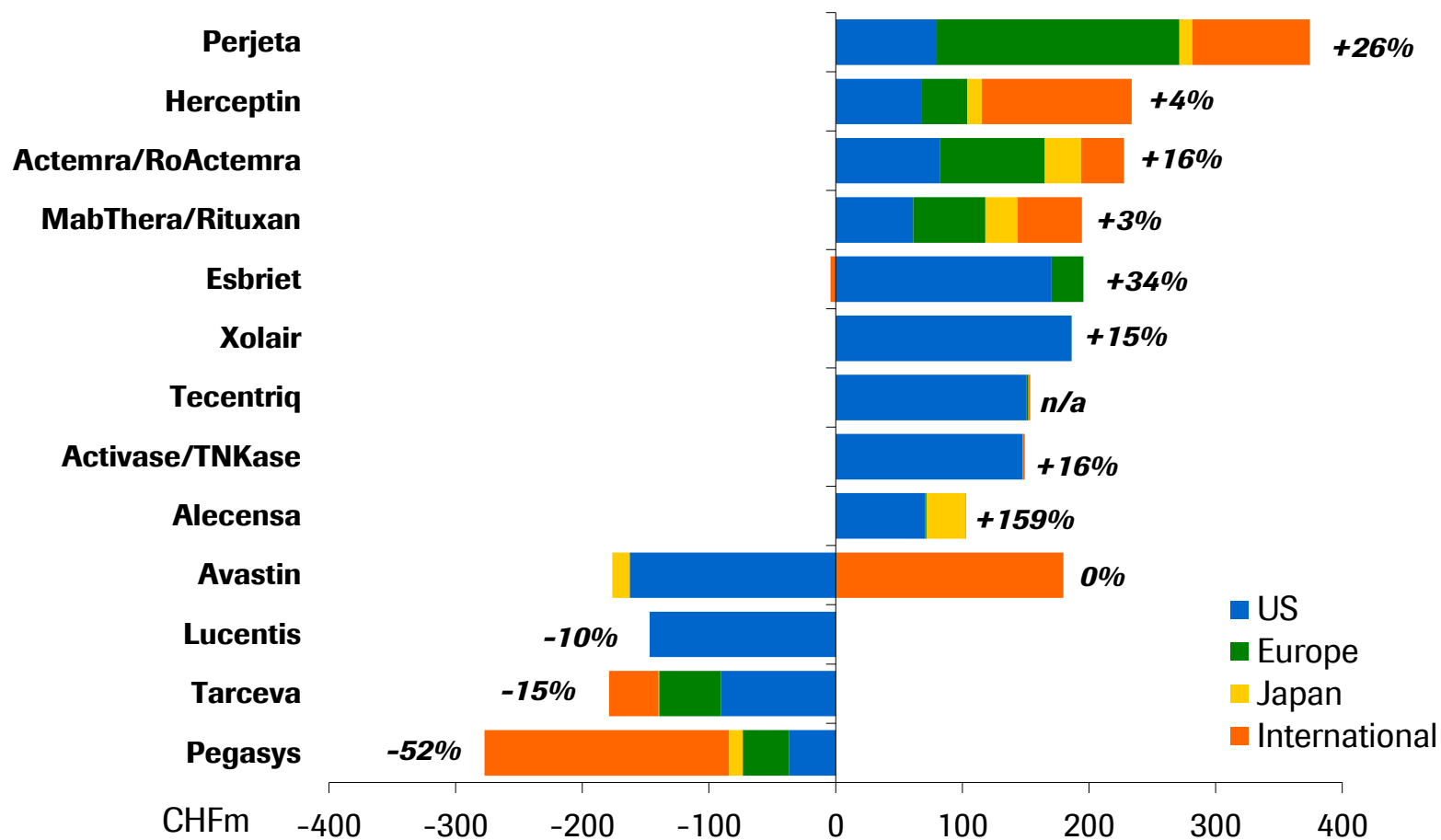
Core operating profit growth faster than sales

	2016	
	CHFm	% sales
Sales	39,103	100.0
Royalties & other op. inc.	1,944	5.0
Cost of sales	-8,175	-20.9
M & D	-6,362	-16.3
R & D	-8,588	-22.0
G & A	-1,013	-2.6
Core operating profit	16,909	43.2

2016 vs. 2015
CER growth

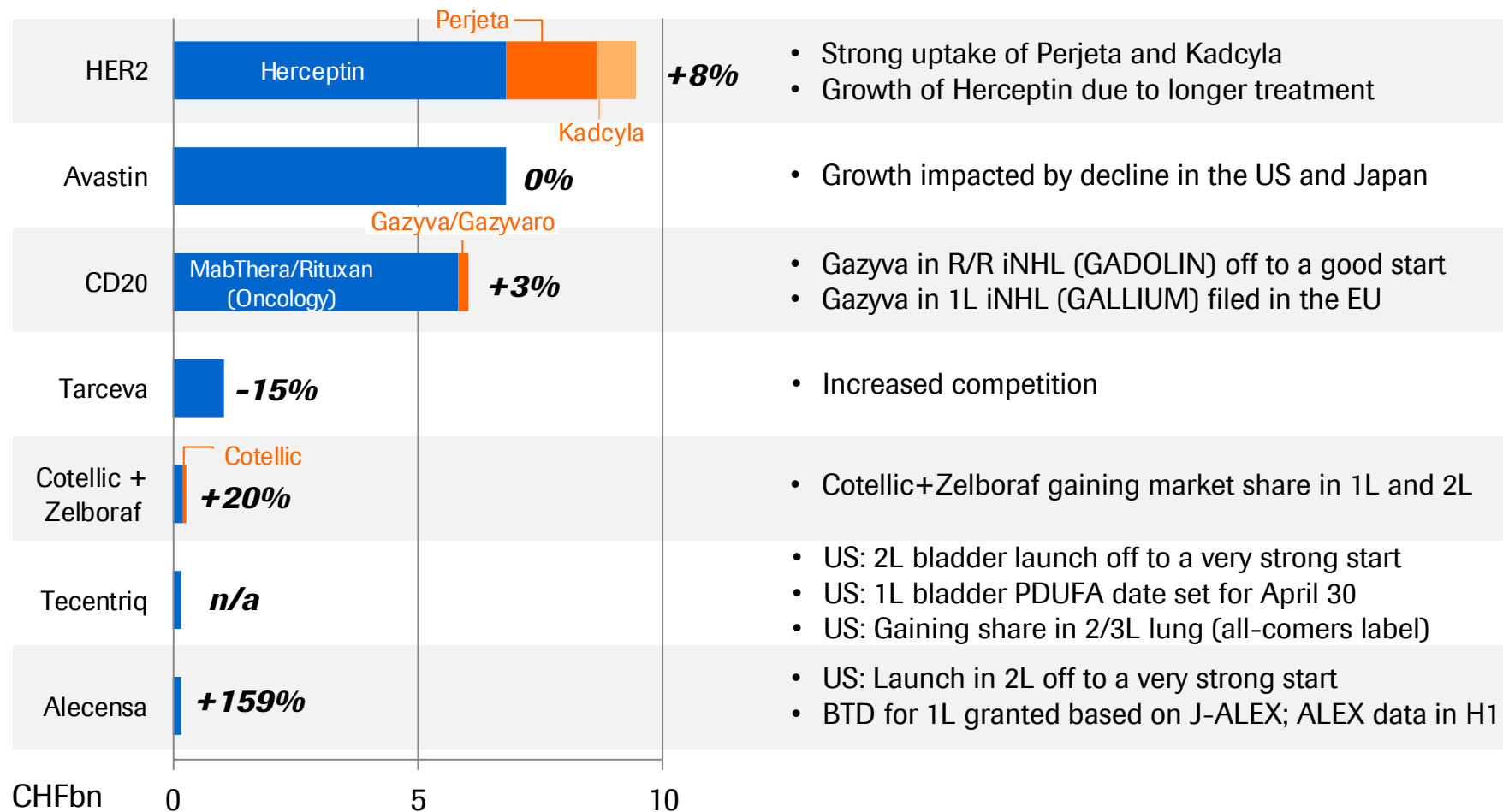


2016: Strong sales performance with increasing contribution from new launches

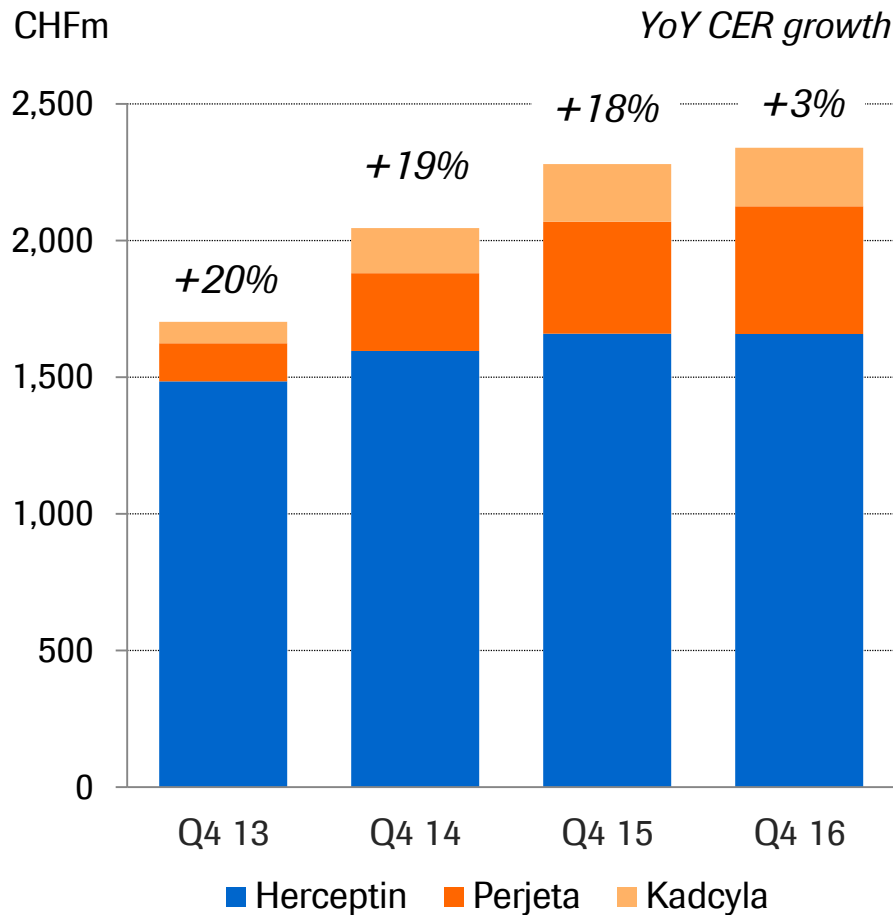


2016: New oncology products off to a good start

YoY CER growth



HER2 franchise: Growth driven by Perjeta



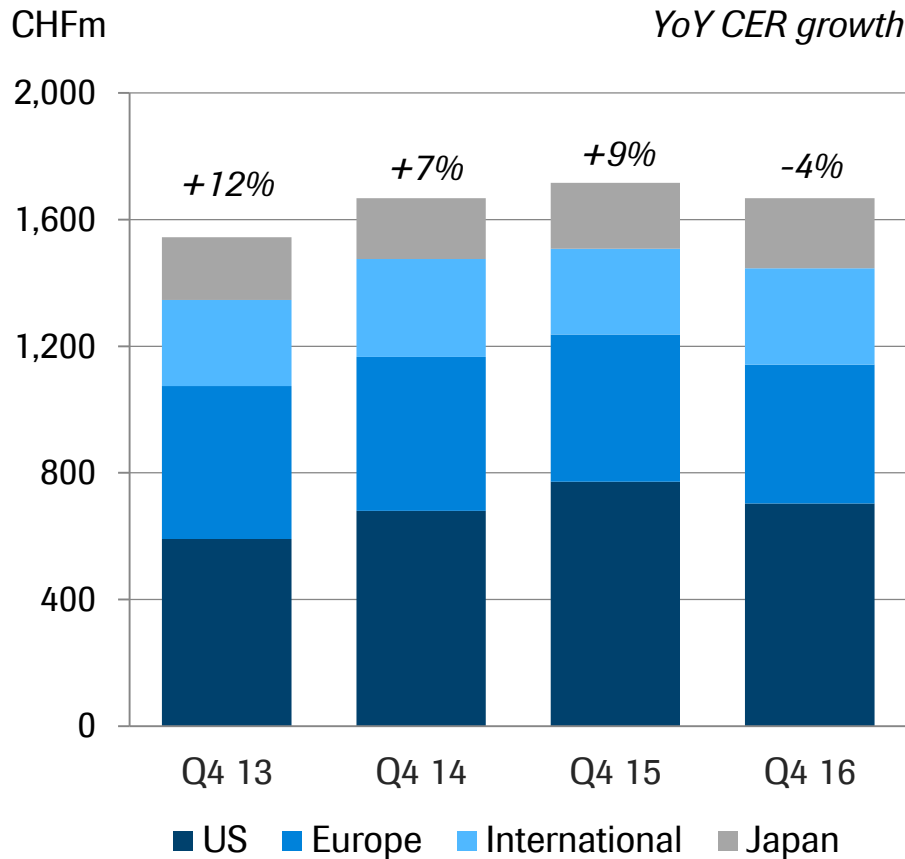
HER2 franchise Q4 2016

- Perjeta (+14%): Strong demand driven by EU, International and Japan
- Herceptin (0%): Developed markets saturated in metastatic indications
- Kadcylla (+2%): Growth remains driven by International and Japan

Outlook 2017

- APHINITY (adj BC) expected in Q1 2017
- Herceptin: Further SC conversion
- Perjeta: Further increasing penetration

Avastin: International growth offsets performance in developed markets



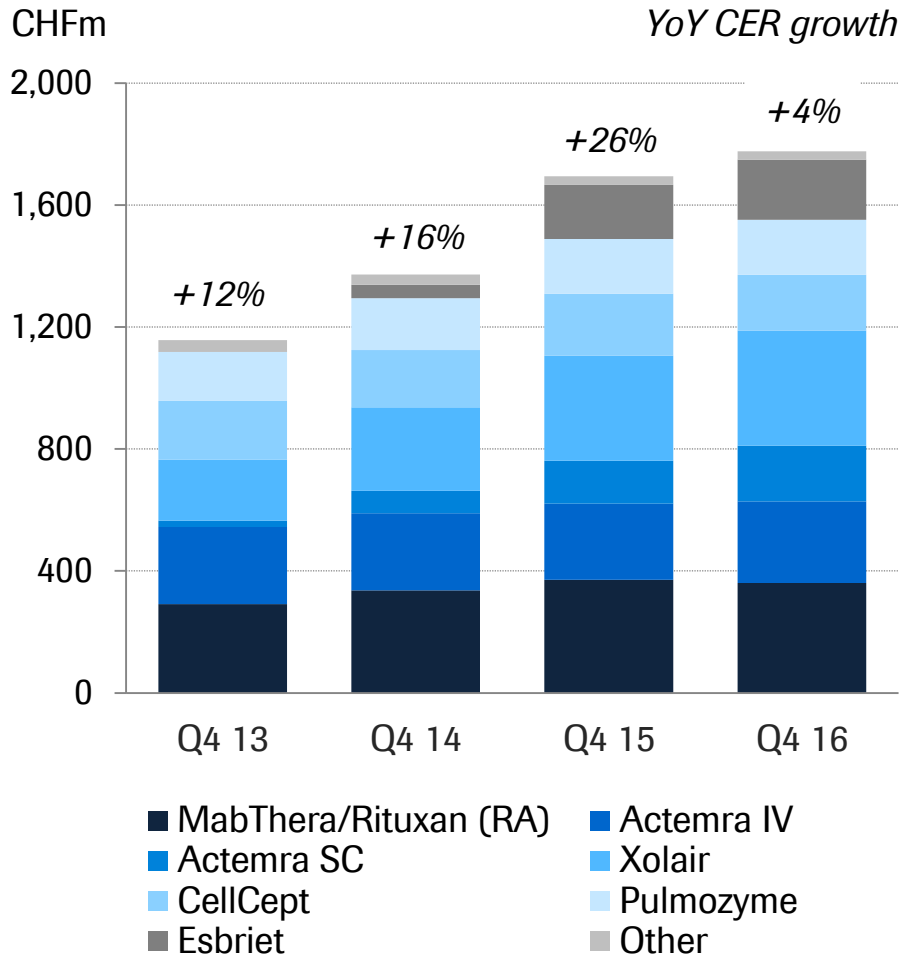
Avastin Q4 2016

- International (+13%): growth driven by China (1L lung) and LATAM
- EU (-4%): Strong growth in Germany, breast indication delisted in France
- US (-10%): Increased competition in 1/2L lung, 340B impact
- Japan (-5%): Impacted by mandatory price cut in April

Outlook 2017

- Continued uptake in ovarian and cervical
- Mesothelioma: Filing underway

Immunology franchise growing above CHF 7bn annualised, further launches expected in 2017



