# Investor Update



Basel, 31 January 2019

#### Roche reports very strong results in 2018

- Group sales increase 7%¹ at constant exchange rates and in Swiss francs
- Pharmaceuticals Division sales up 7%, driven mainly by Ocrevus, Perjeta, Tecentriq, Alecensa and Hemlibra
- Diagnostics Division sales grow 7%, primarily due to demand for immunodiagnostic solutions
- In the fourth quarter, the US FDA approves Tecentriq in combination with Avastin for a specific form of lung cancer; Venclexta for a form of leukaemia; and Xofluza for influenza
- Core earnings per share grow ahead of sales at 19%, or 8% excluding the effect of the US tax reform
- On IFRS basis, net income increases 24%
- Board proposes dividend to increase to CHF 8.70
- Outlook for 2019: Sales are expected to grow in the low- to mid-single digit range, at constant exchange rates. Core earnings per share are targeted to grow broadly in line with sales, at constant exchange rates. Roche expects to further increase its dividend in Swiss francs.

| Key figures              | CHF m  | nillions | % ch                | ange   |
|--------------------------|--------|----------|---------------------|--------|
| January - December 2018  | 2018   | 2017     | At CER <sup>1</sup> | In CHF |
| Group sales              | 56,846 | 53,299   | +7                  | +7     |
| Pharmaceuticals Division | 43,967 | 41,220   | +7                  | +7     |
| Diagnostics Division     | 12,879 | 12,079   | +7                  | +7     |
| Core operating profit    | 20,505 | 19,012   | +9                  | +8     |
|                          |        |          |                     |        |
| Core EPS - diluted (CHF) | 18.14  | 15.34    | +19                 | +18    |
| excl. US tax reform      |        |          | +8                  | +7     |
|                          |        |          |                     |        |
| IFRS net income          | 10,865 | 8,825    | +24                 | +23    |

<sup>&</sup>lt;sup>1</sup> Unless otherwise stated, all growth rates in this document are at constant exchange rates (CER: average 2017).

Commenting on the Group's results, Roche CEO Severin Schwan said: "In 2018, Roche achieved very good growth in both divisions. I am particularly pleased with the very strong demand for our new medicines, delivering significant benefit for patients fighting serious diseases like cancer, multiple sclerosis and haemophilia. Roche is also making major progress in driving digitalisation, and in leveraging real-world healthcare data and analytics to support product development and advance personalised healthcare. Based on the successful launches and our strong product pipeline Roche is well positioned for continued growth."

#### Group results

In 2018, Group sales rose 7% to CHF 56.8 billion. Core operating profit increased 9%, reflecting the strong underlying business performance. Core EPS grew 19% and IFRS net income increased 24%, including the benefits from the US tax reform and higher net financial income.

Sales in the Pharmaceuticals Division increased 7% to CHF 44.0 billion. Key growth drivers were the new multiple sclerosis medicine Ocrevus and cancer medicines Perjeta, Tecentriq, Alecensa as well as the new haemophilia medicine Hemlibra. With sales of CHF 2.4 billion in its first full year on key markets, Ocrevus is the most successful new product launch in the history of Roche. As expected, the strong uptake of newly introduced medicines was partially offset by lower sales of MabThera/Rituxan and of Tarceva.

In the US, sales increased 14%, led by Ocrevus, Perjeta and Lucentis. Ocrevus sales were supported by continued strong new patient demand as well as follow-up treatments. The 32% sales increase of Perjeta was driven by its use for adjuvant (after surgery) treatment of patients with HER2-positive early breast cancer at high risk of recurrence.<sup>2</sup>

In Europe (-7%), sales were affected by competition from biosimilars for MabThera/Rituxan (-47%) and Herceptin (-16%), offset by the strong launches of our new medicines Ocrevus, Tecentriq, Alecensa, and of Perjeta in metastatic HER2-positive breast cancer and adjuvant therapy.

In the International region, sales grew 10%, led by the Asia–Pacific and Latin America subregions. In Japan, sales declined 1% due to government price cuts and biosimilar competition for MabThera/Rituxan (-36%) and Herceptin (-16%).

Diagnostics Division sales increased 7% to CHF 12.9 billion. Centralised and Point of Care Solutions (+8%) was the main contributor, led by the growth of its immunodiagnostics business (+11%). All business areas reported sales increases. In regional terms, growth was driven by Asia-Pacific (+13%) and North America (+7%). Sales increased 3% in EMEA<sup>3</sup>, 9% in Latin America, and 6% in Japan.

<sup>&</sup>lt;sup>2</sup> US Food and Drug Administration prescribing information for Perjeta

<sup>&</sup>lt;sup>3</sup> EMEA = Europe, Middle East and Africa

#### Important milestones for Roche medicines

Roche medicines passed important regulatory milestones in recent months, including the following key achievements: In December 2018, the US Food and Drug Administration (FDA) approved Tecentriq in combination with Avastin, paclitaxel and carboplatin for the initial treatment of people with metastatic non-squamous non-small cell lung cancer (NSCLC) with no EGFR or ALK genomic tumour aberrations.

The FDA granted accelerated approval to Venclexta in combination with azacitidine or decitabine, or low dose cytarabine, for the treatment of people with newly-diagnosed acute myeloid leukaemia (AML), aged 75 years and older, or for those ineligible for intensive induction chemotherapy due to coexisting medical conditions. AML is the most common type of aggressive leukaemia in adults and has the lowest survival rate of all types of leukaemia.

In October, FDA approved Xofluza (baloxavir marboxil) for the treatment of acute, uncomplicated influenza in people aged 12 years and older. Xofluza is a first-in-class, single-dose oral medicine with a novel proposed mechanism of action that inhibits polymerase acidic endonuclease, an enzyme essential for viral replication.<sup>5</sup> It has demonstrated efficacy against a wide range of influenza viruses, including oseltamivir-resistant strains and avian strains (H7N9, H5N1) in non-clinical studies.<sup>6</sup>

Based on the IMpower133 study, the FDA granted priority review for Tecentriq, in combination with carboplatin and etoposide (chemotherapy), for the initial treatment of people with extensive-stage small cell lung cancer (ES-SCLC). The IMpower133 results represent the first clinically meaningful advance in the disease in over 20 years.<sup>7</sup>

Priority review was granted for Tecentriq plus Abraxane (albumin-bound paclitaxel; *nab*-paclitaxel) for the initial treatment of unresectable locally advanced or metastatic triple-negative breast cancer (TNBC) in people whose disease expresses the PD-L1 protein, as determined by PD-L1 biomarker testing. The priority review was based on the IMpassion 130 study, the first positive phase III immunotherapy study in TNBC, an aggressive disease with limited treatment options.

Polatuzumab vedotin in combination with MabThera/Rituxan plus bendamustine has been granted breakthrough therapy designation and orphan drug designation by the FDA, as well as PRIME designation and orphan drug designation by the European Medical Agency (EMA), for the treatment of adult patients with relapsed or refractory (R/R) diffuse large B-cell lymphoma who are not candidates for haematopoietic stem cell transplantation. Files for regulatory review and approval of polatuzumab have been submitted to FDA.

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<sup>&</sup>lt;sup>4</sup> Venclexta/Venclyxto sales are booked by partner AbbVie.

<sup>&</sup>lt;sup>5</sup> Shi F, et al. Viral RNA polymerase: a promising antiviral target for influenza A virus. Curr Med Chem. 2013;20(31):3923–34

<sup>&</sup>lt;sup>6</sup> Taniguchi K, et al. Inhibitory Effect of S-033188, a novel inhibitor of influenza virus cap-dependent endonuclease, against avian influenza A/H7N9 virus in vitro and in vivo. Poster presentation at ESWI, September 2017.

<sup>&</sup>lt;sup>7</sup> Evans WK, et al. J Clin Oncol, 1985

Entrectinib, in development for the treatment of neurotrophic tropomyosin receptor kinase (NTRK) fusion-positive solid tumours, was granted breakthrough therapy designation by the FDA, PRIME designation by the EMA, and Sakigake and orphan drug designations by the health authorities in Japan. Files for regulatory review and approval of entrectinib have been submitted to FDA.

#### Advancing personalised healthcare

In 2018, Roche concluded several transactions to further advance its personalised healthcare strategy. This includes three US-based companies: Foundation Medicine, with its comprehensive genomic profiling assays to identify the molecular alterations in a patient's cancer and match them with relevant targeted therapies, immunotherapies and clinical trials; Flatiron Health, a market leader in the curation and development of real-world evidence for cancer research; Ignyta, with entrectinib as its lead drug candidate. Entrectinib is an example of highly targeted novel treatment approaches based on genetic profiling.

In early 2018, Roche Diagnostics and GE Healthcare announced their agreement to enter into a strategic partnership, combining Roche's *in vitro* diagnostics Know-how with GE Healthcare's *in vivo* expertise. The aim is to co-develop and co-market decision support software solutions, anchored by a shared digital platform designed to also allow third parties to potentially place their product and company-agnostic applications. The initial focus is on oncology and acute care.