Immunology Q4 2016

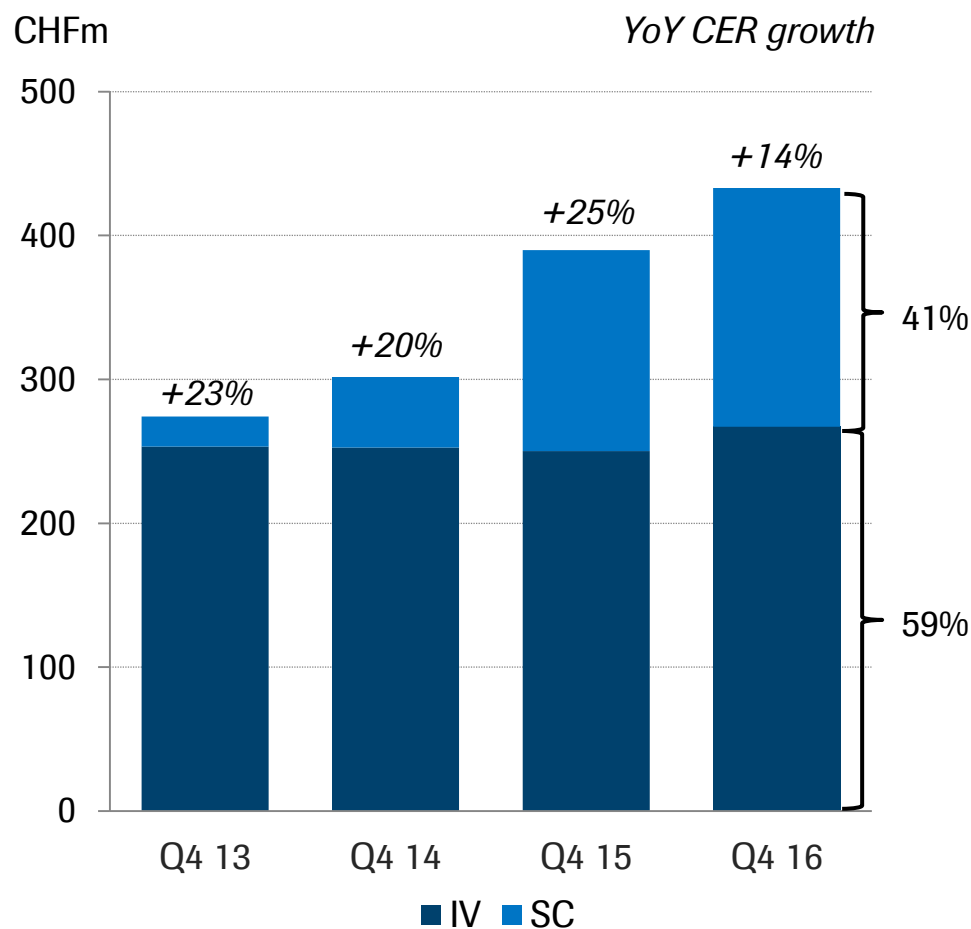
Xolair (+8%)

- Allergic asthma & chronic idiopathic urticaria driving growth
- US pediatrics launch on-going; only biologic approved for children

MabThera/Rituxan (0%)

- Continues to grow in rheumatoid arthritis and vasculitis (GPA and MPA)

Actemra/RoActemra: Strong growth driven by SC formulation and 1L monotherapy



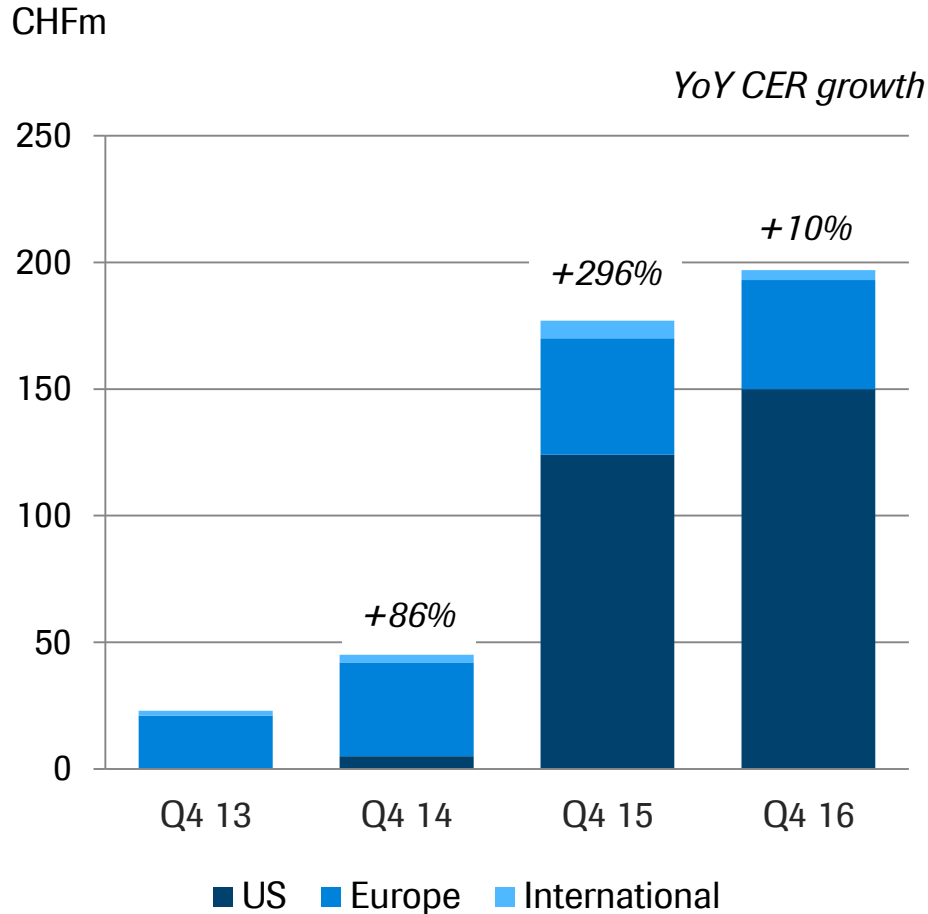
Actemra Q4 2016

- US (+11%): Increasing SC uptake
- EU (+14%): Increasing monotherapy market share, also in 1L
- International (+22%): Growth driven by LATAM, Asia Pacific, EMEA

Outlook 2017

- Increasing 1L monotherapy leadership
- US/EU approval in giant cell arteritis (2nd BTD and priority review for Actemra)

Esbriet: Continue to target mild to moderate patient populations



Esbriet Q4 2016

- Market leadership in the US and EU5
- US (+19%): Growth driven by continued penetration into moderate and severe patient segments
- EU (-4%): Overall strong market leadership in all EU5 markets, increased competition

Outlook 2017

- Increased promotional support
- Increased investments in patient education

2016 results

Innovation

Outlook

2016: Key late-stage news flow

	Compound	Indication	Milestone	
Regulatory	Gazyva	Rituxan-refractory iNHL	US/EU approval	✓
	Venclexta	R/R CLL with 17p deletion	US approval	✓
	Ocrevus	RMS/PPMS	US/EU filing	✓
	Tecentriq	Bladder cancer	US approval	✓
	Tecentriq	2/3L NSCLC (all-comers)	US approval	✓
	Alecensa	2L ALK+ NSCLC	EU CHMP opinion	✓
Phase III readouts*	Ibrikizumab	Severe asthma	Ph III LAVOLTA I/II	✗
	Tecentriq	2/3L NSCLC	Ph III OAK	✓
	Gazyva	1L aNHL	Ph III GOYA	✗
	Gazyva	1L FL (iNHL)	Ph III GALLIUM	✓
	Perjeta + Herceptin	Adjuvant HER2+ BC	Ph III APHINITY	Q1 2017
	Actemra	Giant cell arteritis	Ph III GiACTA	✓
	Alecensa	1L ALK+ NSCLC	Ph III ALEX	early 2017
Phase II readouts*	Ibrikizumab	Atopic dermatitis	Ph II TREBLE, ARBAN	✓
	Tecentriq	Bladder cancer	Ph II IMvigor210 (1L)	✓
	Tecentriq + Avastin	1L Renal cancer	Ph II IMmotion150	ASCO GU
	Venclexta + Rituxan	R/R FL (iNHL)	Ph II CONTRALTO	✓
	Venclexta + Rituxan/Gazyva	1L aNHL	Ph II CAVALLI	✓

Emicizumab in hemophilia A inhibitor patients

Phase III HAVEN 1 met all endpoints



HAVEN 1

Primary endpoint

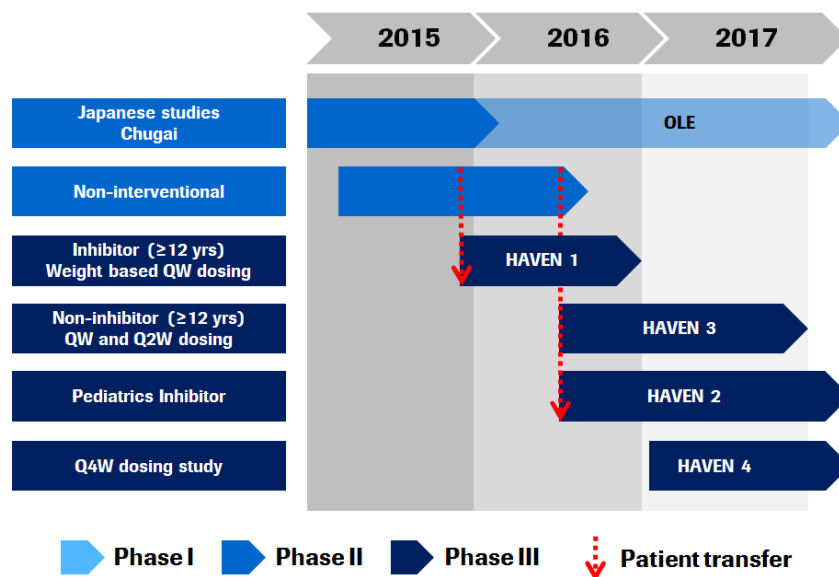
- Significant reduction in number of bleeds¹

Secondary endpoints included

- Significant reduction in number of bleeds in intra-patient comparison in people who had received prior bypassing agent prophylaxis

Safety profile and sub-cut administration

- Future trials to explore less frequent dosing
- Most common adverse events were injection site reactions, consistent with prior studies



¹ The study showed a statistically significant reduction in the number of bleeds over time in people treated with emicizumab prophylaxis compared to those receiving no prophylactic treatment. Emicizumab and its uses are investigational and have not been approved by the US Food and Drug Administration. Efficacy and safety have not been established. The information presented should not be construed as a recommendation for use. The relevance of findings in preclinical studies to humans is currently being evaluated.

Gazyva in 1L FL (iNHL)

34% risk reduction of disease progression

Roche

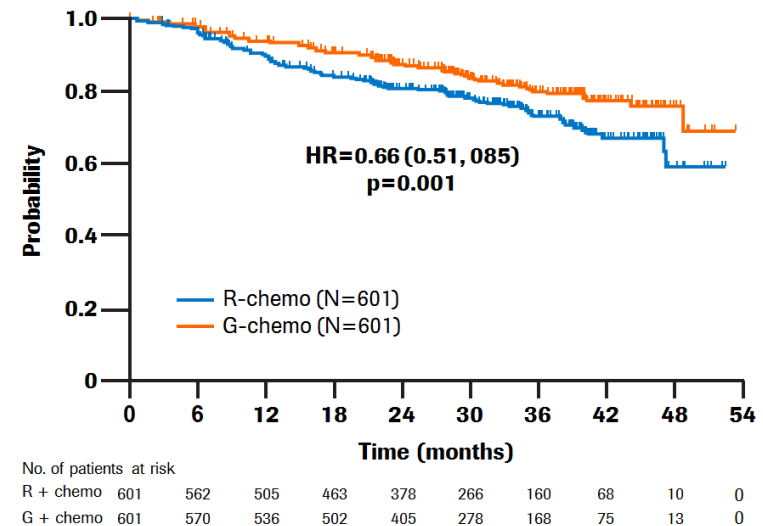


American Society of Hematology
Helping hematologists conquer blood diseases worldwide

San Diego, 3-6 Dec

PFS by INV

	Rituxan + chemo (n=601)	Gazyva + chemo (n=601)
PFS by INV		
Pts with event, n (%)	144 (24.0)	101 (16.8)
HR	0.66; p=0.001	
Event-free at 3 yrs (%)	73.3	80.0
PFS by IRC		
Pts with event, n (%)	125 (20.8)	93 (15.5)
HR	0.71; p=0.014	
Event-free at 3 yrs (%)	77.9	81.9
OS		
HR	0.75; p=0.21	
Time to new treatment		
HR	0.68; p=0.009	

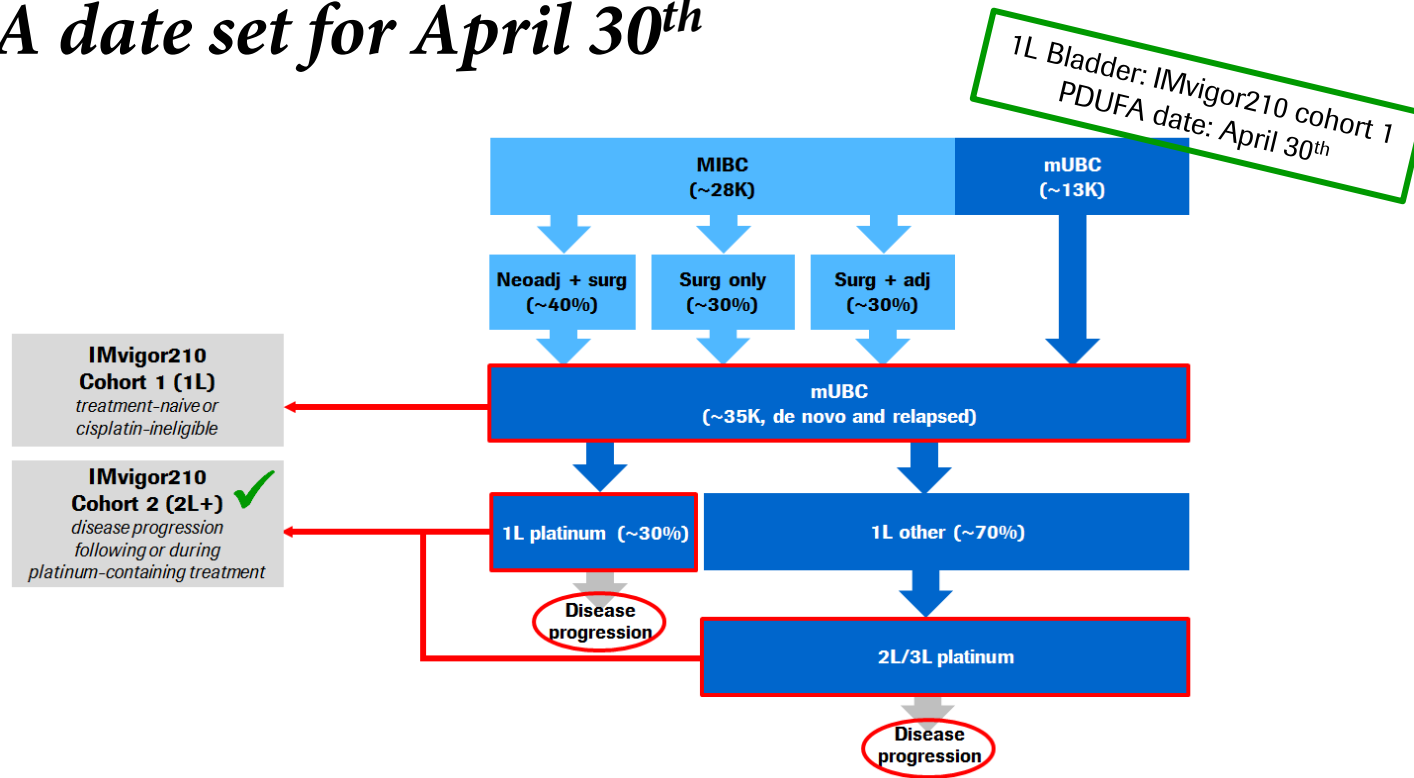


GALLIUM phase III results presented at ASH:

- Primary endpoint met at interim analysis (median observation time of 35 months)
- Investigator assessed PFS HR expected to translate to a 1.5x longer mPFS (9 years instead of 6 years)
- Gazyva potentially new standard of care in 1L FL

Tecentriq in 1L bladder cancer

PDUFA date set for April 30th

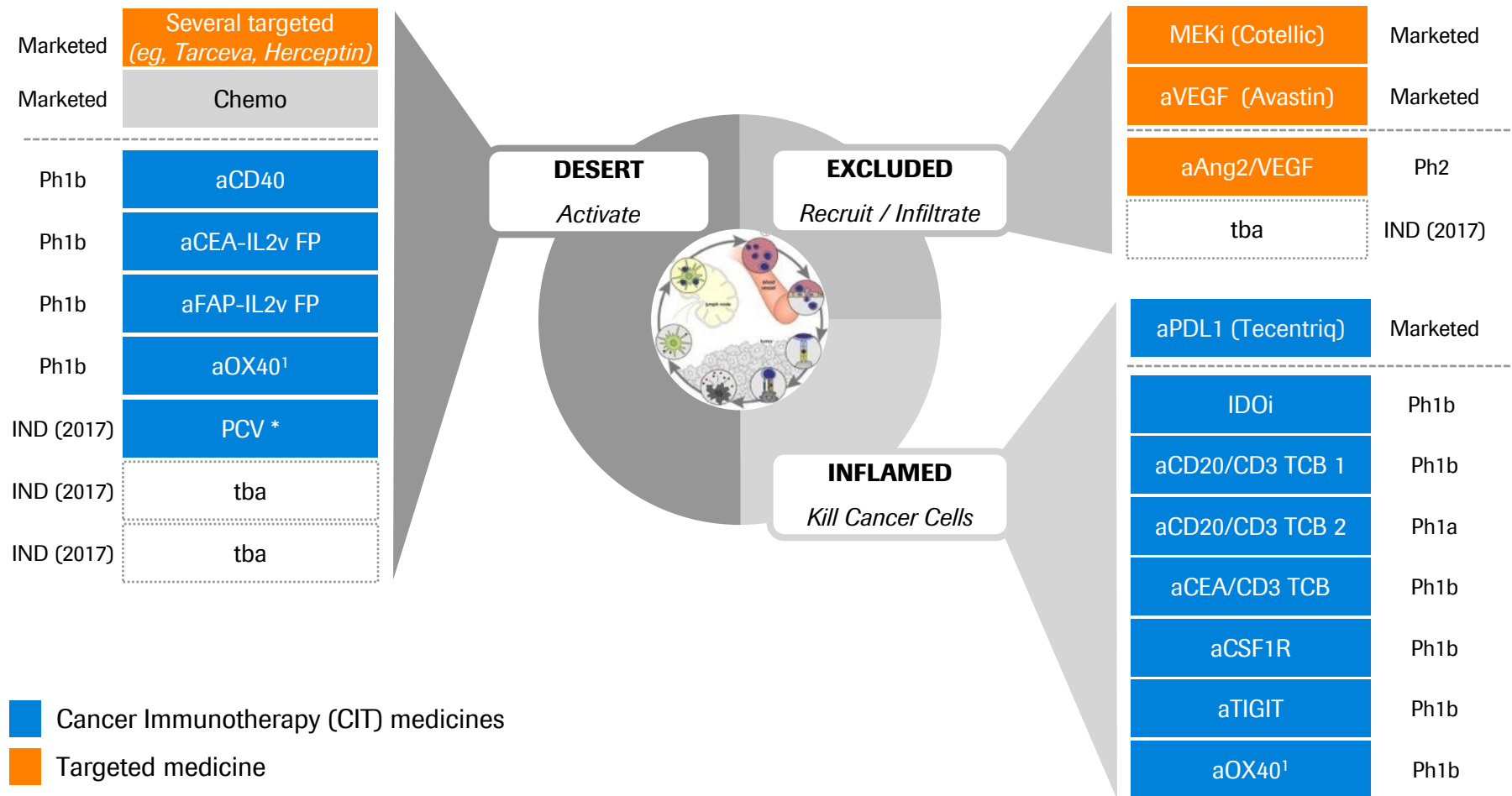


Extensive phase III program on-going

- Phase III trial **IMvigor211**: Tecentriq mono in 2L+ to read out in mid 2017
- Phase III trial **IMvigor130**: Tecentriq mono and combo with gem/plat in 1L to read out in 2019
- Phase III trial **IMvigor010**: Tecentriq mono in adjuvant to read out post 2019

CIT: 10 CIT NMEs in the clinic besides Tecentriq

Multifold approaches across different tumor phenotypes

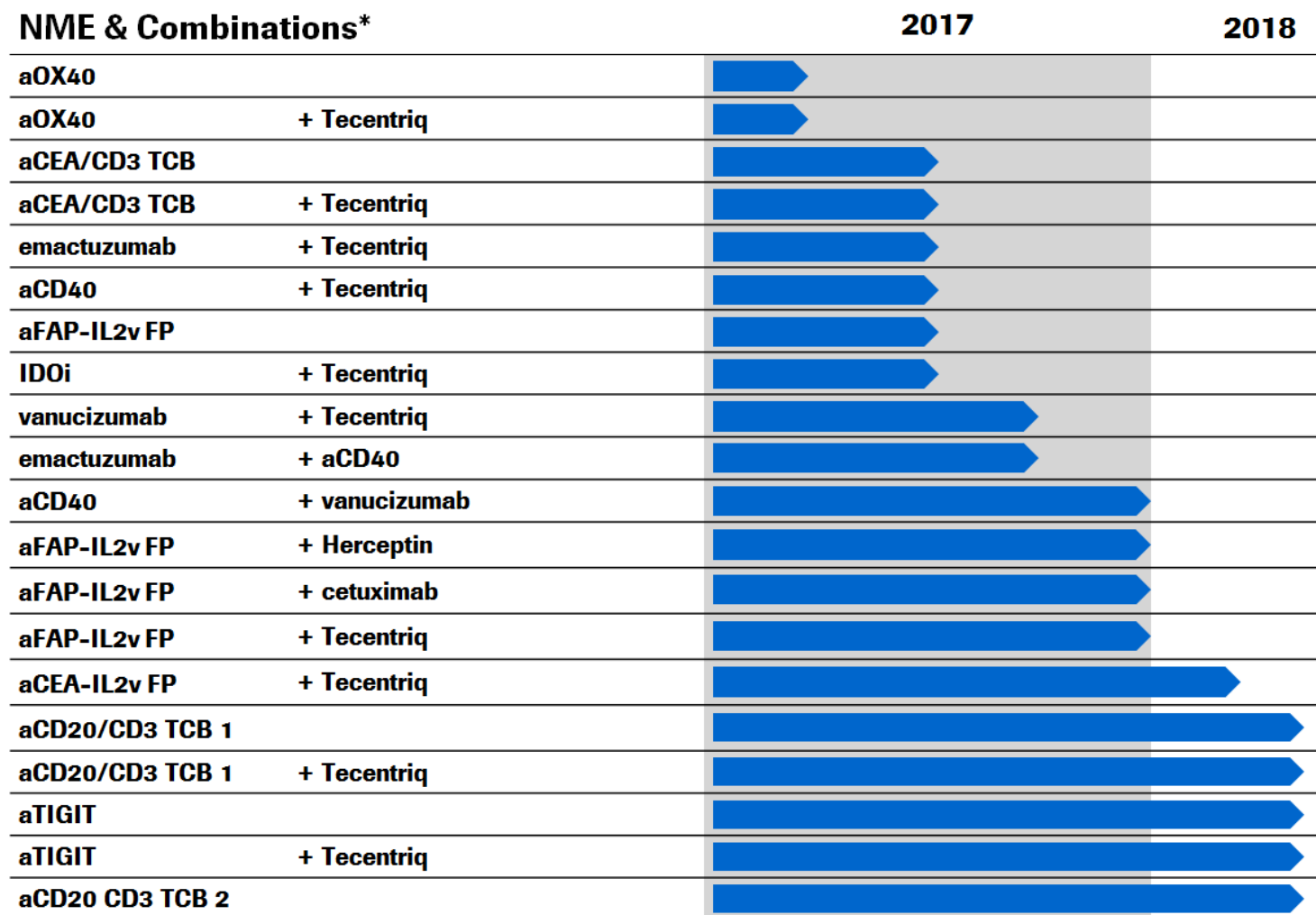


■ Cancer Immunotherapy (CIT) medicines
■ Targeted medicine

CIT=cancer immunotherapy; 1) Dual roles in T eff activation and T reg inhibition suggest aOX40 activity in both desert and inflamed phenotypes; IND=new investigational drug application; *PCV=personalised cancer vaccine in collaboration with BioNTech; tba=to be announced

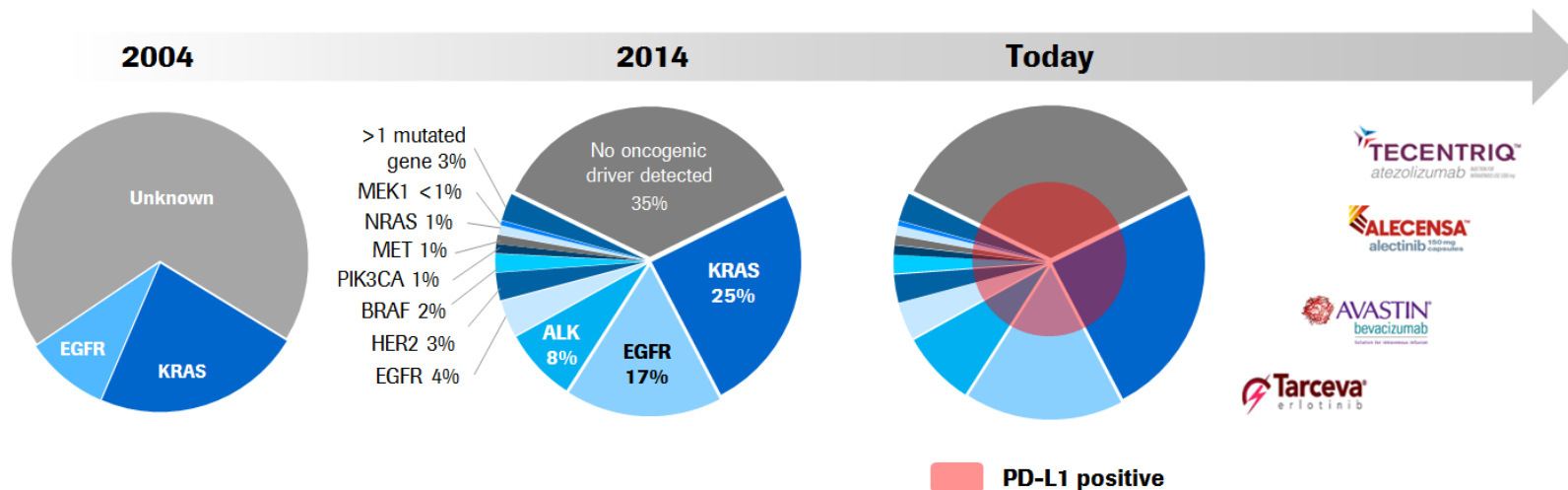
CIT portfolio update

7 NMEs with mono & combo read-out in 2017



CIT=cancer immunotherapy; NME=new molecular entity; * Note: Timelines indicate first safety and/or efficacy readouts; Outcome studies are event driven, timelines may change.

CIT portfolio update: Lung cancer

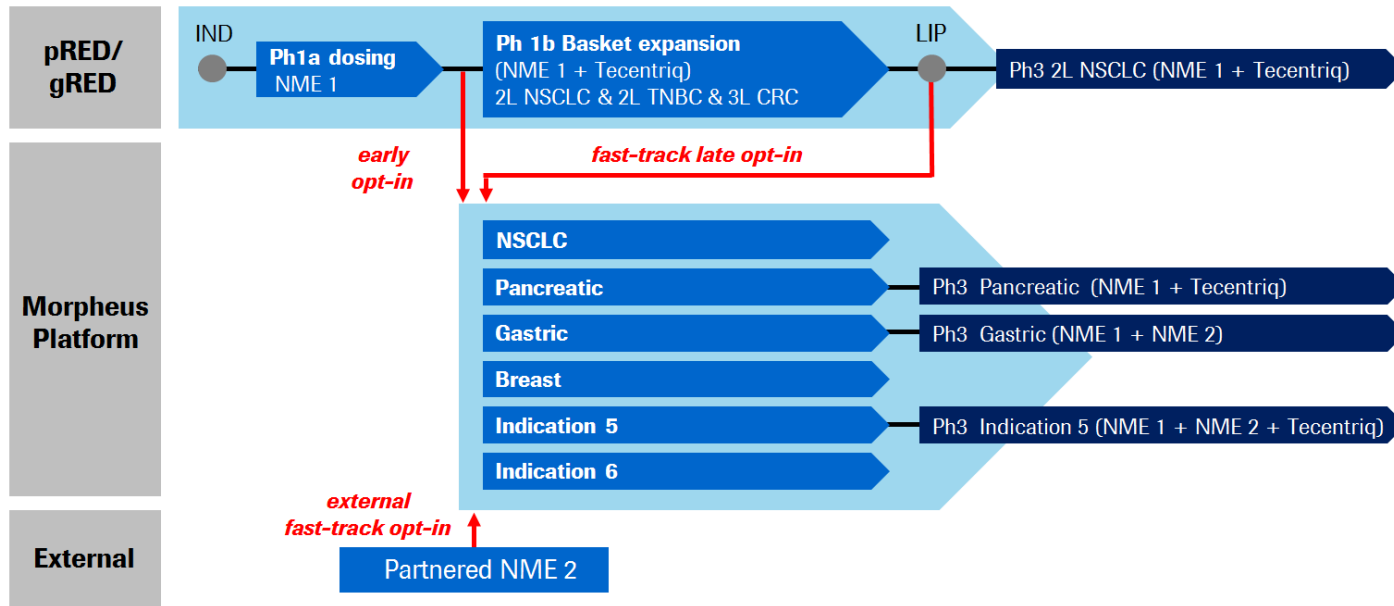


			Study read-out*	Endpoints
IMpower150	1L NSCLC (non-sq)	Tecentriq + carbo/pac +/- Avastin	2017	PFS and OS
IMpower130	1L NSCLC (non-sq)	Tecentriq + carbo + nab-pac	2018	PFS and OS
IMpower131	1L NSCLC (sq)	Tecentriq + carbo + pac/nab-pac	2018	PFS and OS
IMpower132	1L NSCLC (non-sq)	Tecentriq + cis/carbo + pem	2018	PFS and OS
IMpower133	1L SCLC	Tecentriq + carbo + etoposide	2018	PFS and OS
IMpower110	1L Dx+ NSCLC	Tecentriq	2019	PFS and OS
IMpower010	Adj NSCLC	Tecentriq	2020	DFS

CIT=cancer immunotherapy; *Note: Outcome studies are event driven, timelines may change; carbo=carboplatin; pac=paclitaxel; nab-pac=nab-paclitaxel; cis=cisplatin; pem=pemetrexed; PFS=progression free survival; OS=overall survival; Pao & Girard. Lancet Oncol 2011; Johnson, et al. ASCO 2013

MORPHEUS: Novel CIT platform

Fast & efficient combo development



Multi-indication Indication specific umbrella protocol with SOC control arm	Multi-basket Biomarker defined subgroups for personalised healthcare	Randomised Faster and more confident decisions; potential for accelerated approval	Longitudinal At disease progression patients can reenter other combinations	Adaptable Fast-track opt-in for external and internal late-stage NMEs
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2017 launch in 4 indications including 11 molecules and 22 first-in-disease combinations

Late-stage oncology pipeline

Phase III studies about to start - new indications added

Lung: NSCLC, SCLC, ALK+NSCLC

2/3L	Tec	OAK, FIR ✓
1L non-sq	Tec+carbo/pac+/-Avastin	IMpower150
1L non-sq	Tec+carbo+nab-pac	IMpower130
1L sq	Tec+carbo+pac/nab-pac	IMpower131
1L non-sq	Tec+cis/carbo+pem	IMpower132
1L Dx+	Tec	IMpower110
Adj	Tec	IMpower010
1L SCLC	Tec+carbo+etoposide	IMpower133
1L ALK+	Alecensa	ALEX

Melanoma

Adj	Zelboraf	
1L BRAFwt	Tec+Cotellic	IMspire170
1L BRAFmut	Tec+Cotellic+Zelboraf	IMspire150

Renal

1L	Tec+/-Avastin	IMmotion150
1L	Tec+Avastin	IMmotion151
Adj	Tec	IMmotion010

Bladder

1L/2L+	Tec	IMvigor210 ✓
1L	Tec	IMvigor210
2L+	Tec	IMvigor211
1L	Tec+/-gem/plat	IMvigor130
Adj MIBC	Tec	IMvigor010

Breast: TNBC; HER2+; ER+/HER2-

1L TNBC	Tec+nab-pac	IMpassion130
1L TNBC	Tec+pac	IMpassion131
Neoadj TNBC	Tec+nab-pac	IMpassion031
Adj HER2+	Perjeta+Herceptin	APHINITY
ER+/HER2-	taselisib+fulvestrant	

Colorectal

3L	Tec+Cotellic	IMblaze370
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Prostate

1L	ipatasertib	
2/3L	Tec+enzalutamide	IMbassador250

Ovarian

Front-line	Tec+/-carbo/pac/Avastin	IMaGYN050
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Hematology: CLL, MM, AML

1L CLL	Venclexta*+Gazyva	CLL14
R/R CLL	Venclexta*+Rituxan	MURANO
R/R MM	Venclexta*+bortezomib/dexa	BELLINI
AML	idasanutlin	
1L AML	Venclexta*+azacitidine	
tba		

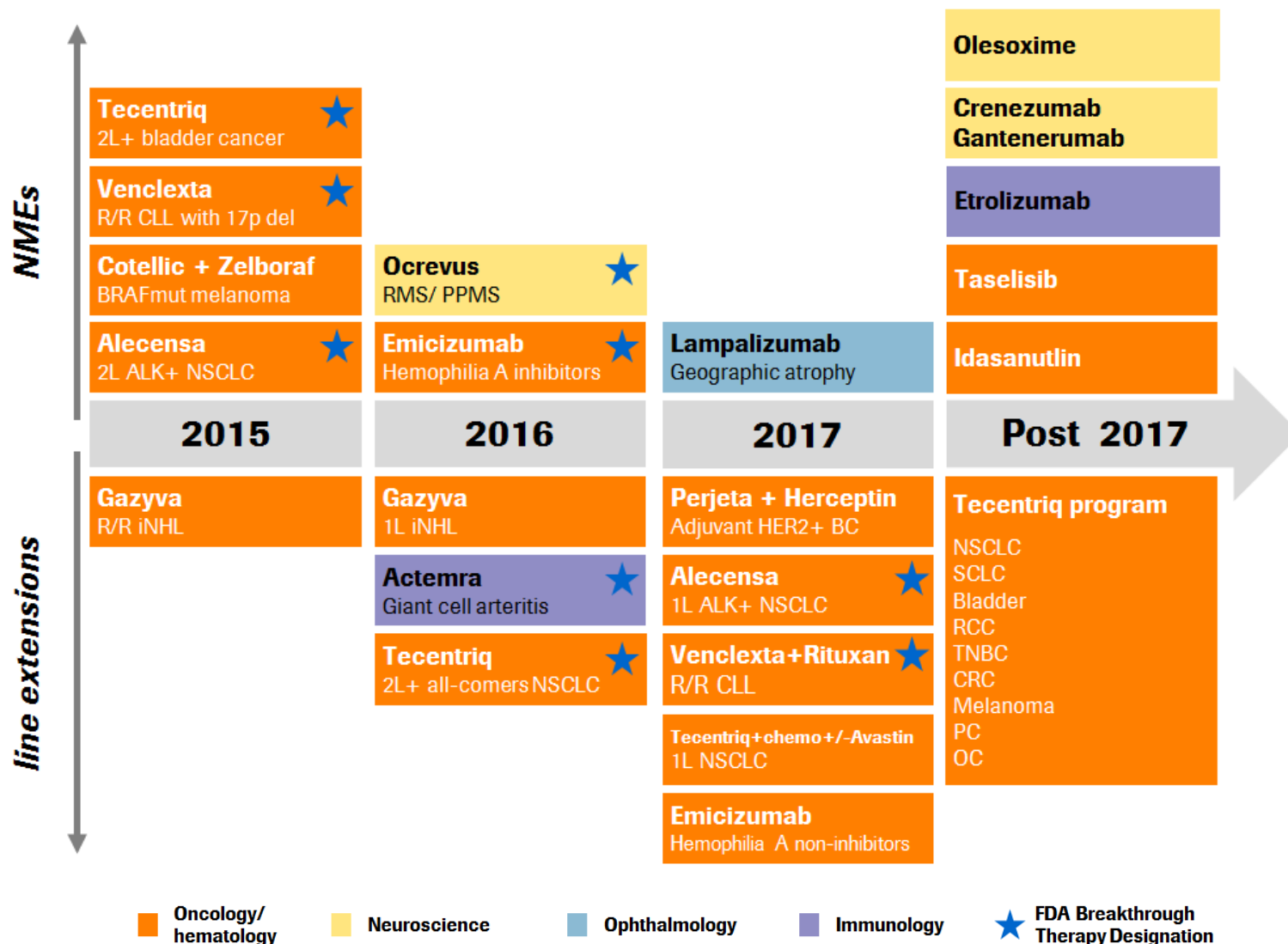
Ph3 studies to start

2016 results

Innovation

Outlook

2017 onwards: Key data read-outs



2017: Key late-stage news flow

	Compound	Indication	Milestone
Regulatory	Alecensa	2L ALK+ NSCLC	EU approval
	Ocrevus	RMS / PPMS	US/EU launch
	Tecentriq	1L Bladder cancer cis-ineligible	US approval
	Tecentriq	2/3L NSCLC and 2L Bladder cancer	EU approval
	Gazyva	1L FL (iNHL)	US/EU filing
	Actemra	Giant cell arteritis	US/EU approval
	emicizumab	Hemophilia A inhibitors	US/EU filing
Phase III readouts*	Perjeta + Herceptin	Adjuvant HER2+ BC	Ph III APHINITY
	Alecensa	1L ALK+ NSCLC	Ph III ALEX
	Venclexta + Rituxan	R/R CLL	Ph III MURANO
	Tecentriq + chemo/ Tecentriq + chemo + Avastin	1L NSCLC	Ph III IMpower150
	lampalizumab	Geographic atrophy	Ph III SPECTRI and CHROMA
	emicizumab	Hemophilia A non-inhibitors	Ph III HAVEN3