#### Outlook for 2019

Sales are expected to grow in the low- to mid-single digit range, at constant exchange rates. Core earnings per share are targeted to grow broadly in line with sales, at constant exchange rates. Roche expects to further increase its dividend in Swiss france.

#### Dividend proposal

The Board of Directors proposes a dividend increase to CHF 8.70 per share and non-voting equity security. Subject to approval by the Annual General Meeting of Shareholders on 5 March 2019, this will be Roche's 32<sup>nd</sup> consecutive annual dividend increase.

#### **Pharmaceuticals Division**

| Sales                    | CHF m  | illions | As % o | of sales | % ch      | ange      |
|--------------------------|--------|---------|--------|----------|-----------|-----------|
| January - December 2018  | 2018   | 2017    | 2018   | 2017     | At<br>CER | In<br>CHF |
| Pharmaceuticals Division | 43,967 | 41,220  | 100.0  | 100.0    | +7        | +7        |
| United States            | 23,233 | 20,496  | 52.8   | 49.7     | +14       | +13       |
| Europe                   | 8,693  | 9,051   | 19.8   | 22.0     | -7        | -4        |
| Japan                    | 3,701  | 3,713   | 8.4    | 9.0      | -1        | 0         |
| International*           | 8,340  | 7,960   | 19.0   | 19.3     | +10       | +5        |

<sup>\*</sup>Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

#### Clinical trial results on Roche medicines

Roche announced results from a number of late-stage studies during the fourth quarter, including the following studies: The phase III Katherine study met its primary endpoint, showing that Kadcyla as a single agent reduced the risk of disease recurrence or death (invasive disease-free survival; iDFS) by half compared to Herceptin as an adjuvant (after surgery) treatment in people with HER2-positive early breast cancer (eBC) who have residual disease present following neoadjuvant (before surgery) treatment.

Data from the primary analysis of the phase III Haven 2 study evaluating Hemlibra prophylaxis in children younger than 12 years of age with haemophilia A with factor VIII inhibitors showed that nearly 77% of children receiving Hemlibra once weekly experienced zero treated bleeds. Hemlibra once weekly reduced treated bleeds by 99% compared to prior bypassing agents in a prospective intra-patient comparison. Hemlibra every two weeks and every four weeks also showed clinically meaningful control of bleeding.

Results of the head-to-head phase III study of Alecensa versus crizotinib in an Asian patient population with ALK-positive advanced or metastatic NSCLC showed a reduction in the risk of disease worsening or death by 78%. Alecensa lowered the risk of tumour spread or growth in the brain or central nervous system by 86%.

An integrated analysis of the pivotal entrectinib phase II Startrk-2, phase I Startrk -1 and phase I Alka-372-001 trials showed that entrectinib shrank tumours (objective response rate; ORR) in more than half (57.4%) of people with neurotrophic tropomyosin receptor kinase (NTRK) fusion-positive solid tumours. The study data also demonstrate the potential of entrectinib to treat a range of difficult-to-treat and rare cancers regardless of their site of origin.

Based on the positive phase III results, Roche will be moving forward with satralizumab for neuromyelitis optica spectrum disorder (NMOSD). Roche will be solely responsible for the global regulatory filings and commercialisation except in Japan, Taiwan and Korea. The programme transition from Chugai to Roche was initiated in January 2019.

#### Key pharmaceutical products

**HER2-franchise** (Herceptin, Perjeta and Kadcyla, +7%). For HER2-positive breast cancer and HER2-positive metastatic gastric cancer (Herceptin only).

**Herceptin** (+1%). For HER2-positive breast cancer and HER2-positive metastatic gastric cancer. Sales increases were mainly driven by growth in the US and in China. This growth was partially offset by the sales decline in Europe (-16%) due to the first biosimilar launches from mid-2018.

Avastin (+3%). For advanced colorectal, breast, lung, kidney, cervical and ovarian cancer, and relapsed glioblastoma (a type of brain tumour). Sales increased in the International region (+12%), in particular in China due to broader market penetration, in the US (+1%) and in Japan (+3%), but declined in Europe (-1%).

**MabThera/Rituxan** (-8%). For forms of blood cancer, rheumatoid arthritis and certain types of vasculitis. Sales development was impacted by Europe (-47%) as a result of the market entry of biosimilars. In the US, sales increased 4%, with growth in both the immunology and oncology segments, also driven by the subcutaneous formulation. Sales were also higher in the International region (+11%), particularly in China due to broader market penetration.

Actemra/RoActemra (+12%). For rheumatoid arthritis, forms of juvenile idiopathic arthritis and giant cell arteritis as well as CAR T cell-induced severe or life-threatening cytokine release syndrome. Sales growth was reported in all regions, driven by the continued uptake of the subcutaneous formulation.

**Xolair** (+11%, US only). For chronic idiopathic urticaria and allergic asthma. Growth was driven by demand in both indications.

**Lucentis** (+18%, US only). For eye conditions including neovascular ('wet') age-related macular degeneration, macular oedema following retinal vein occlusion, diabetic macular oedema, and diabetic retinopathy. Growth was driven by the ongoing rollout of prefilled syringes and sales increases in all approved indications.

#### Highlights on medicines launched since 2012

**Perjeta**. For HER2-positive breast cancer. Sales (CHF 2.8 billion, +27%) grew in all regions. As of December 2018, Perjeta was registered in 73 countries including the US, the EU and recent approvals in Japan and China for adjuvant treatment. This indication strongly supports its continued growth, which is also driven by increased demand in adjuvant early breast cancer therapy in the US and in neoadjuvant metastatic usage in Europe.

**Ocrevus** (CHF 2.4 billion, +172%). For both the relapsing and primary progressive forms of multiple sclerosis (MS). Ocrevus has now been approved in 74 countries, with more than 80,000 people treated globally as of December 2018. Strong demand in both indications has continued.

**Esbriet** (CHF 1.0 billion, +19%). For idiopathic pulmonary fibrosis (IPF). Sales continued to expand, driven by growth in the US (+19%) and Europe (+17%).

**Tecentriq** (CHF 772 million, +59%). For advanced bladder cancer, advanced lung cancer and initial therapy of non-squamous NSCLC. Sales growth was reported by all regions, mainly driven by Europe, notably in Germany, and by the launch in Japan in 2018.

**Alecensa** (CHF 637 million, +76%). For ALK-positve lung cancer. Alecensa showed continued strong sales growth across all regions, with the US and Europe as the main drivers.

**Gazyva/Gazyvaro** (CHF 390 million, +40%). For chronic lymphocytic leukaemia (CLL), rituximabrefractory follicular lymphoma and previously untreated advanced follicular lymphoma. Sales expanded, especially in Europe and in the US.

Hemlibra (CHF 224 million). For people with haemophilia A with inhibitors to factor VIII. Hemlibra is approved in more than 50 countries, including the US, the EU and Japan. In several countries, including the US, Hemlibra is also approved for people with haemophilia A without factor VIII inhibitors. Hemlibra is the only prophylactic treatment that can be administered subcutaneously and at multiple dosing options (once weekly, every two weeks or every four weeks).

| Top-selling       | Tot   | al  | United | States | Euro  | pe  | Japa | an  | Internat | tional* |
|-------------------|-------|-----|--------|--------|-------|-----|------|-----|----------|---------|
| pharmaceuticals   | CHFm  | %   | CHFm   | %      | CHFm  | %   | CHFm | %   | CHFm     | %       |
| Herceptin         | 6,982 | 1   | 2,908  | 9      | 1,849 | -16 | 249  | -16 | 1,976    | 10      |
| Avastin           | 6,849 | 3   | 2,904  | 1      | 1,820 | -1  | 847  | 3   | 1,278    | 12      |
| MabThera/Rituxan  | 6,752 | -8  | 4,290  | 4      | 916   | -47 | 188  | -36 | 1,358    | 11      |
| Perjeta           | 2,773 | 27  | 1,325  | 32     | 915   | 15  | 143  | 18  | 390      | 45      |
| Ocrevus           | 2,353 | 172 | 2,080  | 144    | 206   | **  | -    | -   | 67       | **      |
| Actemra/RoActemra | 2,160 | 12  | 857    | 14     | 701   | 7   | 354  | 15  | 248      | 15      |
| Xolair            | 1,912 | 11  | 1,912  | 11     | -     | -   | -    | -   | -        | -       |
| Lucentis          | 1,659 | 18  | 1,659  | 18     | -     | -   | -    | -   | -        | -       |
| Activase/TNKase   | 1,284 | 6   | 1,231  | 6      | -     | -   | -    | -   | 53       | 5       |
| Esbriet           | 1,031 | 19  | 754    | 19     | 230   | 17  | -    | -   | 47       | 29      |