* Outcome studies are event-driven: timelines may change

Diagnostics Division
Roland Diggelmann
CEO Roche Diagnostics



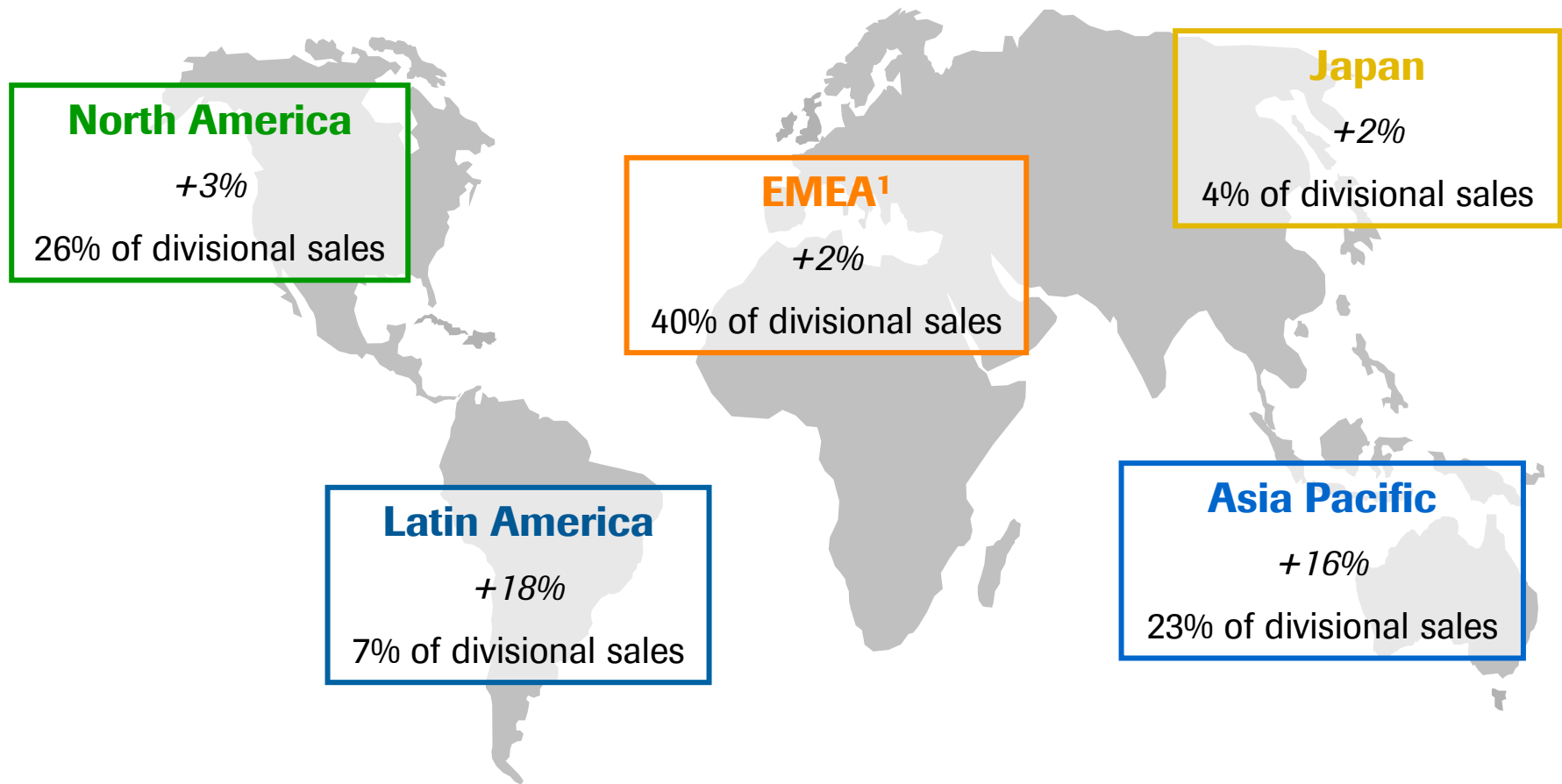
2016: Diagnostics Division sales

Strong growth in laboratory businesses

	2016	2015	Change in %	
	CHFm	CHFm	CHF	CER
Diagnostics Division	11,473	10,814	6	7
Centralised and Point of Care Solutions	6,698	6,175	8	9
Diabetes Care	2,016	2,128	-5	-4
Molecular Diagnostics	1,845	1,719	7	7
Tissue Diagnostics	914	792	15	14

2016: Diagnostics Division regional sales

Growth driven by all regions



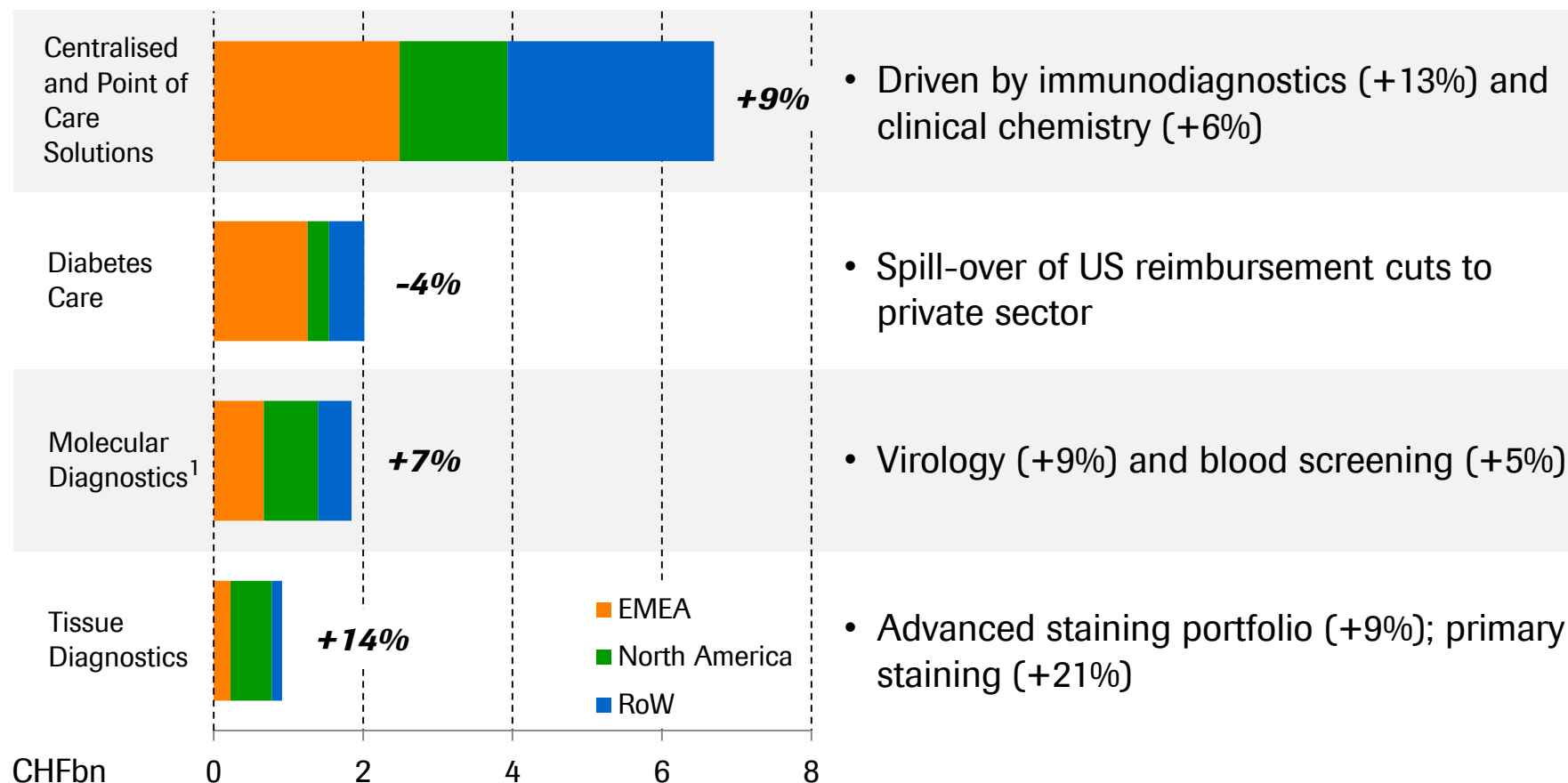
+19% growth in E7 countries²

¹ Europe, Middle East and Africa; ² Brazil, China, India, Mexico, Russia, South Korea, Turkey
 All growth rates at Constant Exchange Rates

2016: Diagnostics Division highlights

Growth driven by immunodiagnostic products

YoY CER growth



- Driven by immunodiagnostics (+13%) and clinical chemistry (+6%)
- Spill-over of US reimbursement cuts to private sector
- Virology (+9%) and blood screening (+5%)
- Advanced staining portfolio (+9%); primary staining (+21%)

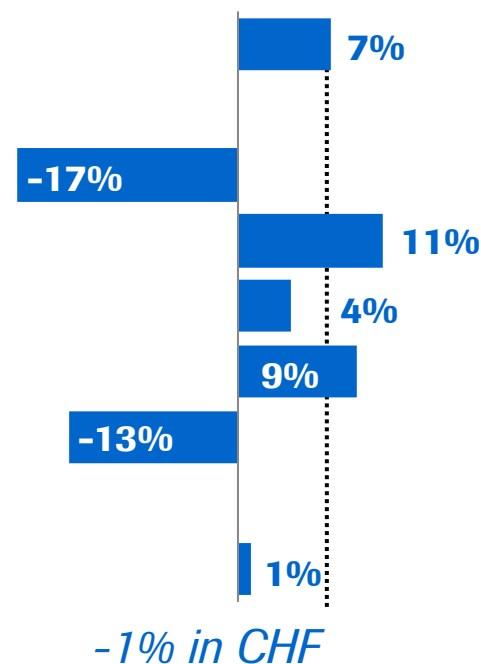
¹ Underlying growth of Molecular Diagnostics excluding sequencing business: +3%
 CER=Constant Exchange Rates; EMEA=Europe, Middle East and Africa

2016: Diagnostics Division

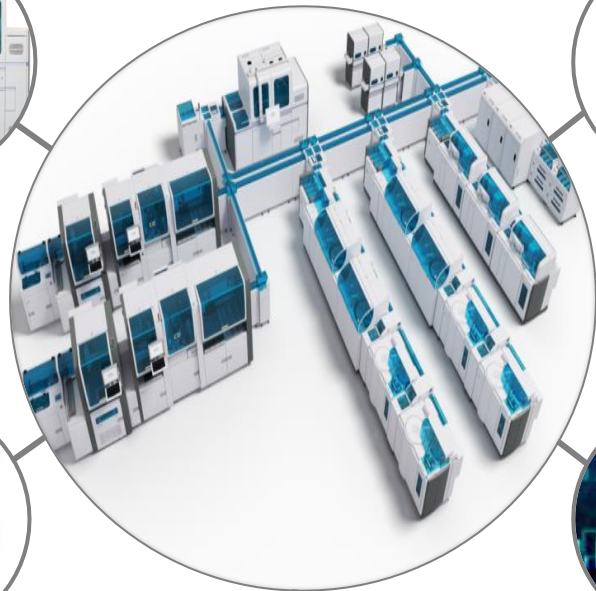
Core operating profit growth impacted by new product launches and Diabetes Care

	2016	
	CHFm	% sales
Sales	11,473	100.0
Royalties & other op. inc.	116	1.0
Cost of sales	-5,294	-46.1
M & D	-2,645	-23.1
R & D	-1,327	-11.6
G & A	-402	-3.5
Core operating profit	1,921	16.7

2016 vs. 2015
CER growth



Implementing the fully connected core laboratory



Connecting disciplines
(cobas 6800/8800, cobas 6500, cobas p 612)



Highest throughput analysers
(cobas e 801, cobas c 702)



Comprehensive menu
(Procalcitonin; Zika; MPX; Syphilis; EGFR v2)



Digitalised data management



Seamless workflow and laboratory IT
(cobas connection modules)

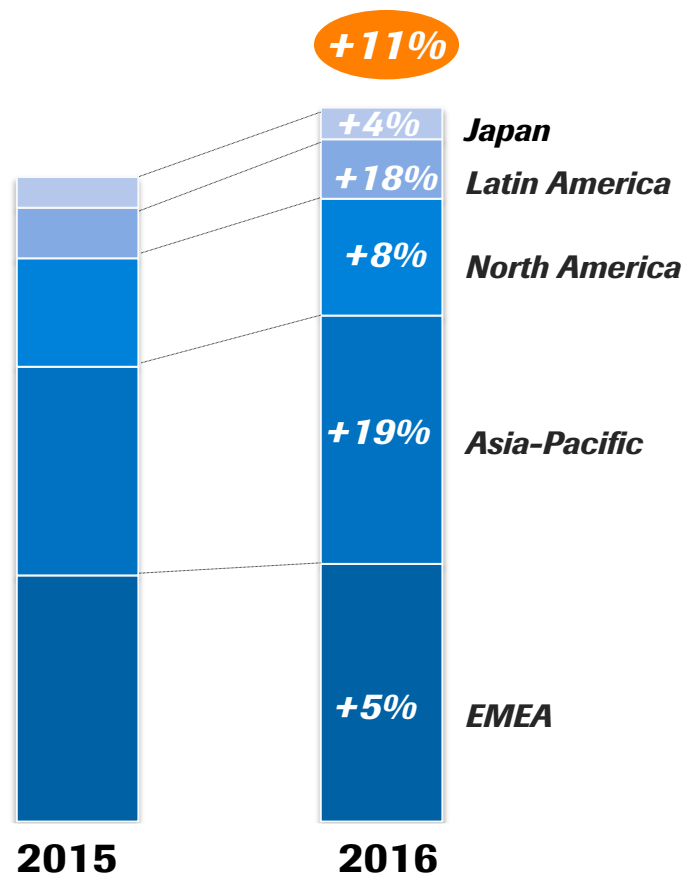
Continued strong growth in SWA* in all regions



Expansion of menu:

- Procalcitonin test: FDA approved
- Syphilis test: FDA approved
- Chagas test: CE mark
- TnT Gen 5 test: FDA approved

190 cobas e 801 instruments installed



* SWA = serum work area: clinical chemistry and immunodiagnostics

Launch of cobas m 511 hematology analyser

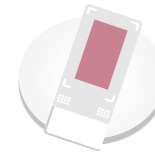
Preparation, staining and analysis in one system



All-in-one:

Hematology analyser + slide maker/stainer
+ digital morphologic analyser

Unique slide-making process



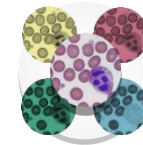
Clear, consistent cell distribution

Low sample volume (30 μ L)



Convenient for paediatric and oncology patients

Digital multi-spectral imaging



Unique cell counting and classification

cobas 6800/8800 driving growth in molecular

Main menu completion

Blood Screening	Infectious Diseases	Women's Health
MPX	HIV-1	HPV
WNV	HBV, HCV	CT/NG
DPX	CMV	TV/MG
HEV (Not available in the US)	HIV-1/2 Qual	
Zika (IND)	MTB	
Zika (US-IVD)	MAI	
chikV/denV	RIF/INH	



Installed instrument base: 258

- **Launched in 2016**
- **Launch planned in 2017**
- **Launch planned in 2018**

Accu-Chek Guide System

Cloud based technology with universal technology platform



- Advanced accuracy
- Wireless connectivity
- CE mark in Q3 2016
- US launch in Q1 2017