<sup>\*</sup> Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

# **Diagnostics Division**

| Sales                                      | CHF m  | nillions | As % c | of sales | % cha     | nge       |
|--|--------|----------|--------|----------|-----------|-----------|
| January - December 2018                    | 2018   | 2017     | 2018   | 2017     | At<br>CER | In<br>CHF |
| Diagnostics Division                       | 12,879 | 12,079   | 100.0  | 100.0    | +7        | +7        |
| Business Areas                             |        |          |        |          |           |           |
| Centralised and Point of Care<br>Solutions | 7,768  | 7,179    | 60.3   | 59.4     | +8        | +8        |
| Molecular Diagnostics                      | 2,019  | 1,920    | 15.7   | 15.9     | +5        | +5        |
| Diabetes Care                              | 1,980  | 1,965    | 15.4   | 16.3     | +2        | +1        |
| Tissue Diagnostics                         | 1,112  | 1,015    | 8.6    | 8.4      | +10       | +10       |
| Regions                                    |        |          |        |          |           |           |
| Europe, Middle East, Africa                | 4,986  | 4,773    | 38.7   | 39.5     | +3        | +4        |
| Asia-Pacific                               | 3,334  | 2,939    | 25.9   | 24.4     | +13       | +13       |
| North America                              | 3,213  | 3,011    | 24.9   | 24.9     | +7        | +7        |
| Latin America                              | 844    | 884      | 6.6    | 7.3      | +9        | -5        |
| Japan                                      | 502    | 472      | 3.9    | 3.9      | +6        | +6        |

In October, Roche officially opened a new manufacturing site and R&D centre in Suzhou, China, to support the future diagnostic needs within China and the region. With its regional headquarters in Singapore and eight existing branches across China, Roche is already a major healthcare provider in Asia-Pacific.

<sup>\*\*</sup> over 500%

Centralised and Point of Care Solutions (+8%) was the largest contributor to the division's sales growth. Serum Work Area solutions, comprising the immunodiagnostics (+11%) and clinical chemistry (+7%) businesses, were the main growth drivers.

cobas pro integrated solution, a Serum Work Area solution for medium throughput to lower high throughput laboratories was launched in countries accepting the CE mark. This new generation of SWA solutions provides a high level of efficiency and continuous loading of supplies. Furthermore, it offers simplicity through automated maintenance and calibration. It also features the broadest SWA assay menu consolidated on a single platform, short assay incubation times and low sample volume requirements.

Sales in **Molecular Diagnostics** increased 5%. In virology, sales were up 4%, with strong growth in HIV monitoring. Sales in the blood screening and human papillomavirus (HPV) screening businesses grew 9% and 8% respectively. Continued high demand was reported for cobas Liat tests, the new system for molecular point of care testing.

The Navify Tumor Board, a cloud-based software solution that fundamentally changes the way oncology care teams prepare for, conduct and document clinical treatment decisions, was further extended by the launch of the Navify Clinical Trial Match and Navify Publication Search apps in 2018. These apps scan globally renowned resources and are fully integrated with the Navify Tumor Board and represent the start of the Navify apps ecosystem, with more apps from Roche, partners and third parties to follow.

**Tissue Diagnostics** sales increased 10%. The advanced staining business continued its strong growth (+10%); demand for the primary staining portfolio was high (+13%).

The Ventana DP 200 slide scanner was launched in March 2018, creating high-quality tissue slide images that offer pathologists a digital image that accurately reproduces what would be seen under the microscope. These images serve as the basis for a full menu of image analysis algorithms currently under development. Roche also launched uPath enterprise software, a universal digital pathology software for lab administrators, histotechnicians and pathologists. This software allows for improved case management, including case sharing among colleagues to seek second opinions. More importantly, uPath software enables pathologists with patient-centric case viewing for quick diagnosis, and will provide a platform for a full menu of image analysis algorithms currently under development.

**Diabetes Care** sales increased 2%, mainly driven by the new Accu-Chek Guide and Accu-Chek Instant blood glucose monitoring systems. Launched in pilot markets, the new Accu-Chek Solo micropump received encouraging customer feedback. An enhanced positive acceptance is visible for the integrated diabetes management solutions including mySugr.

#### Roche's Full Year Results 2018 - Presentation in London and live video webcast

The Roche Full Year Results 2018 presentation takes place in London today. Further details are available <a href="http://ir.roche.com">http://ir.roche.com</a>.

#### **About Roche**

Roche is a global pioneer in pharmaceuticals and diagnostics focused on advancing science to improve people's lives. The combined strengths of pharmaceuticals and diagnostics under one roof have made Roche the leader in personalised healthcare – a strategy that aims to fit the right treatment to each patient in the best way possible.

Roche is the world's largest biotech company, with truly differentiated medicines in oncology, immunology, infectious diseases, ophthalmology and diseases of the central nervous system. Roche is also the world leader in in vitro diagnostics and tissue-based cancer diagnostics, and a frontrunner in diabetes management. Founded in 1896, Roche continues to search for better ways to prevent, diagnose and treat diseases and make a sustainable contribution to society. The company also aims to improve patient access to medical innovations by working with all relevant stakeholders. Thirty medicines developed by Roche are included in the World Health Organization Model Lists of Essential Medicines, among them life-saving antibiotics, antimalarials and cancer medicines. Moreover, for the tenth consecutive year, Roche has been recognised as the most sustainable company in the Pharmaceuticals Industry by the Dow Jones Sustainability Indices (DISI).

The Roche Group, headquartered in Basel, Switzerland, is active in over 100 countries and in 2018 employed about 94,000 people worldwide. In 2018, Roche invested CHF 11 billion in R&D and posted sales of CHF 56.8 billion. Genentech, in the United States, is a wholly owned member of the Roche Group. Roche is the majority shareholder in Chugai Pharmaceutical, Japan. For more information, please visit <a href="https://www.roche.com">www.roche.com</a>.

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#### **Additional information**

- Full Year 2018 Presentation: https://www.roche.com/irp190131-a.pdf
- Full Year 2018 Presentation with appendix: https://www.roche.com/irp190131.pdf
- Annual Report: <a href="https://www.roche.com/investors/annualreport18.htm">https://www.roche.com/investors/annualreport18.htm</a>
- Dow Jones Sustainability Indices : <a href="http://www.sustainability-indices.com">http://www.sustainability-indices.com</a>

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This document contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this document, among others: (1) pricing and product initiatives of competitors; (2) legislative and regulatory developments and economic conditions; (3) delay or inability in obtaining regulatory approvals or bringing products to market; (4) fluctuations in currency exchange rates and general financial market conditions; (5) uncertainties in the discovery, development or marketing of new products or new uses of existing products, including without limitation negative results of clinical trials or research projects, unexpected side effects of pipeline or marketed products; (6) increased government pricing pressures; (7) interruptions in production; (8) loss of or inability to obtain adequate protection for intellectual property rights; (9) litigation; (10) loss of key executives or other employees; and (11) adverse publicity and news coverage. The statement regarding earnings per share growth is not a profit forecast and should not be interpreted to mean that Roche's earnings or earnings per share for any current or future period will necessarily match or exceed the historical published earnings or earnings per share of Roche

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# 1. Sales January to December 2018 and 2017

| CHF millions             | Twelve mo |        | % ch   | ange   |
|--------------------------|-----------|--------|--------|--------|
|                          | 2018      | 2017   | At CER | In CHF |
| Pharmaceuticals Division | 43,967    | 41,220 | 7      | 7      |
| United States            | 23,233    | 20,496 | 14     | 13     |
| Europe                   | 8,693     | 9,051  | -7     | -4     |
| Japan                    | 3,701     | 3,713  | -1     | 0      |
| International*           | 8,340     | 7,960  | 10     | 5      |
| Diagnostics Division     | 12,879    | 12,079 | 7      | 7      |
| Roche Group              | 56,846    | 53,299 | 7      | 7      |

<sup>\*</sup> Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

# 2. Quarterly sales and constant exchange rate sales growth by Division in 2018 and 2017

|                          |         | % change |
|--------------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| CHF millions             | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                          |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Pharmaceuticals Division | 10,584  | 6        | 10,672  | 7        | 11,175  | 7        | 10,855  | 7        | 11,265  | 8        |
| United States            | 5,230   | 12       | 5,516   | 15       | 5,862   | 15       | 5,814   | 12       | 6,041   | 14       |
| Europe                   | 2,285   | -5       | 2,287   | -7       | 2,241   | -8       | 2,079   | -7       | 2,086   | -6       |
| Japan                    | 1,038   | 6        | 851     | 0        | 930     | 0        | 919     | 0        | 1,001   | -5       |
| International*           | 2,031   | 3        | 2,018   | 5        | 2,142   | 6        | 2,043   | 14       | 2,137   | 14       |
| Diagnostics Division     | 3,281   | 4        | 2,911   | 5        | 3,353   | 7        | 3,114   | 6        | 3,501   | 10       |
| Roche Group              | 13,865  | 5        | 13,583  | 6        | 14,528  | 7        | 13,969  | 7        | 14,766  | 9        |

<sup>\*</sup>Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

### 3. Pharmaceuticals Division - Top-selling pharmaceuticals sales and constant exchange rate growth YTD December 2018 vs. YTD December 2017

| Top-selling pharmaceuticals | То    | tal | United | States | Eur   | ope | Jaŗ   | oan | International* |    |
|-----------------------------|-------|-----|--------|--------|-------|-----|-------|-----|----------------|----|
| January - December 2018     | CHF m | %   | CHF m  | %      | CHF m | %   | CHF m | %   | CHF m          | %  |
| Herceptin                   | 6,982 | 1   | 2,908  | 9      | 1,849 | -16 | 249   | -16 | 1,976          | 10 |
| Avastin                     | 6,849 | 3   | 2,904  | 1      | 1,820 | -1  | 847   | 3   | 1,278          | 12 |
| MabThera/Rituxan            | 6,752 | -8  | 4,290  | 4      | 916   | -47 | 188   | -36 | 1,358          | 11 |
| Perjeta                     | 2,773 | 27  | 1,325  | 32     | 915   | 15  | 143   | 18  | 390            | 45 |
| Ocrevus                     | 2,353 | 172 | 2,080  | 144    | 206   | **  | -     | -   | 67             | ** |
| Actemra/RoActemra           | 2,160 | 12  | 857    | 14     | 701   | 7   | 354   | 15  | 248            | 15 |
| Xolair                      | 1,912 | 11  | 1,912  | 11     | -     | -   | -     | -   | -              | -  |
| Lucentis                    | 1,659 | 18  | 1,659  | 18     | -     | -   | -     | -   | -              | -  |
| Activase/TNKase             | 1,284 | 6   | 1,231  | 6      | -     | -   | -     | -   | 53             | 5  |
| Esbriet                     | 1,031 | 19  | 754    | 19     | 230   | 17  | -     | -   | 47             | 29 |

<sup>\*</sup> Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

<sup>\*\*</sup> Over 500%

### 4. Pharmaceuticals Division - New products sales and constant exchange rate growth YTD December 2018 vs. YTD December 2017

| New products            | Total |     | United | United States Eu |       | ope | Japan |    | International* |     |
|-------------------------|-------|-----|--------|------------------|-------|-----|-------|----|----------------|-----|
| January - December 2018 | CHF m | %   | CHF m  | %                | CHF m | %   | CHF m | %  | CHF m          | %   |
| Erivedge                | 258   | 4   | 160    | 0                | 71    | 6   | -     | -  | 27             | 31  |
| Perjeta                 | 2,773 | 27  | 1,325  | 32               | 915   | 15  | 143   | 18 | 390            | 45  |
| Kadcyla                 | 979   | 8   | 359    | 5                | 376   | 5   | 75    | 6  | 169            | 22  |
| Gazyva/Gazyvaro         | 390   | 40  | 195    | 24               | 136   | 64  | 13    | -  | 46             | 21  |
| Esbriet                 | 1,031 | 19  | 754    | 19               | 230   | 17  | -     | -  | 47             | 29  |
| Cotellic                | 60    | 1   | 14     | -14              | 35    | -2  | -     | -  | 11             | 43  |
| Alecensa                | 637   | 76  | 284    | 65               | 99    | 261 | 188   | 27 | 66             | 355 |
| Tecentriq               | 772   | 59  | 469    | 4                | 152   | **  | 81    | -  | 70             | 468 |
| Ocrevus                 | 2,353 | 172 | 2,080  | 144              | 206   | **  | -     | -  | 67             | **  |
| Hemlibra                | 224   | **  | 154    | **               | 42    | **  | 26    | -  | 2              | -   |
| Xofluza                 | 13    | -   | 13     | -                | -     | -   | -     | -  | -              | -   |

<sup>\*</sup> Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

<sup>\*\*</sup> Over 500%

# 5. Top 20 Pharmaceuticals Division product sales and constant exchange rate growth YTD December 2018 vs. YTD December 2017

| CHF millions      | То    | tal | United | States | Eur   | ope | Jap   | oan | Interna | tional* |
|-------------------|-------|-----|--------|--------|-------|-----|-------|-----|---------|---------|
| CHF millions      | CHF m | %   | CHF m  | %      | CHF m | %   | CHF m | %   | CHF m   | %       |
| Herceptin         | 6,982 | 1   | 2,908  | 9      | 1,849 | -16 | 249   | -16 | 1,976   | 10      |
| Avastin           | 6,849 | 3   | 2,904  | 1      | 1,820 | -1  | 847   | 3   | 1,278   | 12      |
| MabThera/Rituxan  | 6,752 | -8  | 4,290  | 4      | 916   | -47 | 188   | -36 | 1,358   | 11      |
| Perjeta           | 2,773 | 27  | 1,325  | 32     | 915   | 15  | 143   | 18  | 390     | 45      |
| Ocrevus           | 2,353 | 172 | 2,080  | 144    | 206   | **  | -     | =   | 67      | **      |
| Actemra/RoActemra | 2,160 | 12  | 857    | 14     | 701   | 7   | 354   | 15  | 248     | 15      |
| Xolair            | 1,912 | 11  | 1,912  | 11     | -     | -   | -     | -   | -       | -       |
| Lucentis          | 1,659 | 18  | 1,659  | 18     | -     | -   | -     | -   | -       | -       |
| Activase/TNKase   | 1,284 | 6   | 1,231  | 6      | -     | -   | -     | -   | 53      | 5       |
| Esbriet           | 1,031 | 19  | 754    | 19     | 230   | 17  | -     | -   | 47      | 29      |
| Kadcyla           | 979   | 8   | 359    | 5      | 376   | 5   | 75    | 6   | 169     | 22      |
| Tecentriq         | 772   | 59  | 469    | 4      | 152   | **  | 81    | -   | 70      | 468     |
| Pulmozyme         | 739   | 2   | 506    | 1      | 133   | 4   | 1     | 18  | 99      | 7       |
| CellCept          | 669   | -4  | 107    | -11    | 179   | -3  | 80    | 1   | 303     | -4      |
| Alecensa          | 637   | 76  | 284    | 65     | 99    | 261 | 188   | 27  | 66      | 355     |
| Tarceva           | 538   | -36 | 233    | -49    | 113   | -21 | 73    | -21 | 119     | -21     |
| Mircera           | 532   | 5   | -      | -      | 76    | -13 | 205   | -4  | 251     | 21      |
| Xeloda            | 427   | -6  | 35     | -3     | 17    | -38 | 111   | 3   | 264     | -7      |
| Gazyva            | 390   | 40  | 195    | 24     | 136   | 64  | 13    | -   | 46      | 21      |
| Tamiflu           | 378   | -29 | 168    | -29    | 25    | -10 | 95    | -37 | 90      | -24     |

<sup>\*</sup> Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

<sup>\*\*</sup> Over 500%

# 6. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth

|                   |         | % change |
|-------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| CHF millions      | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                   |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Herceptin         | 1,781   | 6        | 1,774   | 2        | 1,850   | 2        | 1,683   | 1        | 1,675   | -3       |
| Avastin           | 1,691   | 1        | 1,640   | -2       | 1,778   | 1        | 1,690   | 6        | 1,741   | 5        |
| MabThera/Rituxan  | 1,768   | -3       | 1,713   | -8       | 1,741   | -11      | 1,656   | -7       | 1,642   | -6       |
| Perjeta           | 579     | 22       | 613     | 18       | 700     | 28       | 699     | 27       | 761     | 35       |
| Ocrevus           | 369     | -        | 479     | -        | 561     | 195      | 633     | 104      | 680     | 83       |
| Actemra/RoActemra | 519     | 14       | 499     | 13       | 550     | 13       | 529     | 9        | 582     | 14       |
| Xolair            | 428     | 15       | 442     | 7        | 486     | 14       | 498     | 9        | 486     | 12       |
| Lucentis          | 288     | -11      | 393     | 6        | 425     | 27       | 413     | 2        | 428     | 47       |
| Activase/TNKase   | 299     | 0        | 323     | 8        | 329     | 10       | 317     | 1        | 315     | 4        |
| Esbriet           | 232     | 17       | 222     | 13       | 250     | 15       | 267     | 21       | 292     | 26       |
| Kadcyla           | 243     | 12       | 235     | 6        | 249     | 11       | 244     | 8        | 251     | 7        |
| Tecentriq         | 132     | 65       | 139     | 29       | 181     | 44       | 204     | 71       | 248     | 89       |
| Pulmozyme         | 199     | 10       | 169     | 0        | 188     | 6        | 180     | 1        | 202     | 3        |
| CellCept          | 182     | -1       | 158     | -8       | 175     | -4       | 175     | 4        | 161     | -9       |
| Alecensa          | 118     | 99       | 119     | 81       | 160     | 98       | 158     | 62       | 200     | 69       |
| Tarceva           | 205     | -21      | 141     | -32      | 157     | -31      | 127     | -37      | 113     | -44      |
| Mircera           | 141     | 3        | 120     | 5        | 128     | 4        | 150     | 16       | 134     | -4       |
| Xeloda            | 112     | -28      | 102     | -2       | 114     | -11      | 110     | -2       | 101     | -8       |
| Gazyva            | 76      | 42       | 84      | 27       | 93      | 38       | 104     | 51       | 109     | 44       |
| Tamiflu           | 138     | -52      | 292     | 11       | 28      | -75      | 13      | -63      | 45      | -67      |