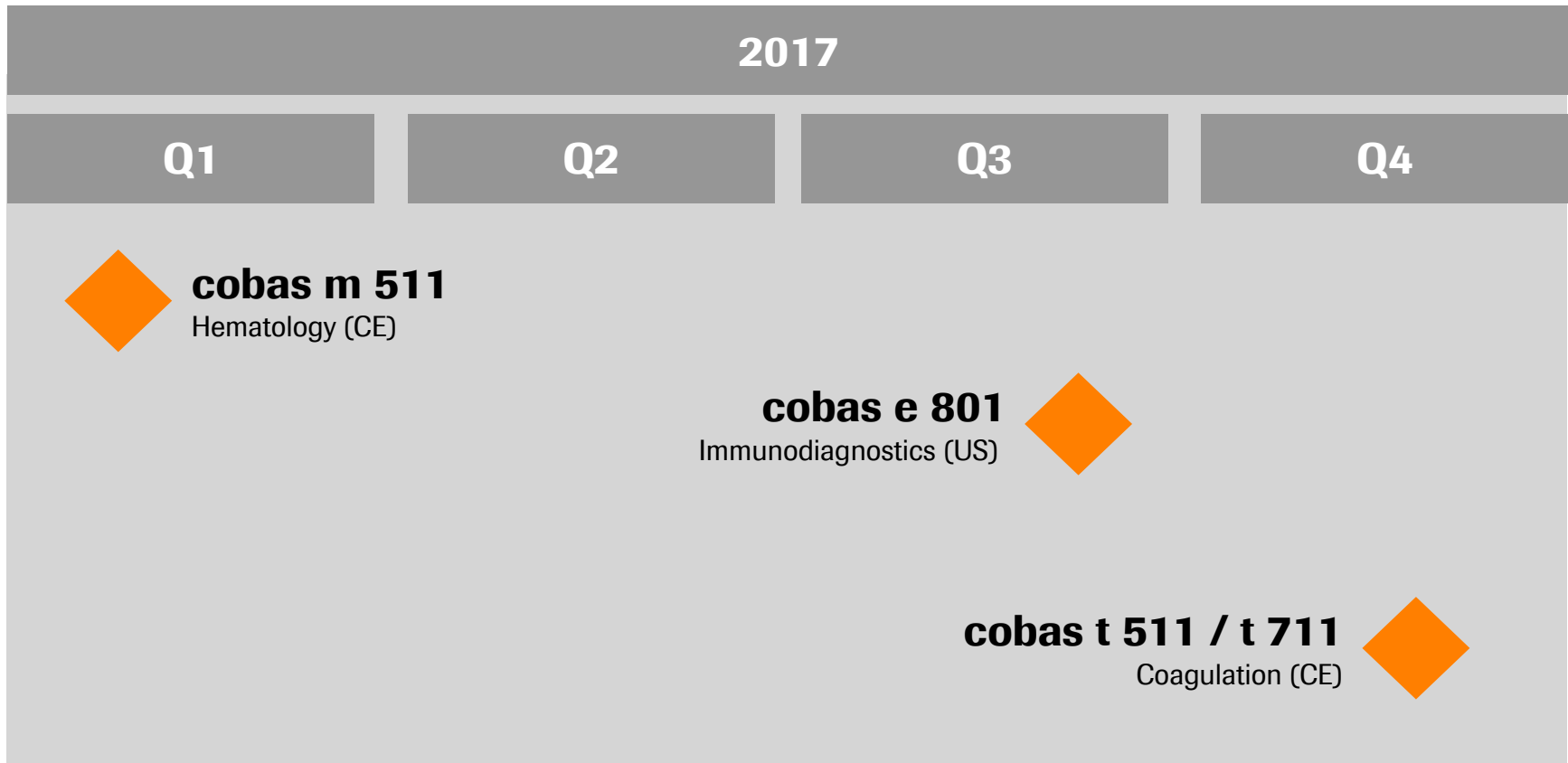
Key launches 2016



	Area	Product	Market
Instruments/ Devices	Central Laboratory	cobas 8000 <e 801 > - high throughput immunochemistry analyser	EU ✓
		cobas c 513 - high throughput dedicated HbA1c analyser	US ✓
	Point of Care	CoaguChek INRange (Zenith) - modified analyser for intuitive self testing with full blue tooth connectivity	EU ✓
	Sequencing	Roche SMRT Sequencer - single molecule sequencer for clinical research (in collaboration with Pacific Biosciences)	WW ✗
Tests/ Assays	Diabetes Care	Accu-Chek Guide - next-generation blood glucose monitoring system	EU ✓
		Accu-Chek Insight CGM - new high-performance continuous glucose monitoring system	EU ✓
	Virology	cobas 6800/8800 HIV Qual - early Infant Diagnosis and Confirmatory HIV Test	EU
	HPV/Microbiology	cobas 6800/8800 CT/NG - fully automated solution for screening and diagnosis of <i>Chlamydia trachomatis</i> and <i>Neisseria gonorrhoeae</i> in symptomatic & asymptomatic patients	EU ✓
	Point of Care	cobas Liat Influenza A/B plus RSV (CLIA) - automated multiplex real time RT-PCR assay for qualitative detection and discrimination of Influenza A virus, Influenza B virus and respiratory syncytial virus (RSV)	US ✓
Sequencing	ctDNA oncology panels - liquid biopsy for circulating tumor DNA for cancer therapy selection	US	
Companion Diagnostics	PD-L1 (SP142) for Bladder Cancer* - complementary diagnostic for Tecentriq	US ✓	
	PD-L1 (SP142) for NSCLC* - complementary diagnostic for Tecentriq	US ✓	

2017 Diagnostics: An important year for our pipeline

Key platform launches



Key launches 2017

	Area	Product	Market
Instruments/ Devices	Central Laboratory	cobas 8000 <e 801 > - High throughput immunochemistry analyser CCM High Speed - for up to 6000 samples/hour	US WW
	Coagulation Testing	cobas t 511 / t 711 - Medium and high volume coagulation systems	EU
	Point of Care	CoaguChek Vantus - Hand-held coagulation monitoring system for Patient Self-Testing	US
	Diabetes Care	Accu-Chek Instant bG System	EU
Tests/ Assays	HPV	cobas HPV - Next generation HPV DNA test leveraging 68/8800 Automation to detect 14 hrHPV with simultaneous detection of genotypes 16 and 18 CINtec Histology - Diagnostic component of the Roche Cervical Cancer portfolio	EU US
	Virology	cobas HIV 1&2 Qual - For use on the cobas 6800/8800 Systems; for diagnosis of acute HIV 1 or 2 infection and for confirmation of HIV 1 or 2 infection	EU
	Sequencing	AVENIO ctDNA panels - Liquid biopsy for circulating tumor DNA, 3 panels: targeted panel (17 genes for cancer therapy selection), expanded panel (77 genes for cancer therapy selection), surveillance panel (197 genes)	EU/US
	cobas Liat	cobas Liat C.diff - Qualitative IVD test, that utilises real-time PCR, for the direct detection of the tcdB gene of toxigenic <i>C. difficile</i> in unformed stool specimens	EU
		cobas Liat MRSA/SA - Qualitative IVD test, that utilises real-time PCR, for the direct detection of MRSA and <i>Staphylococcus aureus</i> DNA from nasal swabs	EU
	Women's Health	AMH - Immunoassay for the in vitro quantitative determination of anti-Mullerian hormone (AMH) in human serum and plasma for the assessment of the ovarian reserve in women presenting to fertility clinics	US
	Companion Diagnostics	PD-L1 (SP142) for Bladder Cancer* - complementary diagnostic for Tecentriq PD-L1 (SP142) for NSCLC* - complementary diagnostic for Tecentriq	EU EU

* Achieve commercial readiness, dependent on Pharma label and approval

Finance

Alan Hippe

Chief Financial Officer



2016: Highlights

Business

- Good sales growth of +4%¹ and Core EPS growth +5%¹ (+2%¹ excluding PSI*)
- Core operating profit up +4%¹
- Dividend in Swiss francs further increased

Cash flow

- Cash generation remains strong (Operating FCF of CHF 14.1bn) despite higher investments in PP&E** and intangible assets
- Accounts receivable in Southern Europe further decreased

Net financial results

- Continued use of attractive financing conditions in capital markets for debt restructuring
 - Total issuance of USD 2.5bn and EUR 0.65bn
 - Total redemptions of USD 1.54bn and EUR 2.1bn
- Loss on early bond redemption of CHF 142m (vs CHF 79m² in 2015), lower interest expenses of CHF 180m (down 20%¹ vs 2015), lower FX losses

¹ At Constant Exchange Rates (CER); ² Does not include a major debt restructuring pre-tax loss of CHF 381m included in the IFRS result; *PSI=Past Service Income; **Property, plant and equipment

2016: Group performance

*Core EPS growth +5%, +2% excluding PSI**

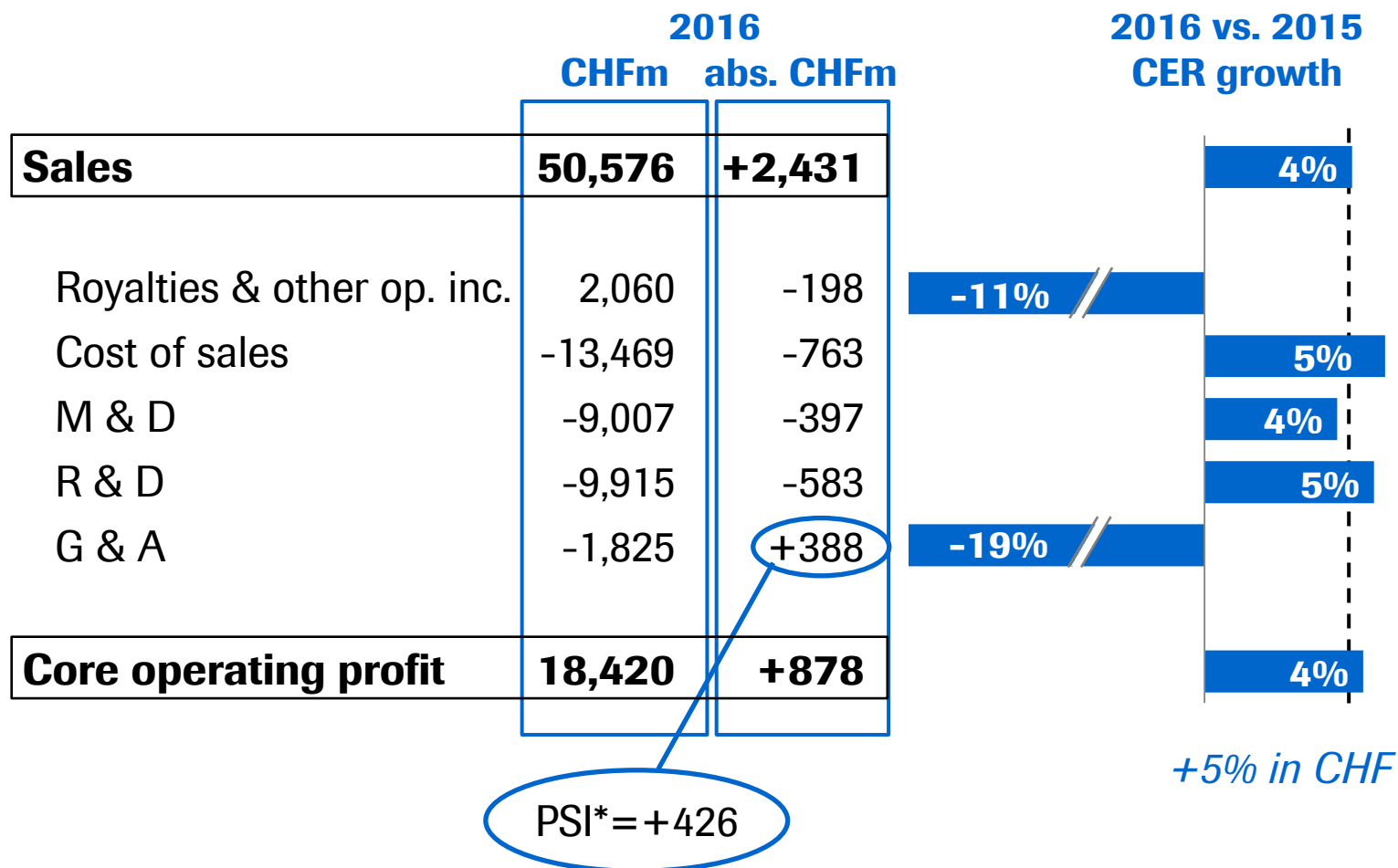
	2016 CHFm	2015 CHFm	Change in %		Excl. PSI*
			CHF	CER	
Sales	50,576	48,145	5	4	
Core operating profit <i>as % of sales</i>	18,420 36.4	17,542 36.4	5	4	2
Core net income <i>as % of sales</i>	12,688 25.1	11,837 24.6	7	7	4
Core EPS (CHF)	14.53	13.49	8	5	2
IFRS net income	9,733	9,056	7	7	
Operating free cash flow <i>as % of sales</i>	14,086 27.9	14,872 30.9	-5	-7	
Free cash flow <i>as % of sales</i>	9,130 18.1	10,306 21.4	-11	-14	

CER=Constant Exchange Rates

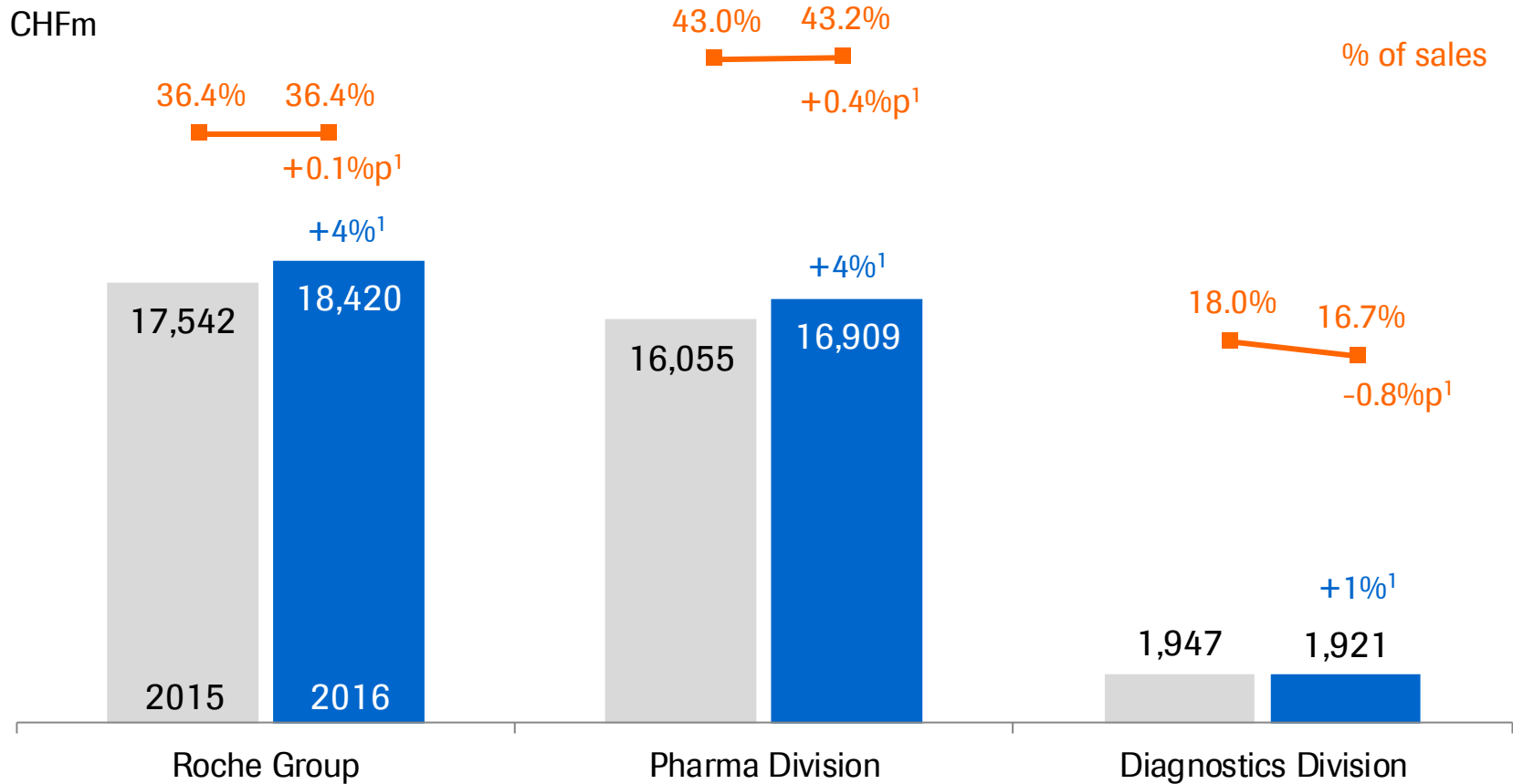
* Past Service Income; growth rates at CER