# 7. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth United States

|                   |         | % change |
|-------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| CHF millions      | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                   |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Herceptin         | 696     | 16       | 728     | 13       | 766     | 11       | 711     | 11       | 703     | 0        |
| Avastin           | 701     | 1        | 699     | -3       | 743     | -1       | 730     | 5        | 732     | 3        |
| MabThera/Rituxan  | 1,017   | 6        | 1,023   | 4        | 1,104   | 3        | 1,066   | 5        | 1,097   | 7        |
| Perjeta           | 257     | 18       | 287     | 18       | 339     | 36       | 342     | 34       | 357     | 38       |
| Ocrevus           | 363     | -        | 443     | -        | 496     | 163      | 560     | 82       | 581     | 59       |
| Actemra/RoActemra | 199     | 16       | 192     | 15       | 219     | 17       | 212     | 8        | 234     | 17       |
| Xolair            | 428     | 15       | 442     | 7        | 486     | 14       | 498     | 9        | 486     | 12       |
| Lucentis          | 288     | -11      | 393     | 6        | 425     | 27       | 413     | 2        | 428     | 47       |
| Activase/TNKase   | 285     | 0        | 311     | 8        | 315     | 11       | 303     | 1        | 302     | 4        |
| Esbriet           | 164     | 11       | 155     | 8        | 180     | 12       | 200     | 21       | 219     | 33       |
| Kadcyla           | 89      | 15       | 86      | 2        | 92      | 12       | 91      | 6        | 90      | 1        |
| Tecentriq         | 115     | 48       | 107     | 5        | 112     | -7       | 110     | -4       | 140     | 21       |
| Pulmozyme         | 137     | 11       | 106     | -10      | 133     | 7        | 125     | 2        | 142     | 4        |
| CellCept          | 26      | -29      | 25      | -19      | 29      | -14      | 32      | 16       | 21      | -24      |
| Alecensa          | 55      | 112      | 56      | 66       | 77      | 107      | 71      | 56       | 80      | 44       |
| Tarceva           | 110     | -24      | 61      | -41      | 65      | -46      | 57      | -52      | 50      | -56      |
| Mircera           |         |          | -       | -        | -       |          |         |          |         | -        |
| Xeloda            | 3       | -94      | 8       | 38       | 9       | -54      | 9       | 50       | 9       | 183      |
| Gazyva            | 40      | 42       | 43      | 19       | 50      | 29       | 52      | 24       | 50      | 25       |
| Tamiflu           | 42      | -70      | 161     | 10       | 3       | -100     | 3       | -86      | 1       | -100     |

# 8. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth Europe

|                   |         | % change |
|-------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| CHF millions      | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                   |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Herceptin         | 552     | 6        | 551     | -3       | 525     | -7       | 419     | -21      | 354     | -34      |
| Avastin           | 457     | -3       | 469     | -3       | 464     | -1       | 437     | -1       | 450     | 1        |
| MabThera/Rituxan  | 361     | -26      | 282     | -44      | 243     | -50      | 206     | -49      | 185     | -46      |
| Perjeta           | 200     | 21       | 215     | 13       | 223     | 8        | 233     | 15       | 244     | 25       |
| Ocrevus           | 3       | -        | 28      | -        | 50      | *        | 52      | *        | 76      | *        |
| Actemra/RoActemra | 169     | 12       | 172     | 9        | 175     | 2        | 176     | 11       | 178     | 8        |
| Xolair            | -       | -        | =       | -        | -       | -        | -       | -        | -       | -        |
| Lucentis          | -       | -        | -       | -        | -       | -        | -       | -        | -       | -        |
| Activase/TNKase   | -       | -        | -       | -        | -       | -        | -       | -        | -       | -        |
| Esbriet           | 55      | 17       | 56      | 21       | 58      | 19       | 55      | 15       | 61      | 14       |
| Kadcyla           | 89      | 3        | 92      | 1        | 94      | 1        | 94      | 7        | 96      | 9        |
| Tecentriq         | 12      | *        | 23      | *        | 37      | *        | 46      | *        | 46      | 286      |
| Pulmozyme         | 33      | 1        | 33      | -4       | 34      | 5        | 32      | 8        | 34      | 8        |
| CellCept          | 47      | -1       | 44      | -5       | 46      | -4       | 44      | -1       | 45      | 0        |
| Alecensa          | 12      | *        | 17      | *        | 20      | 349      | 23      | 137      | 39      | 217      |
| Tarceva           | 34      | -18      | 30      | -23      | 31      | -22      | 27      | -19      | 25      | -21      |
| Mircera           | 20      | -14      | 19      | -17      | 20      | -17      | 19      | -7       | 18      | -8       |
| Xeloda            | 5       | -25      | 5       | -32      | 4       | -33      | 4       | -52      | 4       | -27      |
| Gazyva            | 25      | 58       | 29      | 64       | 34      | 66       | 36      | 79       | 37      | 52       |
| Tamiflu           | 12      | -81      | 21      | 45       | 1       | 117      | 0       | -33      | 3       | -77      |

<sup>\*</sup> Over 500%

# 9. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth Japan

|                     |         | % change |
|---------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| <b>CHF</b> millions | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                     |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Herceptin           | 79      | -1       | 59      | -10      | 64      | -19      | 60      | -19      | 66      | -17      |
| Avastin             | 223     | 5        | 184     | 2        | 220     | 4        | 213     | 2        | 230     | 2        |
| MabThera/Rituxan    | 81      | 5        | 54      | -11      | 51      | -33      | 46      | -40      | 37      | -54      |
| Perjeta             | 34      | 15       | 28      | 11       | 35      | 12       | 34      | 12       | 46      | 35       |
| Ocrevus             | -       | -        | 1       | 1        | -       | -        | -       | -        | -       | -        |
| Actemra/RoActemra   | 87      | 15       | 73      | 14       | 91      | 18       | 91      | 16       | 99      | 13       |
| Xolair              | -       | -        | =       | =        | -       | -        | -       | -        | -       | -        |
| Lucentis            | -       | -        | =       | =        | -       | -        | -       | -        | -       | -        |
| Activase/TNKase     | -       | -        | -       | -        | -       | -        | -       | -        | -       | -        |
| Esbriet             | -       | -        | =       | =        | -       | -        | -       | -        | -       | -        |
| Kadcyla             | 19      | 6        | 16      | 1        | 19      | 12       | 20      | 8        | 20      | 3        |
| Tecentriq           | -       | -        | =       | =        | 15      | -        | 29      | -        | 37      | -        |
| Pulmozyme           | -       | -        | =       | =        | -       | -        | -       | -        | 1       | -        |
| CellCept            | 22      | 14       | 17      | 6        | 21      | 3        | 20      | 0        | 22      | -4       |
| Alecensa            | 44      | 39       | 37      | 27       | 49      | 36       | 49      | 26       | 53      | 20       |
| Tarceva             | 24      | -11      | 17      | -23      | 22      | -9       | 18      | -19      | 16      | -34      |
| Mircera             | 59      | -1       | 43      | -1       | 52      | -5       | 52      | -4       | 58      | -4       |
| Xeloda              | 29      | 5        | 24      | 0        | 30      | 6        | 27      | 5        | 30      | 1        |
| Gazyva              | -       | -        | -       | -        | -       | -        | 5       | -        | 8       | -        |
| Tamiflu             | 60      | 36       | 74      | 14       | 1       | -96      | 4       | -77      | 16      | -73      |

### 10. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth International\*

|                   |         | % change |
|-------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| CHF millions      | Q4 2017 | vs.      | Q1 2018 | vs.      | Q2 2018 | vs.      | Q3 2018 | vs.      | Q4 2018 | vs.      |
|                   |         | Q4 2016  |         | Q1 2017  |         | Q2 2017  |         | Q3 2017  |         | Q4 2017  |
| Herceptin         | 454     | -5       | 436     | -8       | 495     | 4        | 493     | 13       | 552     | 32       |
| Avastin           | 310     | 1        | 288     | 2        | 351     | 9        | 310     | 21       | 329     | 15       |
| MabThera/Rituxan  | 309     | 0        | 354     | 11       | 343     | 4        | 338     | 18       | 323     | 12       |
| Perjeta           | 88      | 45       | 83      | 34       | 103     | 56       | 90      | 42       | 114     | 46       |
| Ocrevus           | 3       | -        | 8       | -        | 15      | **       | 21      | **       | 23      | 459      |
| Actemra/RoActemra | 64      | 16       | 62      | 15       | 65      | 25       | 50      | -4       | 71      | 24       |
| Xolair            | -       | -        | =       | -        | -       | -        | -       | -        | -       | -        |
| Lucentis          | -       | -        | -       | -        | -       | -        | -       | -        | -       | -        |
| Activase/TNKase   | 14      | 5        | 12      | 14       | 14      | 4        | 14      | -1       | 13      | 3        |
| Esbriet           | 13      | 263      | 11      | 61       | 12      | 43       | 12      | 40       | 12      | -5       |
| Kadcyla           | 46      | 29       | 41      | 33       | 44      | 35       | 39      | 13       | 45      | 14       |
| Tecentriq         | 5       | 300      | 9       | 357      | 17      | 434      | 19      | **       | 25      | 458      |
| Pulmozyme         | 29      | 15       | 30      | 69       | 21      | 4        | 23      | -11      | 25      | -8       |
| CellCept          | 87      | 9        | 72      | -8       | 79      | -1       | 79      | 4        | 73      | -11      |
| Alecensa          | 7       | **       | 9       | 500      | 14      | 403      | 15      | 289      | 28      | 343      |
| Tarceva           | 37      | -19      | 33      | -24      | 39      | -10      | 25      | -14      | 22      | -37      |
| Mircera           | 62      | 16       | 58      | 19       | 56      | 25       | 79      | 44       | 58      | -3       |
| Xeloda            | 75      | 11       | 65      | -3       | 71      | -3       | 70      | -3       | 58      | -17      |
| Gazyva            | 11      | 15       | 12      | -2       | 9       | 10       | 11      | 58       | 14      | 24       |
| Tamiflu           | 24      | -45      | 36      | 2        | 23      | -59      | 6       | -4       | 25      | 11       |

<sup>\*</sup> Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

<sup>\*\*</sup> Over 500%

# 11. Roche Group consolidated income statement for the twelve months ended 31 December 2018

| in millions of CHF                         | Pharma-<br>ceuticals | Diagnostics | Corporate | Group    |
|--|----------------------|-------------|-----------|----------|
| Sales                                      | 43,967               | 12,879      | -         | 56,846   |
| Royalties and other operating income       | 2,553                | 98          | -         | 2,651    |
| Cost of sales                              | (10,491)             | (6,778)     | -         | (17,269) |
| Marketing and distribution                 | (7,068)              | (3,041)     | -         | (10,109) |
| Research and development                   | (10,299)             | (1,793)     | -         | (12,092) |
| General and administration                 | (3,874)              | (748)       | (636)     | (5,258)  |
| Operating profit                           | 14,788               | 617         | (636)     | 14,769   |
| Financing costs                            |                      |             |           | (770)    |
| Other financial income (expense)           |                      |             |           | 149      |
| Profit before taxes                        |                      |             |           | 14,148   |
| Income taxes                               |                      |             |           | (3,283)  |
| Net income                                 |                      |             |           | 10,865   |
| Attributable to                            |                      |             |           |          |
| - Roche shareholders                       |                      |             |           | 10,500   |
| - Non-controlling interests                |                      |             |           | 365      |
| Earnings per share and non-voting equity s | security             |             |           |          |
| Basic (CHF)                                |                      |             |           | 12.29    |
| Diluted (CHF)                              |                      |             |           | 12.21    |

# 12. Roche Group core results reconciliation – Full Year 2018

| in millions of CHF                               | IFRS         | Global restructuring | Intangibles<br>amortisation | Intangibles<br>impairment | Alliances & business combinations | Legal &<br>environmental | Pension plan<br>settlements | Global issues | Normalisation of<br>ECP tax benefit | Core         |
|--|--------------|----------------------|-----------------------------|---------------------------|-----------------------------------|--------------------------|-----------------------------|---------------|-------------------------------------|--------------|
| Sales  | 56,846       | -                    | -                           | -                         | -                                 | -                        | -                           | -             | -                                   | 56,846       |
| Royalties and other operating income             | 2,651        | (16)                 | -                           | -                         | -                                 | -                        | -                           | -             | -                                   | 2,635        |
| Cost of sales                                    | (17,269)     | 400                  | 1,111                       | 294                       | -                                 | -                        | -                           | -             | -                                   | (15,464)     |
| Marketing and distribution                       | (10,109)     | 168                  | 36                          | -                         | -                                 | -                        | -                           | -             | -                                   | (9,905)      |
| Research and development                         | (12,092)     | 110                  | 147                         | 788                       | -                                 | -                        | -                           | -             | -                                   | (11,047)     |
| General and administration                       | (5,258)      | 245                  | -                           | 2,254                     | 35                                | 159                      | 5                           | -             | -                                   | (2,560)      |
| Operating profit                                 | 14,769       | 907                  | 1,294                       | 3,336                     | 35                                | 159                      | 5                           | -             | -                                   | 20,505       |
| Financing costs Other financial income (expense) | (770)<br>149 | 2                    | -                           | -                         | 15                                | 9                        | -                           | -             | -                                   | (744)<br>149 |
| Profit before taxes                              | 14,148       | 909                  | 1,294                       | 3,336                     | 50                                | 168                      | 5                           | -             | -                                   | 19,910       |
| Income taxes                                     | (3,283)      | (150)                | (184)                       | (229)                     | (29)                              | (37)                     | (1)                         | (35)          | 19                                  | (3,929)      |
| Net income                                       | 10,865       | 759                  | 1,110                       | 3,107                     | 21                                | 131                      | 4                           | (35)          | 19                                  | 15,981       |
| Attributable to                                  |              |                      |                             |                           |                                   |                          |                             |               |                                     |              |
| - Roche shareholders                             | 10,500       | 759                  | 1,097                       | 3,097                     | 21                                | 131                      | 4                           | (35)          | 19                                  | 15,593       |
| - Non-controlling interests                      | 365          | -                    | 13                          | 10                        | -                                 | -                        | -                           | -             | -                                   | 388          |
| EPS - diluted (CHF)                              | 12.21        | 0.88                 | 1.29                        | 3.60                      | 0.02                              | 0.16                     | -                           | (0.04)        | 0.02                                | 18.14        |

#### 13. Divisional core results reconciliation - Full Year 2018

| in millions of<br>CHF                | IFRS     | Global restructuring | Intangibles<br>amortisation | Intangibles<br>impairment | Alliances & business<br>combinations | Legal &<br>environmental | Pension plan<br>settlements | Core    |
|--------------------------------------|----------|----------------------|-----------------------------|---------------------------|--------------------------------------|--------------------------|-----------------------------|---------|
| Pharmaceuticals                      |          |                      |                             |                           |                                      |                          |                             |         |
| Sales                                | 43,967   | -                    | -                           | -                         | -                                    | -                        | -                           | 43,967  |
| Royalties and other operating income | 2,553    | -                    | -                           | -                         | -                                    | -                        | -                           | 2,553   |
| Cost of sales                        | (10,491) | 292                  | 969                         | (274)                     | -                                    | -                        | -                           | (9,504) |
| Marketing and distribution           | (7,068)  | 97                   | 32                          | -                         | -                                    | -                        | -                           | (6,939) |
| Research and development             | (10,299) | 76                   | 130                         | 507                       | -                                    | -                        | -                           | (9,586) |
| General and administration           | (3,874)  | 58                   | -                           | 2,147                     | 91                                   | 24                       | 5                           | (1,549) |
| Operating profit                     | 14,788   | 523                  | 1,131                       | 2,380                     | 91                                   | 24                       | 5                           | 18,942  |
| Diagnostics                          |          |                      |                             |                           |                                      |                          |                             |         |
| Sales                                | 12,879   | -                    | -                           | -                         | -                                    | -                        | -                           | 12,879  |
| Royalties and other operating income | 98       | (16)                 | -                           | -                         | -                                    | -                        | -                           | 82      |
| Cost of sales                        | (6,778)  | 108                  | 142                         | 568                       | _                                    | _                        | -                           | (5,960) |
| Marketing and distribution           | (3,041)  | 71                   | 4                           | -                         | -                                    | -                        | -                           | (2,966) |
| Research and development             | (1,793)  | 34                   | 17                          | 281                       | -                                    | -                        | -                           | (1,461) |
| General and administration           | (748)    | 38                   | -                           | 107                       | (56)                                 | 131                      | -                           | (528)   |
| Operating profit                     | 617      | 235                  | 163                         | 956                       | (56)                                 | 131                      | -                           | 2,046   |
| Corporate                            |          |                      |                             |                           |                                      |                          |                             |         |
| General and administration           | (636)    | 149                  | -                           | -                         | -                                    | 4                        | -                           | (483)   |
| Operating profit                     | (636)    | 149                  | -                           | -                         | -                                    | 4                        | -                           | (483)   |