2016: Group operating performance

Core operating profit growth +4%

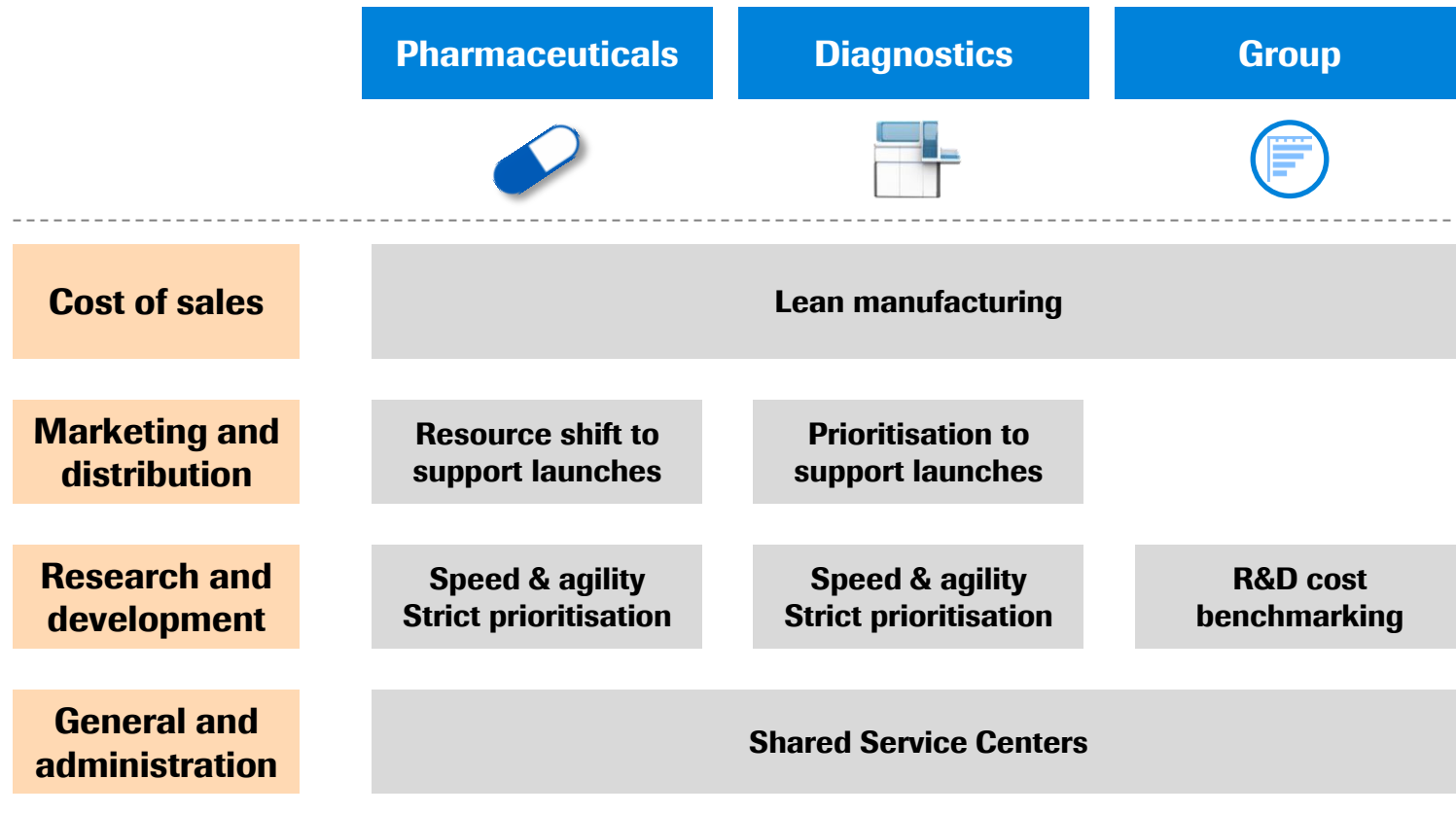


2016: Core operating profit and margin at high levels



¹ At CER=Constant Exchange Rates

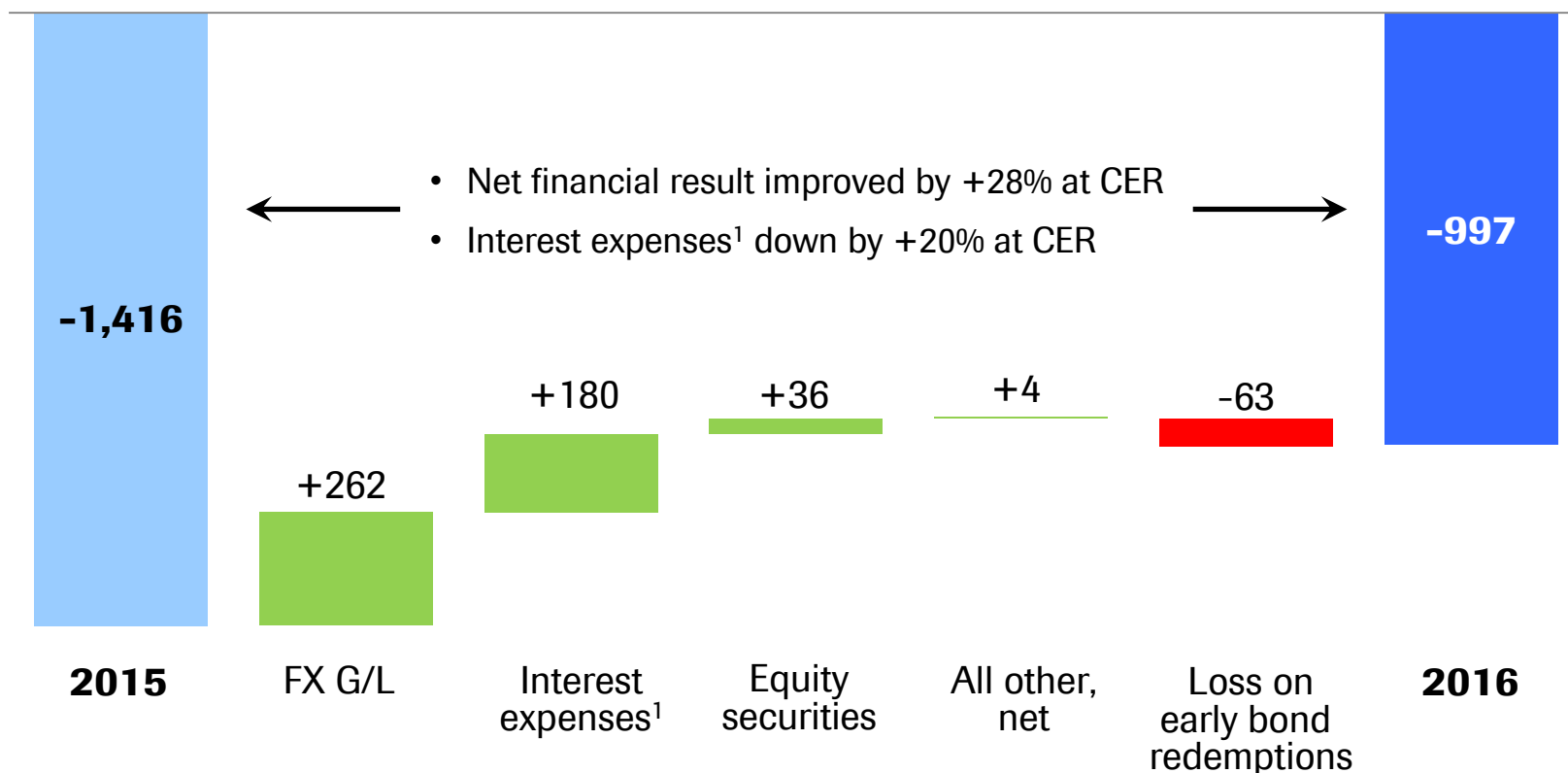
Numerous productivity efforts under way



Full Year 2016: Core net financial result

Positive impact from debt restructuring

CHFm

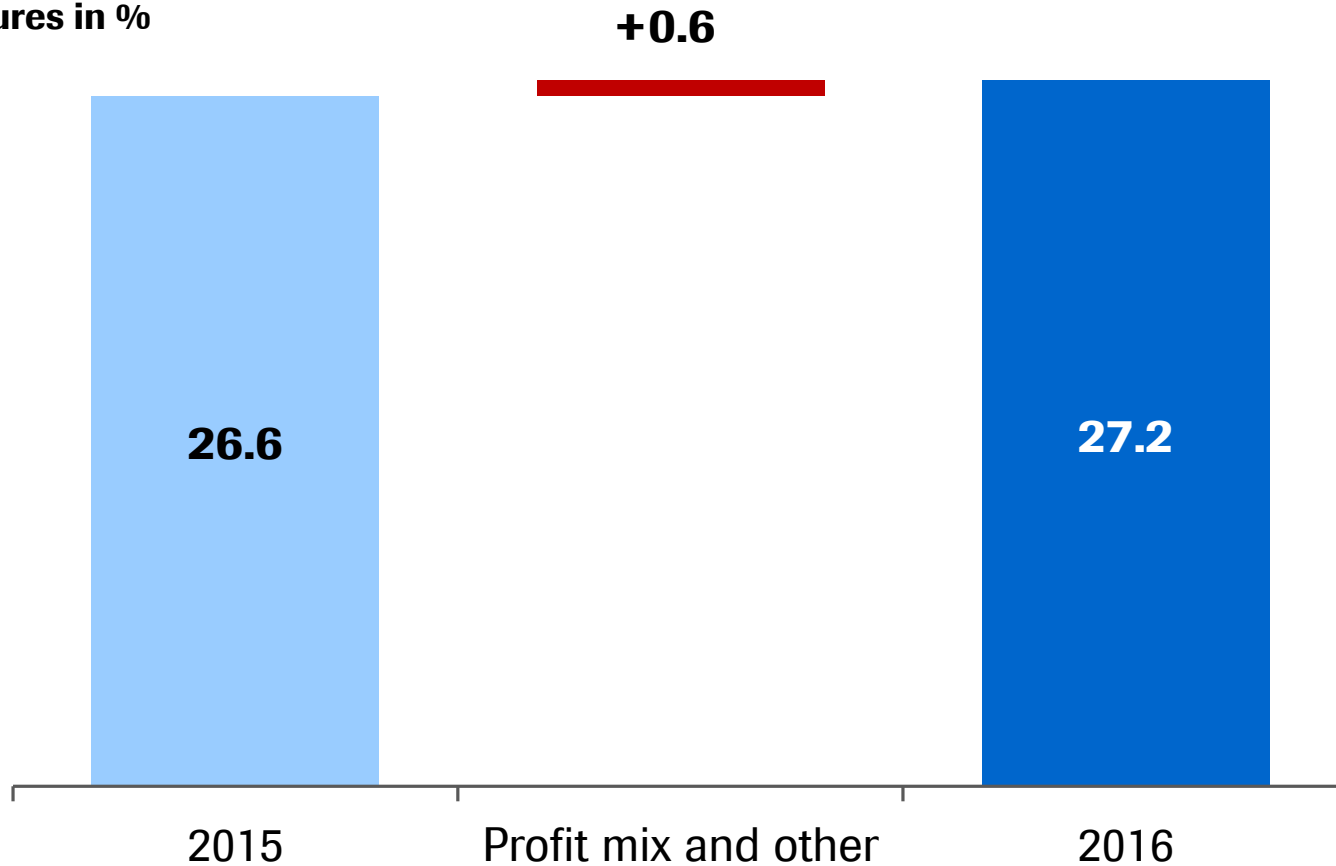


CER = Constant Exchange Rates (avg full year 2015)

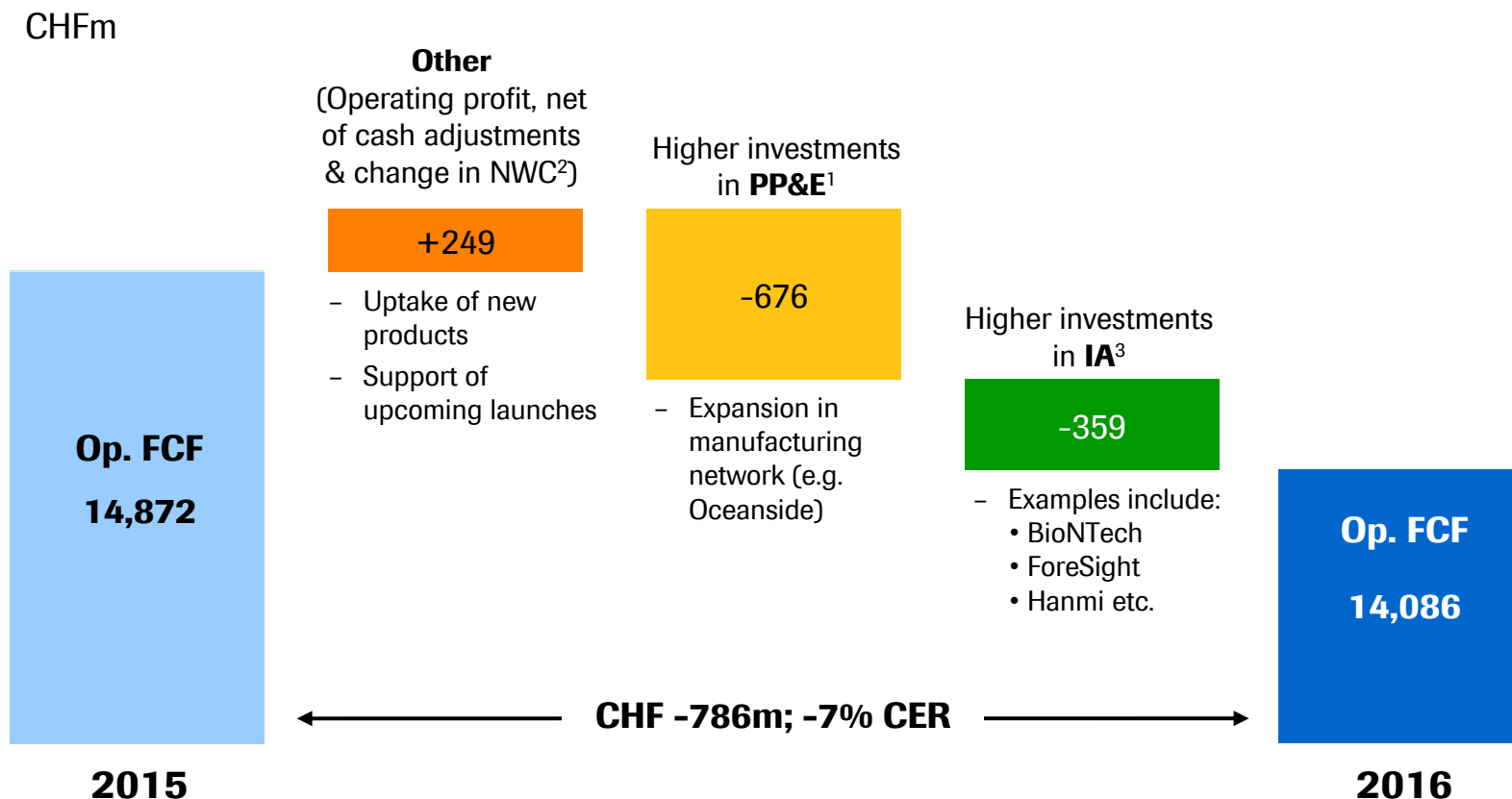
¹ incl. amortisation of debt discount and net gains on interest rate derivatives

2016: Stable Group Core tax rate

Figures in %

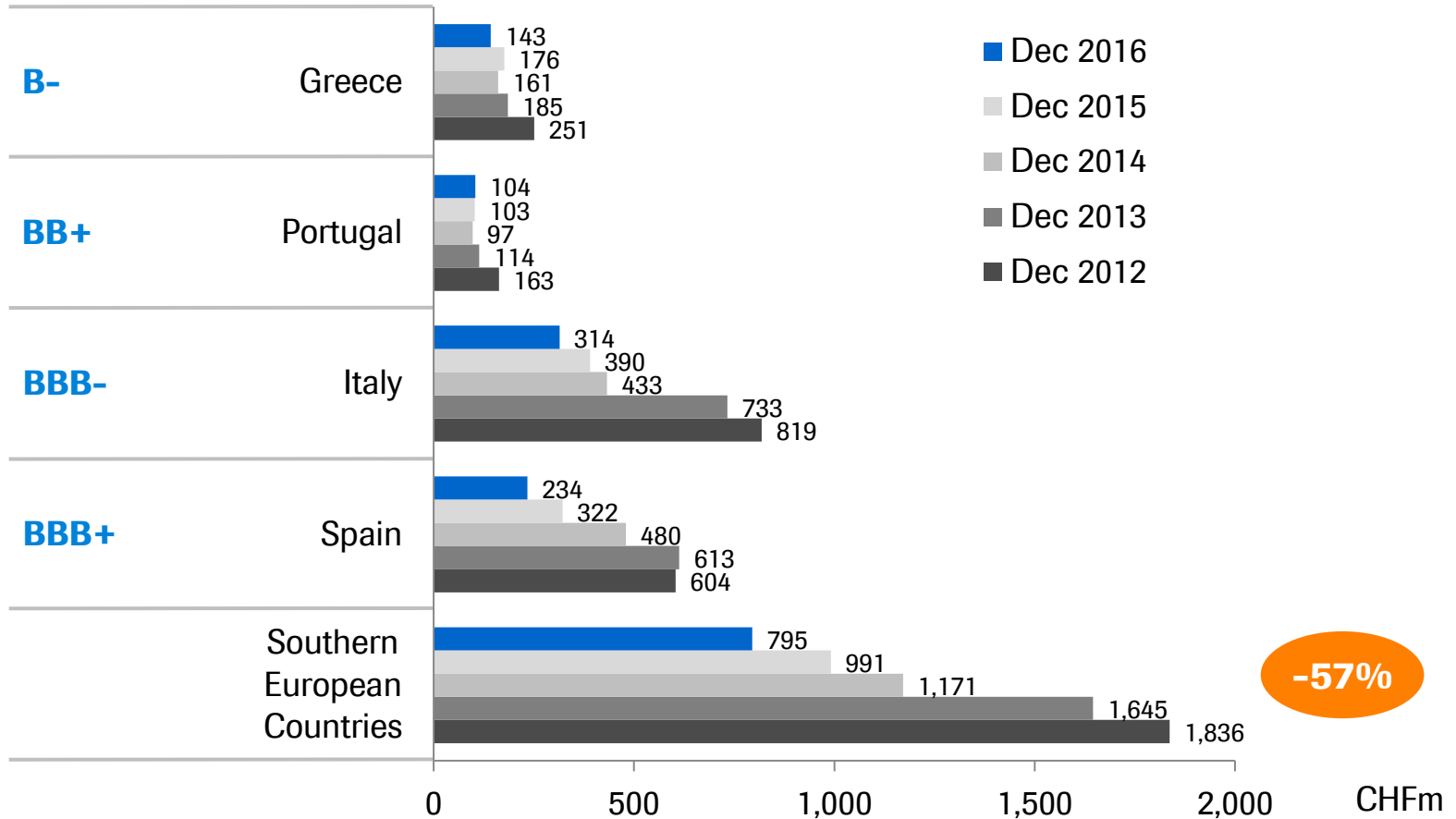


2016: Operating free cash flow impacted by investments into PP&E¹ and intangible assets

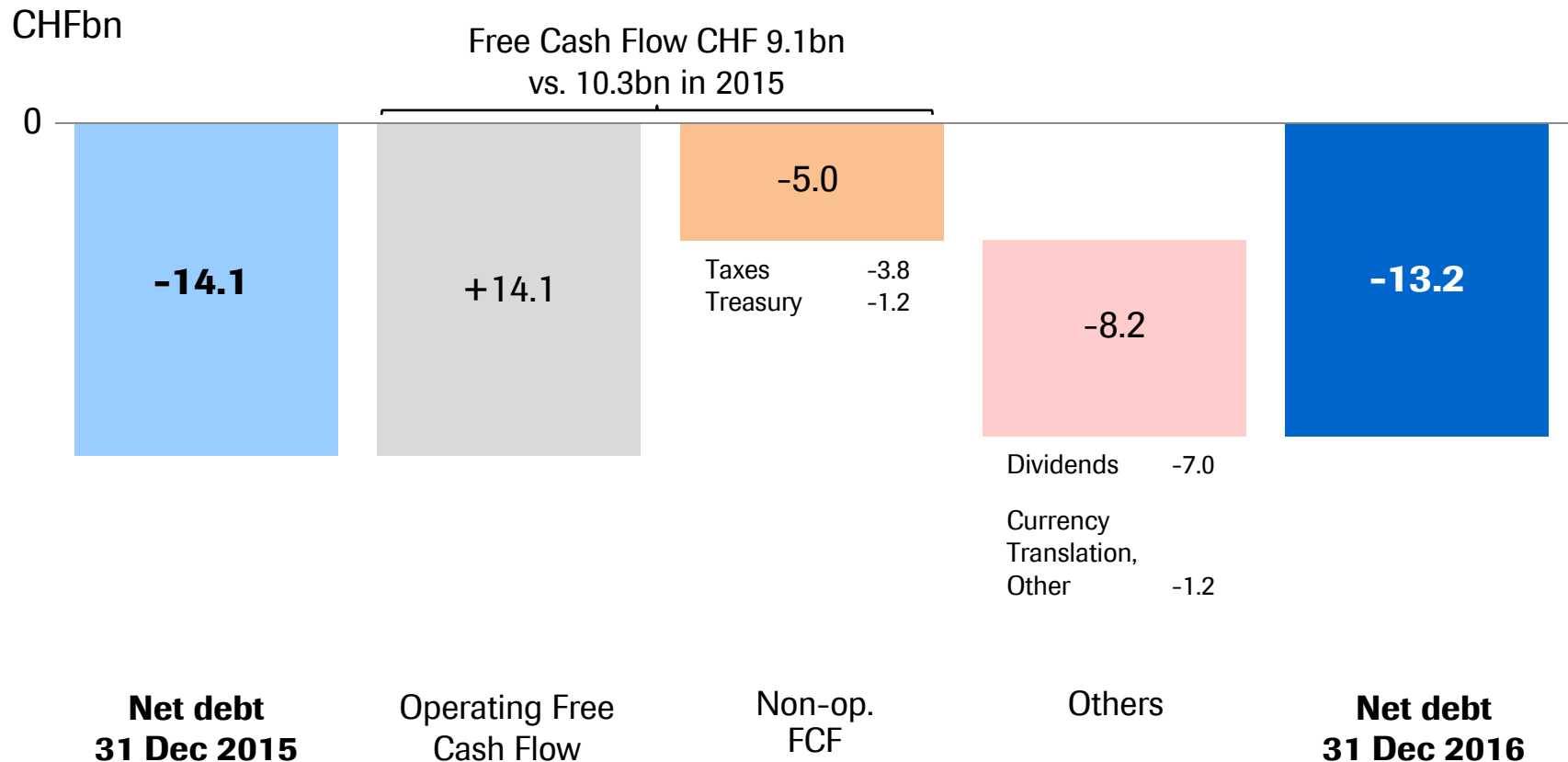


¹ Property, plant and equipment; ² Net working capital; ³ Intangible Assets; CER=Constant Exchange Rates (avg full year 2015)

2016: Accounts receivable in Southern Europe further decreased

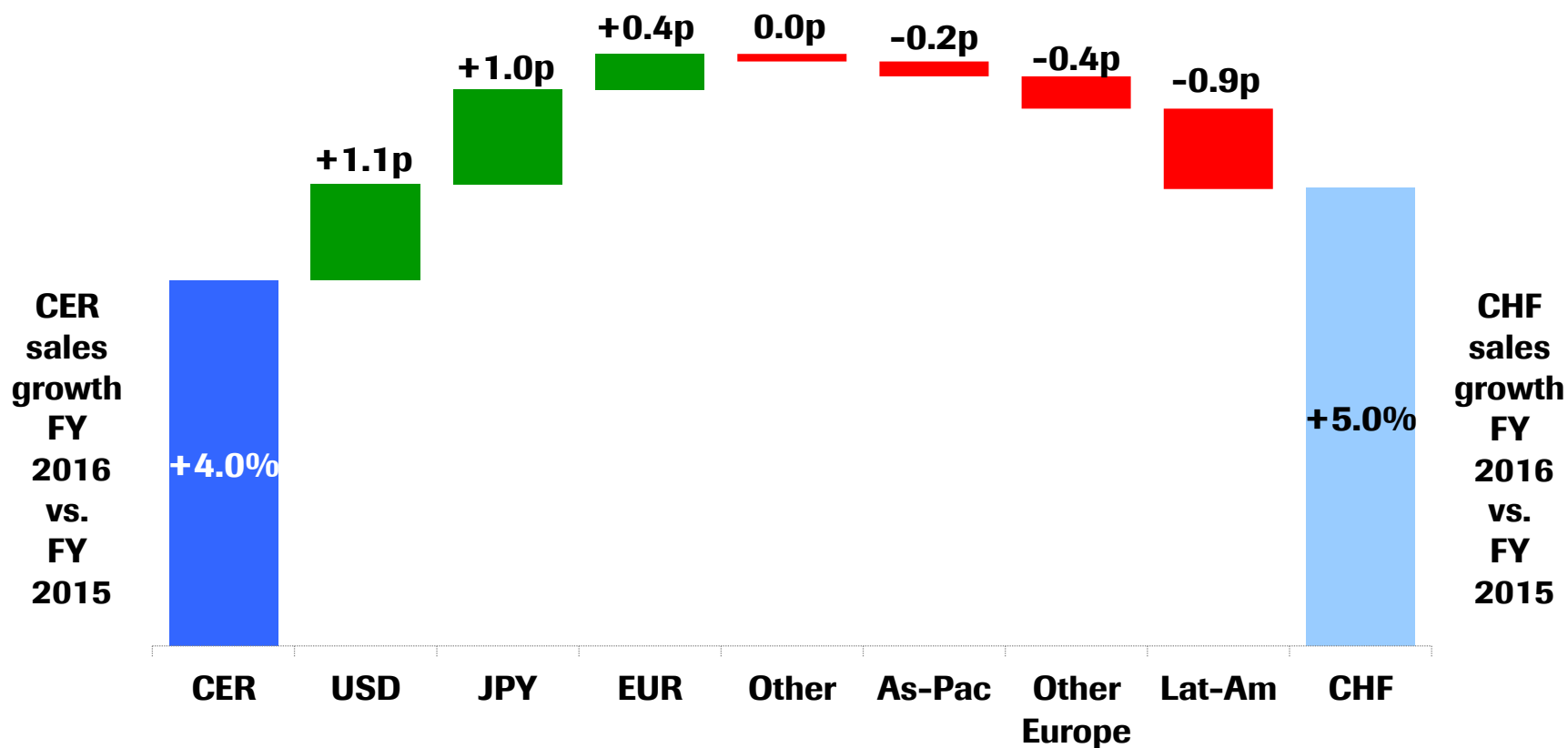


2016: Group net debt improved despite higher investments

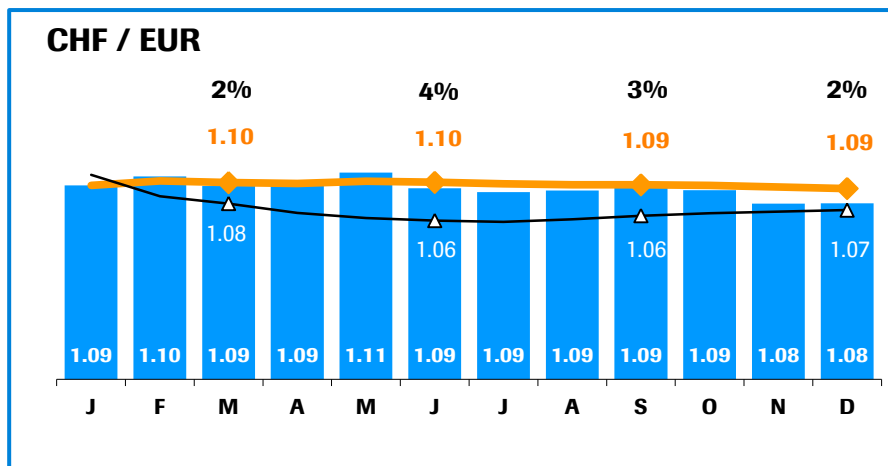
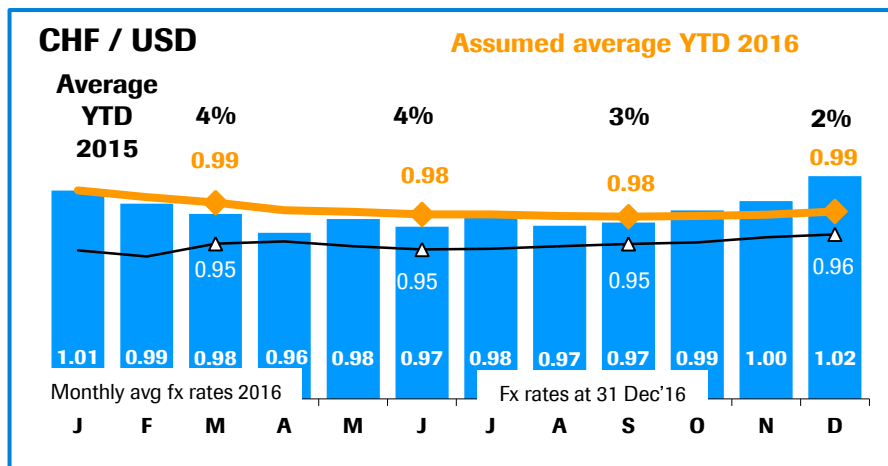


Exchange rate impact on sales growth

Positive impact from USD, JPY and EUR



Low currency impact in 2016



In 2016 impact is (%p):

	Q1	HY	Sep YTD	FY
Sales	1	1	2	1
Core operating profit		2		1
Core EPS		2		3

*In 2017 currency impact¹ expected is (based on **31 Dec 2016** FX rates):*

- Between 0 and +2%p FX impact on sales, Core OP and Core EPS

¹ On Group growth rates

2017 outlook

Group sales growth¹	Low to mid-single digit
Core EPS growth¹	Broadly in line with sales growth
Dividend outlook	Further increase dividend in Swiss francs

¹ At Constant Exchange Rates (CER)

Pipeline summary

Changes to the development pipeline

FY 2016 update

New to Phase I	New to Phase II	New to Phase III	New to Registration
<p>4 NMEs: RG6107 C5 inh MAb - PNH RG6114 mPI3K alpha inh - HR+ BC RG7854 TLR7 agonist (3) - HBV RG7907 HBV Capsid (2) - HBV</p> <p>1 NME in-licensed (Hanmi): RG6185 pan-RAF inh - oncology</p> <p>1 NME in-licensed (BioNTech): RG6180 personalised cancer vaccine - oncology</p> <p>1 NME with ownership transfer to Chugai: RG7304 now displayed as CHU</p> <p>1 NME added by Chugai: CHU Glypican-3/CD3 biMAb - solid tumours</p>	<p>2 NMEs transitioned from Ph1: RG6125 Cadherin-11 MAb - RA RG7916 SMN2 splicer (2) - SMA</p> <p>Ipatasertib indications specified: 1 NME: RG7440 ipatasertib - CRPC</p> <p>2 AIs: RG7440 ipatasertib - 1L TNBC RG7440 ipatasertib - TNBC neoadj</p> <p>1 opt-in deal signed: NOV TLR4 MAb - autoimmune diseases</p>	<p>5 AIs: RG3645 Lucentis 0.3mg PFS - DME RG7421 Cotellic + Tecentriq + Zelboraf - BRAF mut-positive melanoma RG7446 Tecentriq + enzalutamide - CRPC RG7446 Tecentriq - RCC adj</p> <p>RG6013 emicizumab - Q4W in hemophilia A</p>	<p>3 AIs: RG1569 Actemra - giant cell arteritis (EU/US) RG7159 Gazyva - 1L FL (EU) RG3645 Lucentis - diabetic retinopathy w/o DME (US)</p> <p>Added to 2L mUC entry: RG7446 Tecentriq - 1L cis-ineligible mUC</p> <p>1 AI filed by Chugai: CHU Actemra - large-vessel vasculitis</p>
Removed from Phase I	Removed from Phase II	Removed from Phase III	Removed from Registration
<p>2 NMEs: RG7841 Ly6E ADC - solid tumours RG7893 Nav1.7 inh - pain</p>	<p>2 AIs: RG3502 Kadcyla - HER2+ NSCLC RG7604 taselelisib - 2L sq NSCLC</p>		<p>1 AI following FDA approval: RG3645 Lucentis - myopic CNV</p>

Roche Group development pipeline



Phase I (42 NMEs + 26 AIs)

RG6016	LSD1 inh	SCLC
RG6047	SERD (2)	ER+ (HER2-neg) mBC
RG6058	TIGIT ± Tecentriq	solid tumours
RG6061	HIF1 alpha LNA	solid tumours
RG6078	IDO inh	solid tumours
	IDO inh + Tecentriq	solid tumours
RG6114	mPI3K alpha inh	HR+ BC
RG6146	BET inh	solid + heme tumours
RG6180	personalised cancer vaccine	oncology
RG6185	pan-RAF inh	oncology
RG7155	emactuzumab + Tecentriq	solid tumours
	emactuzumab + CD40 iMab	solid tumours
RG7159	anti-CD20 multiple combos	heme tumours
RG7386	FAP-DR5 biMab	solid tumours
RG7421	Cotellic + Tecentriq + Avastin	2/3L CRC
RG7446	Tecentriq	solid tumours
	Tecentriq	NMIBC
	T + Zelboraf ± Cotellic	melanoma
	T ± Avastin ± chemo	HCC, GC, PaC
	T ± Avastin ± chemo	solid tumours
	T + Cotellic	solid tumours
	T + ipi/IFN	solid tumours
	T + Tarceva or Alecensa	NSCLC
	T + anti-CD20 multiple combos	lymphoma
	T ± lenalidomide ± daratumumab	MM
	T + K/HP	HER2+ BC
	T ± azacitidine	MDS
	T + radium 223	mCRPC
	T + guadecitabine	AML
RG7461	FAP IL2v FP	solid tumours
RG7601	Venclexta multiple combos	NHL
	Venclexta + Gazyva	CLL
	Venclexta + Cotellic/idasanutlin	AML
RG7741	ChK1 inh	solid tumours
RG7802	CEA CD3 TCB ± Tecentriq	solid tumours
RG7813	CEA* IL2v FP + Tecentriq	solid tumours
RG7828	CD20/CD3 TDB	heme tumours

RG7876	CD40 iMab + Tecentriq	solid tumours
	CD40 iMab + vanucizumab	solid tumours
RG7882	ADC	ovarian cancer
RG7888	OX40 MAb	solid tumours
	OX40 MAb + Tecentriq	solid tumours
RG7986	ADC	r/r NHL
CHU	Raf/MEK dual inh	solid tumours
CHU	glypican-3/CD3 biMab	solid tumours
RG3616	Erivedge + Esbriet	IPF
	Erivedge + ruxolitinib	myelofibrosis
RG6069	anti-fibrotic agent	Fibrosis
RG6107	C5 inh MAb	PNH
RG7159	obinutuzumab	renal transplant
RG7880	IL-22Fc	inflammatory diseases
RG7990	-	asthma
RG6080	DBO β-lactamase inh	bacterial infections
RG7834	-	HBV
RG7854	TLR7 agonist (3)	HBV
RG7861	anti- <i>S. aureus</i> TAC	infectious diseases
RG7907	HBV Capsid (2)	HBV
RG7992	FGFR1/KLB MAb	metabolic diseases
RG6000	-	ALS
RG6029	Nav1.7 inh (2)	pain
RG6100	Tau MAb	Alzheimer's
RG7203	PDE10A inh	schizophrenia
RG7800	SMN2 splicer	SMA
RG7906	-	psychiatric disorders
RG7935	α-synuclein MAb	Parkinson's
IONIS	ASO	Huntington's
CHU	PTH1 receptor agonist	hypoparathyroidism
CHU	-	hyperphosphatemia