# 14. Roche Group consolidated balance sheet

| in millions of CHF  | 31 December | 31 December | 31 December |
|---|-------------|-------------|-------------|
|   | 2018        | 2017        | 2016        |
| Non-current assets  |             |             |             |
| Property, plant and equipment                                 | 21,818      | 20,912      | 19,957      |
| Goodwill  | 8,948       | 10,077      | 11,282      |
| Intangible assets   | 9,346       | 8,368       | 12,046      |
| Deferred tax assets   | 3,895       | 3,576       | 2,826       |
| Defined benefit plan assets                                   | 877         | 801         | 738         |
| Other non-current assets                                      | 1,389       | 1,370       | 1,300       |
| Total non-current assets                                      | 46,273      | 45,104      | 48,149      |
| Current assets  |             |             |             |
| Inventories   | 6,621       | 7,407       | 7,928       |
| Accounts receivable   | 9,776       | 9,577       | 8,760       |
| Current income tax assets                                     | 208         | 348         | 335         |
| Other current assets  | 2,521       | 2,243       | 2,540       |
| Marketable securities   | 6,437       | 7,278       | 4,944       |
| Cash and cash equivalents                                     | 6,681       | 4,719       | 4,163       |
| Total current assets  | 32,244      | 31,572      | 28,670      |
| Total current assets  | 32,244      | 31,3/2      | 20,070      |
| Total assets  | 78,517      | 76,676      | 76,819      |
| Non-current liabilities                                       |             |             |             |
| Long-term debt  | (16,077)    | (15,839)    | (16,992)    |
| Net deferred tax liabilities                                  | (384)       | (495)       | (838)       |
| Defined benefit plan liabilities                              | (7,017)     | (7,421)     | (7,678)     |
| Provisions  | (1,452)     | (1,548)     | (1,777)     |
| Other non-current liabilities                                 | (188)       | (206)       | (532)       |
| Total non-current liabilities                                 | (25,118)    | (25,509)    | (27,817)    |
| Current liabilities   |             |             |             |
| Short-term debt   | (2,693)     | (3,121)     | (5,363)     |
| Current income tax liabilities                                | (3,808)     | (3,408)     | (2,713)     |
| Provisions  | (2,329)     | (2,042)     | (2,271)     |
| Accounts payable  | (3,526)     | (3,454)     | (3,375)     |
| Other current liabilities                                     | (10,677)    | (10,135)    | (8,878)     |
| Total current liabilities                                     | (23,033)    | (22,160)    | (22,600)    |
| m . He later  | (40.171)    | (4= 660)    | (=0, 11=)   |
| Total liabilities   | (48,151)    | (47,669)    | (50,417)    |
| Total net assets  | 30,366      | 29,007      | 26,402      |
| Equity  |             |             |             |
| Capital and reserves attributable to Roche                    | 27,622      | 26,441      | 23,911      |
| shareholders Equity attributable to non-controlling interests | 2,744       | 2,566       | 2,491       |
| Total equity  | 30,366      | 29,007      | 26,402      |
| i otai equity   | 30,300      | 49,00/      | 20,402      |

# 15. Roche Group consolidated statement of cash flows

| Cash flows from operating activities         24,424         22,256           Cash generated from operations         24,242         22,256           (Increase) decrease in net working capital         176         427           Payments made for defined benefit plans         (883)         (621)           Disposal of products         335         410           Other operating cash flows         0         (11)           Cash flows from operating activities, before income taxes paid         23,267         21,933           Income taxes paid         3,288         (3,909)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         (4,043)         (3,509)           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         (879)         (704)           Business combinations         (3,374)         (280)           Disposal of property, plant and equipment         146         100           Disposal of intangible a  | in millions of CHF   | FY 2018  | FY 2017  |
|--|--|----------|----------|
| Cash generated from operations         24,424         22,256           (Increase) decrease in net working capital         176         427           Payments made for defined benefit plans         (785)         (538)           Utilisation of provisions         (883)         (621)           Disposal of products         335         410           Other operating cash flows         0         (1)           Cash flows from operating activities, before income taxes paid         32,267         21,933           Income taxes paid         (3,288)         (3,999)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         879         (704)           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         (879)         (704)           Business combinations   |  |          |          |
| (Increase) decrease in net working capital         176         427           Payments made for defined benefit plans         (785)         (538)         (521)           Utilisation of provisions         (883)         (621)         Disposal of products         335         410         Other operating cash flows         0         (11)         Cash flows from operating activities, before income taxes paid         33,267         21,933         Income taxes paid         (3,288)         (3,909)         Total cash flows from operating activities         19,979         18,024         Total cash flows from investing activities         (4,043)         (3,509)         Total cash flows from investing activities         (879)         (704)         Total cash flows from investing activities         (879)         (704)         Total cash flows from intangible assets         0   |  |          |          |
| Payments made for defined benefit plans         (785)         (538)           Utilisation of provisions         (883)         (621)           Disposal of products         335         410           Other operating cash flows         0         (1)           Cash flows from operating activities, before income taxes paid         32,267         21,933           Income taxes paid         (3,288)         (3,909)           Total cash flows from operating activities         19,979         18,024           Purchase of intangible assets         (879)         (704)           Purchase of property, plant and equipment         146         100           Disposal of intangible assets         (879)         (704)           Disposal of intangible assets         (879)         (800)  | -  |          |          |
| Utilisation of provisions         (883)         (621)           Disposal of products         335         410           Other operating cash flows         0         (1)           Cash flows from operating activities, before income taxes paid         33,288         (3,999)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         (4,043)         (3,599)           Purchase of property, plant and equipment         (4,043)         (3,599)           Purchase of intangible assets         0         0           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         1           Interest and dividends received         24         30           Sales of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Total cash flows from financing activities         (7,195)         (6,459)           Total cash flows from investing activities         (7,195)         (6,459)           Redemption and repurchase of bonds and notes         2,252         1,502  |  |          |          |
| Disposal of products Other operating cash flows         335         410 Other operating cash flows         0         (11) Other operating cash flows         0         (11) Other operating activities, before income taxes paid         33,667         21,933         Income taxes paid (3,288)         (3,909)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         40,433         (3,509)           Purchase of property, plant and equipment         (40,43)         (3,509)           Purchase of property, plant and equipment         146         100           Disposal of property, plant and equipment         146         100           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Sales (purchase  | · -  | (785)    | (538)    |
| Other operating cash flows         0         (1)           Cash flows from operating activities, before income taxes paid         23,267         21,933           Income taxes paid         (3,288)         (3,909)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         19,979         18,024           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         34         30         40           Sales of equity securities and debt securities         660         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Uber investing cash flows         104         62           Total cash flows from financing activities         2,252  |  | (883)    | (621)    |
| Cash flows from operating activities, before income taxes paid         3,267         21,933           Income taxes paid         (3,288)         (3,909)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         19,979         18,024           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of property, plant and equipment         16         10         0           Intercase of pontal and property         24         30         30           Sale (purchases) of montal and debt securities         104         62         2,612           Uther investing cash flows from  | Disposal of products   | 335      | 410      |
| Income taxes paid         (3,288)         (3,909)           Total cash flows from operating activities         19,979         18,024           Cash flows from investing activities         19,979         18,024           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         104         62           Cash flows from financing activities         2,552         1,502           Redemption and repurchase of bonds and notes         2,252         1,502 </td <td>Other operating cash flows</td> <td>0</td> <td>(1)</td>  | Other operating cash flows   | 0        | (1)      |
| Total cash flows from investing activities         19,979         18,024           Cash flows from investing activities         (4,043)         (3,509)           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from financing activities         104         62           Total cash flows from financing activities         8         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes  | Cash flows from operating activities, before income taxes paid       | 23,267   | 21,933   |
| Cash flows from investing activities           Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         111           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in cornercial paper         (199)         (1,258)   | Income taxes paid  | (3,288)  | (3,909)  |
| Purchase of property, plant and equipment         (4,043)         (3,599)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         (412)         (319)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         1         2         235           Changes in ownership interests in subsidiaries         (2,287)  | Total cash flows from operating activities                           | 19,979   | 18,024   |
| Purchase of property, plant and equipment         (4,043)         (3,509)           Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         (412)         (319)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         (2,252)         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         1         2         235           Changes in ownership interests in subsidiaries         (2,287) <t< td=""><td>Cash flows from investing activities</td><td></td><td></td></t<>   | Cash flows from investing activities                                 |          |          |
| Purchase of intangible assets         (879)         (704)           Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         7,195         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in non-controlling interests         (2,287)         0   |  | (4.043)  | (3,509)  |
| Disposal of property, plant and equipment         146         100           Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         (7,195)         (6,459)           Cash flows from investing activities         (7,195)         (6,459)           Cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235  |  |          | , ,      |
| Disposal of intangible assets         0         0           Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         7,195         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in ownership interests of the properties of the properties of the properties of t  | •  |          |          |
| Business combinations         (3,374)         (280)           Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2.612)           Other investing cash flows         104         62           Total cash flows from investing activities         7,195         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         (2,287)         0           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in ownership interests in subsidiaries         (2,287)         0           Dividends paid         (7,253)         (7,140  |  | _        |          |
| Divestment of subsidiaries         1         11           Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests         capital injection         0         5           Interest paid         (7,253)         (7,140)           Equity contribution by non-controlling interests -  |  | _        | _        |
| Interest and dividends received         24         30           Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests         0         0           Equity contribution by non-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity  |  |          |          |
| Sales of equity securities and debt securities         566         762           Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Proceeds from issue of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity         (448)         (358)           Other financing cash flows<  |  | _        |          |
| Purchases of equity securities and debt securities         (412)         (319)           Sales (purchases) of money market instruments and time accounts over three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         V         V           Proceeds from issue of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in ono-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity         (448)         (358)           Other financing cash flows         0         0           Total cash flows from financing activities <td< td=""><td></td><td></td><td></td></td<>  |  |          |          |
| Sales (purchases) of money market instruments and time accounts over three months, net  Other investing cash flows  Total cash flows from investing activities  Cash flows from financing activities  Proceeds from issue of bonds and notes  Redemption and repurchase of bonds and notes  Increase (decrease) in commercial paper  Increase (decrease) in other debt  Hedging and collateral arrangements  Changes in ownership interests in subsidiaries  Changes in non-controlling interests  Equity contribution by non-controlling interests - capital injection  Equity contribution by non-controlling interests - capital injection  Equity-settled equity compensation plans, net of transactions in own equity  Other financing cash flows  Total cash flows from financing activities  Net effect of currency translation on cash and cash equivalents  Lago (2,612)  (2,612)  (6,459)  (6,459)  (2,152)  (3,068)  (199)  (1,258)  (10,99)  (1,258)  (10,287)  (0  0  0  0  Total cash flows from financing activities  (10,691)  (11,115)  Net effect of currency translation on cash and cash equivalents  Lago (2,152)  (2,287)  (3,068)  (3,385)  (4,2287)  (4,2287)  (5,23)  (6,48)  (5,23)  (6,48)  (5,23)  (6,48)  (7,253)  (7,140)  Equity-settled equity compensation plans, net of transactions in own equity  (448)  (358)  (358)  (358)  (448)  (358)  (358)  (358)  (358)  (358)  (358)  (358)  (358)  (358)   | - •  |          |          |
| three months, net         672         (2,612)           Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests         0         0           Equity contribution by non-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity         (448)         (358)           Other financing cash flows         0         0           Total cash flows from financing activities         (10,691)         (11,115)           Net effect of currency translation on cash and cash equivalents         1,962         556 <td>- •</td> <td>(412)</td> <td>(319)</td>  | - •  | (412)    | (319)    |
| Other investing cash flows         104         62           Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2         1         6           Proceeds from issue of bonds and notes         2,252         1,502         3,068         1           Redemption and repurchase of bonds and notes         (2,152)         (3,068)         1         1         2,252         1,502         3,068         1         1         2,252         1,502         3,068         1         1         2,068         1         1,258         1         1         2,252         1,502         3,068         1         1         2,068         1         3,068         1         1         2,252         1,502         3,068         1         3,068         1         1         2,252         1,502         3,068         1         3,068         1         1         2,252         1,502         3,068         1         3,068         1         1         2,252         1,502         3,068         1         2,252         1,502         3,068         1         3,068         1         0         0         0         0         0         0         0         0         1 </td <td>- •</td> <td>672</td> <td>(2,612)</td>  | - •  | 672      | (2,612)  |
| Total cash flows from investing activities         (7,195)         (6,459)           Cash flows from financing activities         2,252         1,502           Proceeds from issue of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests         0         0           Equity contribution by non-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity         (448)         (358)           Other financing cash flows         0         0           Total cash flows from financing activities         (10,691)         (11,115)           Net effect of currency translation on cash and cash equivalents         1,962         556           Cash and cash equivalents at beginning of period   | ·  |          |          |
| Cash flows from financing activitiesProceeds from issue of bonds and notes2,2521,502Redemption and repurchase of bonds and notes(2,152)(3,068)Increase (decrease) in commercial paper(199)(1,258)Increase (decrease) in other debt(23)(385)Hedging and collateral arrangements12235Changes in ownership interests in subsidiaries(2,287)0Changes in non-controlling interests00Equity contribution by non-controlling interests - capital injection05Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163   |  |          |          |
| Proceeds from issue of bonds and notes         2,252         1,502           Redemption and repurchase of bonds and notes         (2,152)         (3,068)           Increase (decrease) in commercial paper         (199)         (1,258)           Increase (decrease) in other debt         (23)         (385)           Hedging and collateral arrangements         12         235           Changes in ownership interests in subsidiaries         (2,287)         0           Changes in non-controlling interests         0         0           Equity contribution by non-controlling interests - capital injection         0         5           Interest paid         (593)         (648)           Dividends paid         (7,253)         (7,140)           Equity-settled equity compensation plans, net of transactions in own equity         (448)         (358)           Other financing cash flows         0         0           Total cash flows from financing activities         (10,691)         (11,115)           Net effect of currency translation on cash and cash equivalents         1,962         556           Cash and cash equivalents at beginning of period         4,719         4,163   | Total cash flows from investing activities                           | (7,195)  | (6,459)  |
| Redemption and repurchase of bonds and notes(2,152)(3,068)Increase (decrease) in commercial paper(199)(1,258)Increase (decrease) in other debt(23)(385)Hedging and collateral arrangements12235Changes in ownership interests in subsidiaries(2,287)0Changes in non-controlling interests00Equity contribution by non-controlling interests - capital injection05Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163   | Cash flows from financing activities                                 |          |          |
| Increase (decrease) in commercial paper Increase (decrease) in other debt Iteration of the degree of the degre | Proceeds from issue of bonds and notes                               | 2,252    | 1,502    |
| Increase (decrease) in other debt  Hedging and collateral arrangements  Changes in ownership interests in subsidiaries  Changes in non-controlling interests  Comparison  Equity contribution by non-controlling interests - capital injection  Comparison  Comp | Redemption and repurchase of bonds and notes                         | (2,152)  | (3,068)  |
| Hedging and collateral arrangements12235Changes in ownership interests in subsidiaries(2,287)0Changes in non-controlling interests00Equity contribution by non-controlling interests - capital injection05Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  | Increase (decrease) in commercial paper                              | (199)    | (1,258)  |
| Changes in ownership interests in subsidiaries(2,287)0Changes in non-controlling interests00Equity contribution by non-controlling interests - capital injection05Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  | Increase (decrease) in other debt                                    | (23)     | (385)    |
| Changes in non-controlling interests00Equity contribution by non-controlling interests - capital injection05Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  | Hedging and collateral arrangements                                  | 12       | 235      |
| Equity contribution by non-controlling interests - capital injection 0 5 Interest paid (593) (648) Dividends paid (7,253) (7,140) Equity-settled equity compensation plans, net of transactions in own equity Other financing cash flows 0 0 0  Total cash flows from financing activities (10,691) (11,115)  Net effect of currency translation on cash and cash equivalents (131) 106 Increase (decrease) in cash and cash equivalents 1,962 556  Cash and cash equivalents at beginning of period 4,719 4,163   | Changes in ownership interests in subsidiaries                       | (2,287)  | 0        |
| Interest paid(593)(648)Dividends paid(7,253)(7,140)Equity-settled equity compensation plans, net of transactions in own equity(448)(358)Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  | Changes in non-controlling interests                                 | 0        | 0        |
| Interest paid (593) (648) Dividends paid (7,253) (7,140) Equity-settled equity compensation plans, net of transactions in own equity Other financing cash flows 0 0 0  Total cash flows from financing activities (10,691) (11,115)  Net effect of currency translation on cash and cash equivalents (131) 106  Increase (decrease) in cash and cash equivalents 1,962 556  Cash and cash equivalents at beginning of period 4,719 4,163   | Equity contribution by non-controlling interests - capital injection | 0        | 5        |
| Dividends paid (7,253) (7,140)  Equity-settled equity compensation plans, net of transactions in own equity Other financing cash flows 0 0  Total cash flows from financing activities (10,691) (11,115)  Net effect of currency translation on cash and cash equivalents (131) 106  Increase (decrease) in cash and cash equivalents 1,962 556  Cash and cash equivalents at beginning of period 4,719 4,163  |  | (593)    | (648)    |
| Equity-settled equity compensation plans, net of transactions in own equity  Other financing cash flows  Total cash flows from financing activities  Net effect of currency translation on cash and cash equivalents  Increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (358)  (358)  (10,691)  (11,115)   | <del>-</del>   |          |          |
| equity Other financing cash flows  Total cash flows from financing activities  (10,691)  Net effect of currency translation on cash and cash equivalents  Increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (358)  (1448)  (358)  (1448)  (358)  (10,691)  (11,115)  106  106  11,962  556   |  |          |          |
| Other financing cash flows00Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  |  | (448)    | (358)    |
| Total cash flows from financing activities(10,691)(11,115)Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  | - ,  | 0        | 0        |
| Net effect of currency translation on cash and cash equivalents(131)106Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163  |  | (10,691) | (11,115) |
| Increase (decrease) in cash and cash equivalents1,962556Cash and cash equivalents at beginning of period4,7194,163   |  | (==,===, | (,,      |
| Cash and cash equivalents at beginning of period 4,719 4,163   | Net effect of currency translation on cash and cash equivalents      | (131)    | 106      |
|  | Increase (decrease) in cash and cash equivalents                     | 1,962    | 556      |
|  | Cash and cash equivalents at beginning of period                     | 4,719    | 4,163    |
|  |  | 6,681    | 4,719    |