 New Molecular Entity (NME)	RG-NO Roche/Genentech
 Additional Indication (AI)	CHU Chugai managed
 Oncology	IONIS IONIS managed
 Immunology	PRO Proximagen managed
 Infectious Diseases	NOV Novimmune managed
 CardioMetabolism	*INN: cergutuzumab amunaleukin
 Neuroscience	**Ph3 in preparation
 Ophthalmology	***out-licensed to Galderma and Maruho
 Other	T=Tecentriq

Phase II (22 NMEs + 12 AIs)

RG3502	Kadcyla + Tecentriq	2L HER2+ mBC
RG6046	SERD	ER+ (HER2-neg) mBC
RG7221	vanucizumab	mCRC
RG7421	Cotellic + Tecentriq ± taxane	TNBC
	ipatasertib**	CRPC
RG7440	ipatasertib	1L TNBC
	ipatasertib	TNBC neoadj
RG7596	polatuzumab vedotin	heme tumours
RG7601	Venclexta + Rituxan	DLBCL
	Venclexta + Rituxan	r/r FL
RG7604	taselisib + letrozole (HER2-neg) BC	neoadj
RG7686	codrituzumab	liver cancer
RG3637	lebrikizumab	atopic dermatitis
	lebrikizumab	COPD
	lebrikizumab ± Esbriet	IPF
RG6125	Cadherin-11 MAb	RA
RG6149	ST2 MAb	asthma
RG7159	obinutuzumab	lupus
RG7625	Cat-S antag	autoimmune diseases
RG7845	BTK inh	autoimmune diseases
CHU	nemolizumab***	atopic dermatitis
CHU	nemolizumab	pruritus in dialysis pts
PRO	VAP-1 inh	inflammatory disease
NOV	TLR4 MAb	autoimmune diseases
RG6152	CAP endonuclease inh	influenza
RG7227	danoprevir	HCV
RG7745	Flu A MAb	influenza A
CHU	URAT1 inh	gout
RG1662	basmisanil	CIAS
RG6083	olesoxime	SMA
RG7314	V1 receptor antag	autism
RG7916	SMN2 splicer(2)	SMA
RG3645	ranibizumab PDS	wAMD
RG7716	VEGF-ANG2 biMab	wAMD, DME

Roche Group development pipeline

Phase III (8 NMEs + 33 AIs)

RG435	Avastin ¹	1L GBM	RG7604	taselisib + fulvestrant ER+(HER2-neg) mBC
	Avastin	mesothelioma	RG7853	Alecensa 1L ALK+ NSCLC
RG1273	Perjeta + Herceptin	HER2+ BC adj	RG105	MabThera pemphigus vulgaris
	Perjeta + Herceptin	HER2+1L gastric ca	RG1569	Actemra systemic sclerosis
RG3502	Kadcyla	HER2+ BC adj	RG7413	etrolizumab ulcerative colitis
	Kadcyla + Perjeta	HER2+ BC adj		etrolizumab Crohn's disease
RG6013	emicizumab	hemophilia A, FVIII inh	RG1450	gantenerumab Alzheimer's disease
	emicizumab	pediatric hemophilia A, FVIII inh	RG6168	IL-6R MAb neuromyelitis optica
	emicizumab	hemophilia A, w/o FVIII inh	RG7412	crenezumab Alzheimer's disease
	emicizumab	Q4W hemophilia A	RG7417	lampalizumab geographic atrophy
RG7204	Zelboraf	BRAFmut melanoma adj	RG3645	Lucentis 0,3mg PFS ¹ DME
RG7388	idasanutlin	AML		
RG7421	Cotellic + Tecentriq	3L CRC		
	Cotellic + T + Zelboraf	BRAFmut melanoma		
RG7446	Tecentriq	NSCLC adj		
	Tecentriq	MIBC adj		
	T + Abraxane	1L non-sq NSCLC		
	T + chemo + Avastin	1L non-sq NSCLC		
	T + chemo + pemetrexed	1L non-sq NSCLC		
	T + Abraxane	1L sq NSCLC		
	T + Abraxane	TNBC		
	T + Avastin	RCC		
	T ± chemo	1L mUC		
	T + chemo	1L extensive stage SCLC		
	T + enzalutamide	CRPC		
	Tecentriq Dx+	1L sq + non-sq SCLC		
	Tecentriq	RCC adj		
RG7601	Venclexta + Rituxan	r/r CLL		
	Venclexta + Gazyva	1L CLL		
	Venclexta + bortezomib	MM		

	New Molecular Entity (NME)
	Additional Indication (AI)
	Oncology
	Immunology
	Infectious Diseases
	CardioMetabolism
	Neuroscience
	Ophthalmology
	Other

RG-No	Roche/Genentech
CHU	Chugai managed
RG105	Branded as Rituxan (US, Japan)
RG1569	Branded as RoActemra (EU)
RG7159	Branded as Gazyvaro (EU)
RG-No	Roche/Genentech
CHU	Chugai managed
T=Tecentriq	

Registration (3 NMEs + 7 AIs)

RG105	MabThera SC ²	CLL, NHL
RG435	Avastin ³	rel. ovarian ca. Pt-sensitive
RG7159	Gazyva ⁴	1L FL
RG7446	Tecentriq ⁵	1L cis-ineligible + 2L mUC
	Tecentriq ⁶	2L+ NSCLC
RG7853	Alecensa ⁷	2L ALK+ NSCLC
RG1569	Actemra	giant cell arteritis
CHU	Actemra	large-vessel vasculitis
RG1594	OCREVUS [®]	PPMS, RMS
RG3645	Lucentis ¹	diabetic retinopathy w/o DME

- 1** US only
- 2** Approved in EU – Filed in US
- 3** Approved in US, filed in EU for chemo backbone extension
- 4** Filed in EU
- 5** Filing based on IMvigor210 approved in US for 2L, filed in US for 1L, phase 3 ongoing
- 6** Approved in US
- 7** Approved in US and Japan

AI submissions for existing products

Projects currently in phase 2 and 3

		RG3645	Lucentis 0.3mg PFS (US)¹ DME			RG3502	Kadcyla + Tecentriq 2L Her2+ mBC	RG3645	ranibizumab PDS wAMD
RG3645	Lucentis Diabetic retinopathy w/o DME ✓	RG435	Avastin (US) GBM	RG105	MabThera Pemphigus vulgaris	RG3502	Kadcyla + Perjeta HER2+ BC adj.	RG7159	obinutuzumab Lupus nephritis
RG3645	Lucentis 0.5mg PFS (US)¹ AMD, RVO ✓	RG435	Avastin Mesothelioma	RG1569	Actemra Systemic sclerosis	RG3502	Kadcyla HER2+ BC adj.	RG7421	Cotellic + Tecentriq 3L CRC
RG3645	Lucentis (US)¹ Myopic CNV ✓	RG1273	Perjeta + Herceptin 1L HER2+ gastric cancer	RG7446	Tecentriq + chemo 1L extensive stage SCLC	RG7446	Tecentriq 1L non-sq + sq NSCLC (Dx+)	RG7421	Cotellic + Tecentriq + Zelboraf BRAFmut melanoma
RG1569	Actemra Giant cell arteritis ✓	RG1273	Perjeta + Herceptin HER2+ BC adj.	RG7446	Tecentriq + chemo + Avastin 1L non-sq NSCLC	RG7446	Tecentriq + enzalutamide CRPC	RG7421	Cotellic + Tecentriq ± taxane TNBC
RG435	Avastin² Rel. Pt-sens. ovarian cancer ✓	RG7159	Gazyva (US) 1L FL	RG7446	Tecentriq + Abraxane 1L sq NSCLC	RG7601	Venclexta + Rituxan r/r FL	RG7446	Tecentriq + chemo + pemetrexed 1L non-sq NSCLC
RG7159	Gazyva (EU) 1L FL ✓	RG7204	Zelboraf Melanoma adj.	RG7446	Tecentriq + Abraxane 1L non-sq NSCLC	RG7601	Venclexta + Gazyva 1L CLL	RG7446	Tecentriq ± chemo 1L mUC
RG7446	Tecentriq¹ 2L+ NSCLC ✓	RG7601	Venclexta + Rituxan r/r CLL	RG7446	Tecentriq + Avastin RCC	RG7601	Venclexta + bortezomib MM	RG7446	Tecentriq NSCLC adj
RG7446	Tecentriq (US) 1L cis-ineligible bladder cancer ✓	RG7853	Alecensa 1L Aik+ NSCLC	RG7446	Tecentriq + Abraxane TNBC	RG3502	Kadcyla + Tecentriq 2L Her2+ mBC	RG7446	Tecentriq RCC adj

2016

2017

2018

2019 and beyond

✓ indicates submission to health authorities has occurred

1 Approved in US

2 Approved in EU

Unless stated otherwise, submissions are planned to occur in US and EU.

New Molecular Entity (NME)
 Additional Indication (AI)
 Oncology
 Immunology
 Infectious Diseases

CardioMetabolism
 Neuroscience
 Ophthalmology
 Other

Major granted and pending approvals 2016

	US		EU		Japan-Chugai	
<i>Approved</i>	RG7604	Venclexta 17p del r/r CLL April 2016	RG105	MabThera SC CLL June 2016	CHU	Boniva Osteoporosis (oral) January 2016
	RG7446	Tecentriq 2L mUC May 2016	RG435	Avastin + Tarceva EGFRmut NSCLC June 2016	CHU	Avastin Cervical cancer May 2016
	RG7446	Tecentriq 2L+ NSCLC October 2016	RG7159	Gazyva Rituximab-ref. iNHL June 2016		
	RG7159	Gazyva Rituximab-ref. iNHL February 2016				
	RG435	Avastin Rel. Pt-sens. ovarian ca. December 2016				
	RG3645	Lucentis 0.5mg PFS AMD, RVO October 2016				
	RG3645	Lucentis mCNV January 2017				
<i>Pending approval</i>	RG7446	Tecentriq 1L cis-ineligible bladder ca. Filed October 2016	RG7853	Alecensa 2L ALK+ NSCLC Filed September 2015	CHU	Actemra Large-vessel vasculitis Filed November 2016
	RG1569	Actemra Giant cell arteritis Filed November 2016	RG7446	Tecentriq 2L mUC Filed April 2016		
	RG1594	OCREVUS® PPMS & RMS Filed April 2016	RG7446	Tecentriq 2L+ NSCLC Filed April 2016		
	RG3645	Lucentis Diabetic retinopathy w/o DME Filed October 2016	RG7159	Gazyva 1L follicular lymphoma Filed October 2016		
			RG1569	Actemra Giant cell arteritis Filed November 2016		
		RG1594	OCREVUS® PPMS & RMS Filed April 2016			

	New Molecular Entity (NME)		CardioMetabolism
	Additional Indication (AI)		Neuroscience
	Oncology		Ophthalmology
	Immunology		Other
	Infectious Diseases		

Roche Group Development pipeline

Combinations

Phase I (5 NMEs + 22 AIs)

RG6058	TIGIT ± Tecentriq	solid tumours
RG6078	IDO inh + Tecentriq	solid tumours
RG7155	Emactuzumab + Tecentriq	solid tumours
	Emactuzumab + CD40 iMAb	solid tumours
RG7159	anti-CD20 multiple combos	heme tumours
RG7421	Cotellic + Tecentriq + Avastin	2/3L CRC
RG7446	T + Zelboraf ± Cotellic	melanoma
	T ± Avastin ± chemo	HCC, GC, PaC
	T ± Avastin ± chemo	solid tumours
	T + Cotellic	solid tumours
	T + ipi/IFN	solid tumours
	T + Tarceva or Alecensa	NSCLC
	T + anti-CD20 multiple combos	lymphoma
	T ± lenalidomide ± daratumumab	MM
	T + K/HP	HER2+ BC
	T + azacitidine	MDS
	T + radium 223	mCRPC
RG7601	Venclexta multiple combos	NHL
	Venclexta + Gazyva	CLL
	Venclexta + Cotellic/idasanutlin	AML
RG7802	CEA CD3 TCB ± Tecentriq	solid tumours
RG7813	CEA* IL2v FP + Tecentriq	solid tumours
RG7876	CD40 iMAb + Tecentriq	solid tumours
	CD40 iMAb + vanucizumab	solid tumours
RG7888	OX40 Mab + Tecentriq	solid tumours
RG3616	Erivedge + Esbriet	IPF
	Erivedge + ruxolitinib	myelofibrosis

Phase II (6 AIs)

RG3502	Kadcyla + Tecentriq	2L HER2+ mBC
RG7421	Cotellic + Tecentriq ± taxane	TNBC
RG7601	Venclexta + Rituxan	DLBCL
	Venclexta + Rituxan	r/r FL
RG7604	taselisib + Ietrozole	(HER2-) BC neoadj
RG3637	Lebrikizumab ± Esbriet	IPF

Phase III (1 NMEs + 17 AIs)

RG1273	Perjeta + Herceptin	HER2+ BC adj
	Perjeta + Herceptin	1L HER2+ gastric ca
RG3502	Kadcyla + Perjeta	HER2+ BC adj
RG7421	Cotellic + Tecentriq	3 L CRC
	Cotellic + T + Zelboraf	BRAFm melanoma
	T + Abraxane	1L non-sq NSCLC
	T + chemo + Avastin	1L non-sq NSCLC
	T + chemo + pemetrexed	1L non-sq NSCLC
	T + Abraxane	1L sq NSCLC
	T + Abraxane	TNBC
	T + Avastin	RCC
	T ± chemo	1L mUC
	T + chemo	1L extensive stage SCLC
	T + enzalutamide	CRPC
RG7601	Venclexta + Rituxan	r/r CLL
	Venclexta + Gazyva	1L CLL
	Venclexta + bortezomib	MM
RG7604	taselisib + fulvestrant	ER+ (HER2-neg) mBC

 New Molecular Entity (NME)	RG-No Roche/Genentech
 Additional Indication (AI)	CHU Chugai managed
 Oncology	
 Immunology	
	*INN: cergutuzumab amunaleukin
	T= Tecentriq

Cancer immunotherapy pipeline overview

Phase I (10 NMEs + 28 AIs)

RG6058	TIGIT ± Tecentriq	solid tumours
RG6078	IDO inh	solid tumours
	IDO inh + Tecentriq	solid tumours
RG6180	personalised cancer vaccine	oncology
RG7155	emactuzumab + Tecentriq	solid tumours
	emactuzumab + CD40 iMAb	solid tumours
RG7421	Cotellic + Tecentriq + Avastin	2/3L CRC
RG7446	Tecentriq	solid tumours
	Tecentriq	NMIBC
	T + Zelboraf ± Cotellic	melanoma
	T ± Avastin ± chemo	HCC, GC, PaC
	T ± Avastin ± chemo	solid tumours
	T + Cotellic	solid tumours
	T + Ipi/IFN	solid tumours
	T + Tarceva/Alecensa	NSCLC
	T + anti-CD20 multiple combos	lymphoma
	T ± lenalidomide ± daratumumab	MM
T + K/HP	HER2+ BC	
T + azacitidine	MDS	
T + radium 223	mCRPC	
T + guadecitabine	AML	
RG7461	FAP IL2v FP	solid tumours
RG7802	CEA CD3 TCB ± Tecentriq	solid tumours
RG7813	CEA* IL2v FP + Tecentriq	solid tumours
RG7828	CD20/CD3 TDB	heme tumours
RG7876	CD40 iMAb + Tecentriq	solid tumours
	CD40 iMAb + vanucizumab	solid tumours
RG7888	OX40 iMAb	solid tumours
	OX40 iMAb + Tecentriq	solid tumours
INCY**	Tecentriq + IDO inh	solid tumours
CLDX**	Tecentriq + varlilumab	solid tumours
CRVS**	Tecentriq + CPI-4444	solid tumours
KITE**	Tecentriq + KTE-019	r/r DLBCL
AMGN**	Tecentriq + T-vec	TNBC, CRC
JNJ**	Tecentriq ± daratumumab	solid tumours
CLVS**	Tecentriq + rucaparib	ovarian ca
Epizyme**	Tecentriq + tazemetostat	r/r DLBCL
BioLine Rx**	Tecentriq + BL-8040	AML, solid tumours

Phase II (4 AIs)

RG3502	Kadcyla + Tecentriq	2L HER2+ mBC
RG7421	Cotellic + Tecentriq ± taxane	TNBC
IMDZ**	Tecentriq + NY-ESO-1	soft tissue sarcoma
SNDX**	Tecentriq + entinostat	TNBC




Registration (1 NMEs + 1 AIs)

RG7446	Tecentriq ⁵	1L cis-ineligible + 2L mUC
	Tecentriq ⁶	2L+ NSCLC

- 1 Filing based on IMvigor210 approved in US for 2L, filed in US for 1L, phase 3 ongoing
- 2 Approved in US

Phase III (15 AIs)

RG7421	Cotellic + Tecentriq	3L CRC
	Cotellic + T + Zelboraf	BRAFm melanoma
RG7446	Tecentriq	NSCLC adj
	Tecentriq	MIBC adj
	T + Abraxane	1L non-sq NSCLC
	T + chemo + Avastin	1L non-sq NSCLC
	T + chemo + pemetrexed	1L non-sq NSCLC
	T + Abraxane	1L sq NSCLC
	T + Abraxane	TNBC
	T + Avastin	RCC
	T ± chemo	1L mUC
	T + chemo	1L extensive stage SCLC
	T + enzalutamide	CRPC
	Tecentriq Dx+	1L sq + non-sq SCLC
	Tecentriq	RCC adj

	New Molecular Entity (NME)	RG-No Roche/Genentech
	Additional Indication (AI)	*INN: cergutuzumab amunaleukin
	Oncology	T=Tecentriq

** External collaborations: INCY - Incyte INCB024360, CLDX - Celldex CD27 MAb; CLVS - Clovis PARPi, CRVS - Corvus CPI-444, KITE - Kite KTE-C19, AMGN - Amgen oncolytic virus (talimogene laherparapvec), JNJ - Janssen CD38 MAb., IMDZ - Immune Design CMB305, SNDX - Syndax HDACi

Doing now what patients need next